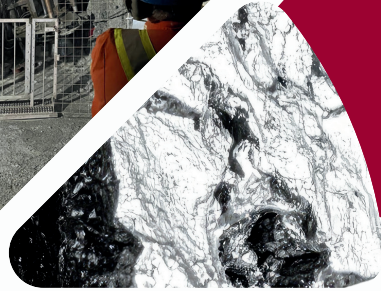
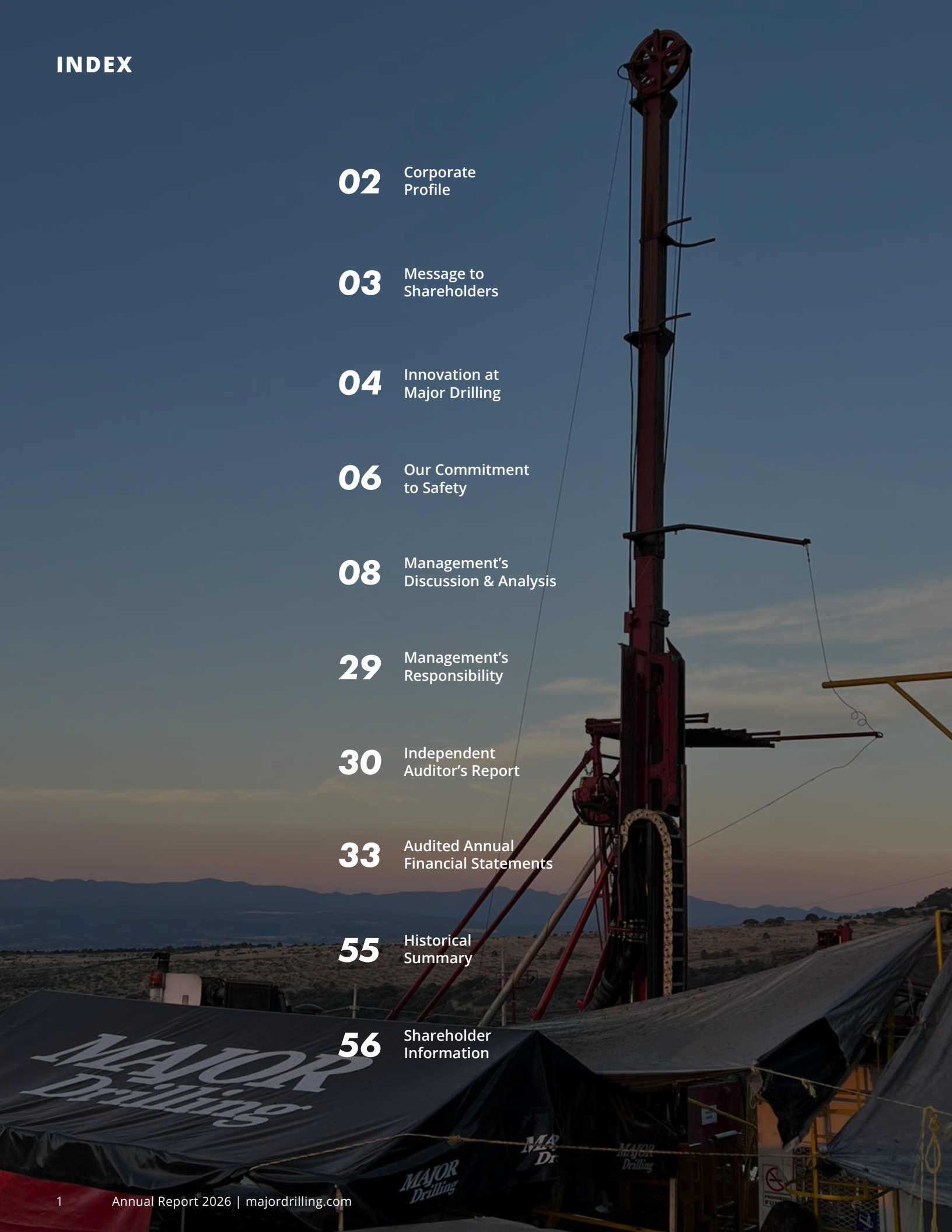


2026 ANNUAL REPORT



MAJOR
Drilling

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CORPORATE PROFILE

Major Drilling Group International Inc. (“the Company”) is the world’s largest provider of drilling services in the metals and mining industry. The diverse needs of the Company’s global clientele are met through field operations and registered offices that span across North America, South America, Australia, Asia, Africa, and Europe. Established in 1980, the Company has grown to become a global brand in the mining space, known for tackling many of the world’s most challenging drilling projects. Supported by a highly skilled workforce, Major Drilling is led by an experienced senior management team that has steered it through various economic and mining cycles, supported by regional managers known for delivering decades of superior project management.

Major Drilling is regarded as an industry expert at delivering a wide range of drilling services, including reverse circulation, surface and underground coring, directional, sonic, geotechnical, environmental, water-well, coal-bed methane, shallow gas, underground percussive/longhole, and surface drill and blast, along with the ongoing development and evolution of its suite of data and technology-driven innovation services.

For over 45 years, the Company has progressed to become the industry leader in delivering innovative and high-quality drilling solutions by leveraging its main competitive advantages: skilled personnel, specialized equipment, robust safety systems marked by a top-tier safety record, diligent fiscal management, and long-standing relationships with the world’s largest mining companies. With steady success in responsible growth, global expertise and key customer partnerships, Major Drilling continues to demonstrate its diversified offering in geography and customer base.

The Company’s strategy remains focused on:

- Maintaining its position as the world leader in specialized drilling, both in fleet and workforce;
- Diversifying/expanding service offerings for evolving client needs;
- Ongoing fleet modernization;
- Continued prudent fiscal management, including maintaining a strong balance sheet;
- Upholding best-in-class safety culture and human resource practices;
- Strategically expanding in mining-friendly regions; and
- Keeping sustainability commitments embedded within company culture and core business practices.

Major Drilling’s common shares trade on the Toronto Stock Exchange under the symbol MDI.

Note: The statements in this annual report relating to matters that are not historical facts are forward-looking statements. Forward-looking statements are necessarily based upon various estimates and assumptions including, but not limited to: the level of activity in the mining industry and the demand for the Company’s services, competitive pressures, global and local political and economic environments and conditions and other factors beyond the control of the Company that could cause actual results to differ materially from such statements. More information about the risks and uncertainties associated with the Company’s business can be found in the Management’s Discussion & Analysis section of this Annual Report and the Annual Information Form for the fiscal year ended April 30, 2026, both of which will be filed with the Canadian Securities Administrators and available on www.sedarplus.ca.

MESSAGE TO SHAREHOLDERS

Dear Shareholders,

Fiscal 2026 was a year of strong growth and strategic progress for Major Drilling. Despite relatively flat global exploration spending, which remains below 60% of the peak levels reached in 2012, we delivered record revenue, strengthened our balance sheet, and continued investing in the people, equipment, and technology that position us for future growth.

Revenue increased by more than 22% to a record \$889.1 million during the year. We maintained a disciplined approach to cost management while ensuring readiness for an improving market and finished the year with a robust balance sheet, including a net cash position of \$20.6 million. This financial strength provides us with the flexibility to continue investing throughout the cycle and to capitalize on opportunities as market conditions improve.

Throughout the year, we continued to invest strategically in the capabilities that differentiate Major Drilling, with a particular focus on our workforce. We made meaningful investments in recruiting, training, and retaining skilled employees across our global operations. In an industry where expertise and safety are critical, maintaining a highly capable workforce remains one of our greatest competitive advantages. Given ongoing labour constraints across the sector, these investments ensure we are well positioned to respond safely and efficiently as activity levels increase.

As we prepare for a busier fiscal year, maintaining our industry-leading safety culture remains paramount. We are proud to have achieved a Total Recordable Incident Frequency Rate (“TRIFR”) of 0.85 in Fiscal 2026, reflecting the commitment of our employees and the effectiveness of our safety programs worldwide.

We also continued to enhance our fleet and advance our technological capabilities. Capital was deployed toward modernizing equipment and expanding our specialized drilling capacity, while we progressed initiatives aimed at improving data integration, operational efficiency, and safety performance. These investments are central to maintaining our leadership position in specialized drilling services and delivering value to our customers.

As we look ahead, we are increasingly optimistic about the market environment. Senior mining companies have announced increased exploration budgets for the current year, reflecting stronger balance sheets and a renewed focus on resource growth. At the same time, we are seeing meaningful improvement in financing conditions for junior mining companies, which is translating into increased exploration activity.

Together, these developments point to a strengthening exploration cycle. Combined with sustained demand for the commodities and critical minerals required to support electrification, infrastructure development, and the global energy transition, we believe the industry is entering a period of improving activity and long-term opportunity.

With the investments we have made in our people, fleet, and technology, Major Drilling is well positioned to capitalize on this growth. Our strong balance sheet, highly skilled workforce, specialized equipment, and global operating platform provide a solid foundation for continued success.

We remain focused on disciplined execution, maintaining financial strength, and delivering long-term value for our shareholders, while continuing to support our customers in advancing their projects safely, efficiently, and responsibly.

As part of our ongoing Board renewal process, we would like to recognize and thank Jo Mark Zurel and Julie Lam, who are not standing for re-election at this year’s Annual General Meeting.

Jo Mark has served on our Board for almost 20 years, including as Chair of the Human Resources and Compensation Committee, while Julie has been a valued member of our Audit and EH&S Committees. Together, they brought deep financial expertise and extensive M&A experience, helping guide the Company’s strategic growth and long-term success.

On behalf of the Board, management, and shareholders, we thank Jo Mark and Julie for their dedication and many contributions and wish them every success in the future. The Board and management team would also like to thank our employees for their dedication, professionalism, and commitment throughout the year. We also thank our shareholders for their continued support and confidence in Major Drilling.

Sincerely,



Kim Keating
Chair of the Board



Denis Larocque
President & Chief Executive Officer

INNOVATION AT MAJOR DRILLING

With the launch of our Major+ innovation suite, Major Drilling is further elevating its position as a leader in intelligent exploration. Major+ reflects the continued evolution of the Company's innovation strategy, bringing together advanced technologies, integrated partnerships, and data-driven solutions under a unified platform, providing a full spectrum of drillside intelligence, alongside our expertise in specialized drilling.

Our vision is to be the global leader in intelligent exploration by integrating technology, data-driven insight, and operational expertise to support safer operations, faster decision-making, and improved performance across the drilling project lifecycle.



MAJOR+ SOLUTIONS OVERVIEW

Major+ Solutions is driven by two platforms:

- **In-House Solutions:** Internally developed technologies designed to deliver efficiencies, elevate workflows, enhance safety, and support more sustainable drilling.
 - **RockLens** real-time high-resolution imaging and cloud-enabled data capture, at the drillside with KORE GeoSystems' AI-assisted automated logging, is designed to support faster geological interpretation and more informed drilling decisions.
 - **Rock5** optimizes drill performance with real-time drilling insights at the drill controls and remotely that enhance operational efficiency and strengthen decision-making. It also serves as a valuable tool to support the training and development of new crews and consistent execution across drilling activities.
 - **AquaLink** remote water management system supports flow optimization, improves operational control, and contributes to more efficient water use across drilling programs.
 - **SafeGrip** automated rod handling technologies enhance safety, reduce manual handling, and support more efficient drilling operations.
 - **MTB Portal** captures production summaries, shift reporting, and delivers reliable data insights on drilling operations to our supervisors and customers.



INNOVATION AT MAJOR DRILLING

- **GeoSolutions:** Integrated service offerings with KORE GeoSystems and DGI Geoscience, extending drillside capabilities through data-enabled geological solutions.
 - **AI-assisted core logging** improves the speed and consistency of geologic logging by generating markup, RQD, and predicted geology.
 - **Cloud-based SAAS platform** enables real-time oversight and remote geology while leveraging machine learning and API integrations to support agile drilling and geologic modeling.
 - **Downhole data with imaging** such as televiewer, geophysics, and hydrologic tools support evidence-based decision-making on drilling programs.
 - **Geologic Consulting Services** work with mining clients to craft technical investigations to solve exploration, geotechnical, metallurgical, and hydrologic problems.

INNOVATION HIGHLIGHTS FOR FISCAL YEAR 2026

- RockLens, Major Drilling's proprietary drillside imaging unit developed in partnership with KORE GeoSystems, continues to advance drillside intelligence by delivering faster, clearer geological insight through AI-assisted, automated logging. Currently in its first phase of deployment, RockLens is delivering measurable gains in speed and data quality, enabling customers to be more agile and efficient in their decision-making.
- The creation of the GeoSolutions Services Manager role gives customers a more consistent and comprehensive experience across our solutions platforms, improving coordination, strengthening service delivery, and enhancing engagement throughout the project lifecycle.
- Major+ DGI Geoscience bundled offering expanded further in the past year with drillside services now offered across North America and most of South America, while continuing to expand into new markets where Major Drilling operates.



OUR COMMITMENT TO SAFETY

Safety is a core value at Major Drilling and a fundamental measure of our operational excellence. Across all regions and business lines, our objective remains unchanged: **every employee and contractor returns home safe, every day.**

In fiscal year 2026, our global workforce demonstrated strong leadership, accountability, and engagement in managing risk. Through consistent application of our Health and Safety Management System, Major Drilling continued to strengthen its safety performance while operating in some of the world's most challenging drilling environments.



A GLOBAL COMMITMENT TO SAFE WORK

Major Drilling's approach to safety is founded on internationally recognized principles of hazard identification, risk assessment, and continuous improvement. Our Health and Safety Management System emphasizes proactive risk management, visible leadership, and meaningful workforce participation.

Across all operating regions, employees are empowered to identify hazards, apply critical controls, and intervene when conditions are unsafe. This shared responsibility and strong safety culture underpin sustained injury-free performance, support operational reliability, and reinforce trust with our clients and stakeholders.

AWARDS

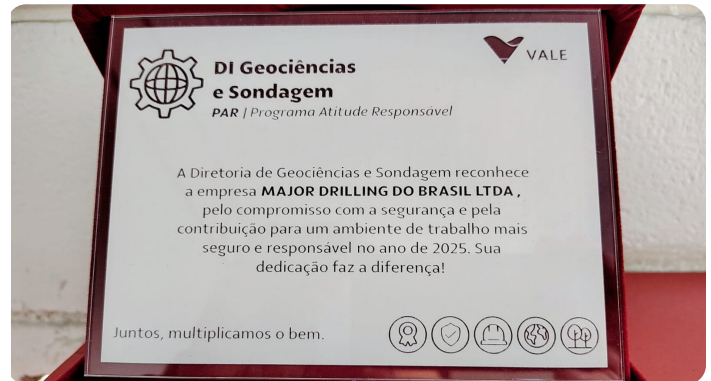
Fiscal year 2026 was marked by significant external recognition and long-term injury-free milestones across Major Drilling's global operations.

Major Drilling America was awarded the **2025 National Drilling Association (NDA) – Drilling Contractor Safety Award**, recognizing outstanding safety performance among drilling contractors of similar size. The award was presented at the NDA Annual Convention in Cleveland, Ohio by the Chairman of the NDA Safety Committee.



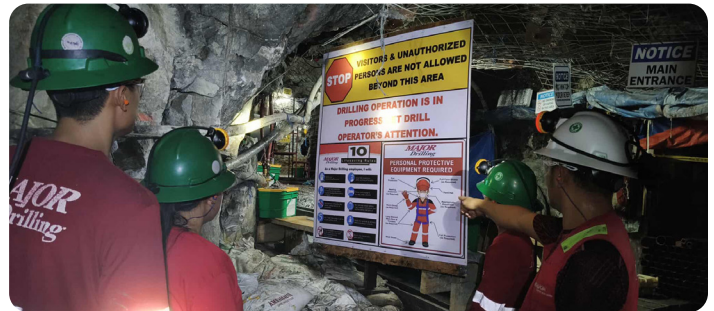
OUR COMMITMENT TO SAFETY

In Brazil, Major Drilling received recognition from Vale in December 2025 for “**Empresa sem acidentes com lesão em 2025**”, acknowledging a full year without injury accidents. This achievement reflects strong alignment between Major Drilling teams and client safety expectations.



Long-term **Lost Time Injury (LTI)-Free** performance continues to be a key indicator of Major Drilling's safety maturity. During fiscal year 2026, the following operations achieved significant multi-year injury-free milestones:

- **Canada Percussive** – 11 years LTI-Free
- **Philippines** – 10 years LTI-Free
- **Argentina** – 6 years LTI-Free
- **South Africa** – 5 years LTI-Free



Several branches also achieved **Million Hour LTI-Free Awards** during fiscal year 2026, marking significant milestones in sustained injury-free performance. These operations included **Indonesia, Australia, and Peru**, each reaching **2 million hours LTI-free**; and **Brazil, Canada East, USA Surface, and USA Underground**, each achieving **1 million hours LTI-free**. These milestones reflect long-term operational discipline, effective risk controls, and a strong commitment to protecting our people across diverse drilling environments.

CAMPAIGNS

Throughout fiscal year 2026, Major Drilling implemented targeted safety campaigns focused on controlling high-risk activities and reinforcing individual accountability. Key initiatives included **Hazard Identification Hunt, Stop the Job Authority, HandSafe, and Fatal Risk Exposure Awareness**.

These campaigns emphasized early hazard recognition, employee empowerment, and consistent use of critical controls, supporting proactive intervention before incidents occur. Campaigns were reinforced through field engagement, visual communication, and leadership visibility, contributing directly to improved safety outcomes.



LOOKING AHEAD

Major Drilling remains committed to continuous improvement in health and safety performance. Looking forward, our focus will remain on strengthening critical risk controls, enhancing frontline leadership capability, and leveraging leading indicators to prevent incidents before they occur.

By maintaining a strong, unified safety culture and partnering closely with our clients, Major Drilling will continue to protect its people, support operational excellence, and deliver long-term value to shareholders.

MANAGEMENT'S DISCUSSION & ANALYSIS

The following management's discussion and analysis ("MD&A"), prepared as of June 10, 2026, should be read together with the Company's audited financial statements for the year ended April 30, 2026 and related notes attached thereto, which are prepared in accordance with International Financial Reporting Standards. All amounts are stated in Canadian dollars ("CAD") unless otherwise indicated.

FORWARD-LOOKING STATEMENTS

This MD&A includes certain information that may constitute "forward-looking information" under applicable Canadian securities legislation. All statements, other than statements of historical facts, included in this MD&A that address future events, developments, or performance that the Company expects to occur (including management's expectations regarding the Company's objectives, strategies, financial condition, results of operations, cash flows and businesses) are forward-looking statements. Forward-looking statements are typically identified by future or conditional verbs such as "outlook", "believe", "anticipate", "estimate", "project", "expect", "intend", "plan", and terms and expressions of similar import. All forward-looking information in this MD&A is qualified by this cautionary note.

Forward-looking information is necessarily based upon various estimates and assumptions including, without limitation, the expectations and beliefs of management related to the factors set forth below. While these factors and assumptions are considered reasonable by the Company as at the date of this document in light of management's experience and perception of current conditions and expected developments, these statements are inherently subject to significant business, economic and competitive uncertainties and contingencies. Known and unknown factors could cause actual results to differ materially from those projected in the forward-looking statements and undue reliance should not be placed on such statements and information.

Such forward-looking statements are subject to a number of risks and uncertainties that include, but are not limited to: the level of activity in the mining industry and the demand for the Company's services; the level of funding for the Company's clients (particularly for junior mining companies); competitive pressures; global and local political and economic environments and conditions; measures affecting trade relations between countries, including the imposition of tariffs and countermeasures, as well as the possible impacts on the Company's clients, operations and, more generally, the economy; changes in jurisdictions in which the Company operates (including changes in regulation); the Company's dependence on key customers; the geographic distribution of the Company's operations; exposure to currency movements (which can affect the Company's revenue in Canadian dollars); currency restrictions; the integration of business acquisitions and the realization of the intended benefits of such acquisitions; the impact of operational changes; safety of the Company's workforce; efficient management of the Company's growth; failure by counterparties to fulfill contractual obligations; disease outbreak; risks and uncertainties relating to climate change and natural disasters as well as other risk factors described under "General Risks and Uncertainties" herein. Should one or more risk, uncertainty, contingency, or other factor materialize or should any factor or assumption prove incorrect, actual results could vary materially from those expressed or implied in the forward-looking information.

Forward-looking statements made in this document are made as of the date of this document and the Company disclaims any intention and assumes no obligation to update any forward-looking statement, even if new information becomes available, as a result of future events, or for any other reasons, except as required by applicable securities laws.

CORPORATE OVERVIEW

Major Drilling Group International Inc. is the world's largest provider of drilling services in the metals and mining industry. The diverse needs of the Company's global clientele are met through field operations and registered offices that span across North America, South America, Australia, Asia, Africa, and Europe. Established in 1980, the Company has grown to become a global brand in the mining space, known for tackling many of the world's most challenging drilling projects. Supported by a highly skilled workforce, Major Drilling is led by an experienced senior management team that has steered it through various economic and mining cycles, supported by regional managers known for delivering decades of superior project management.

Major Drilling is regarded as an industry expert at delivering a wide range of drilling services, including reverse circulation, surface and underground coring, directional, sonic, geotechnical, environmental, water-well, coal-bed methane, shallow gas, underground percussive/longhole, and surface drill and blast, along with the ongoing development and evolution of its suite of data and technology-driven innovation services.

The Company has two categories of customers: junior exploration companies and a diversified portfolio of senior/intermediate companies, for which the Company provides greenfield exploration drilling and/or drilling services at operating mines.

MANAGEMENT'S DISCUSSION & ANALYSIS

At Major Drilling, safety is a core value. The Company promotes a proactive approach to health and safety as keeping people safe is of the utmost importance. The Company's industry recognized safety standards provide well-trained, dedicated crews who know safety excellence occurs when every employee understands their right and responsibility to work safely every day. These crews efficiently assess and manage risk, leading to better results for the Company's clients. Major Drilling has partnered with industry leaders to develop a safety system that meets or exceeds all applicable government and client standards.

In today's world of rapidly changing technology, Major Drilling is dedicated to finding new and innovative solutions to support its specialized services. The Company continues to develop cutting-edge technologies, including investing in a fleet of digitized drills that capture drilling data, as well as mobile underground drills that reduce dependence on client resources. These rigs increase the ability for automation and versatility as the Company introduces analytics to optimize drilling operations. Major Drilling continues to modernize its fleet to reduce maintenance costs and minimize downtime, while also introducing hands-free rod handling to create a safer, more productive work environment.

The Company leverages its collective experience to continuously improve its equipment and processes to meet current and future industry demands, and to offer value-added services to its customers. By entering into strategic partnerships with companies on the leading edge of technological advancements, paired with a commitment to safety, environmental and social responsibility, Major Drilling is positioned to remain a leader in the drilling services field as the demand and complexity of exploration and development programs continue to evolve.

BUSINESS STRATEGY

Over the years, Major Drilling has grown to become the largest global provider of drilling services to the metals and mining industry by leveraging its main competitive advantages: skilled personnel, specialized equipment, robust safety systems (marked by a top-tier safety record), diligent fiscal management, and long-standing relationships with the world's largest mining companies.

As the world accelerates its efforts toward decarbonization and AI adoption, with growing energy requirements necessitating grid expansions and refurbishments, this is expected to further increase the demand for copper, and other critical metals, increasing pressure on existing supply/demand dynamics. This shift has been outlined not only by several of the world's largest mining companies who are now looking to expand production in order to meet future demand, but also by various governments which are becoming increasingly focused on securing supplies of these commodities, including copper, which has been designated as critical/strategic by Canada (Canada's Critical Mineral List), the United States (USGS List of Critical Minerals), and the European Union (Strategic Raw Material under the Critical Raw Materials Act).

As new discoveries of precious, base, and critical metals are made in increasingly remote regions and at increasing depths, these deposits require complex drilling solutions that heighten the demand for Major Drilling's specialized services. Major Drilling's core strategy is to focus on these incrementally challenging projects as a leading provider of specialized drilling services, offering top quality service through safe and productive drill programs, which are led by expert crews and specialty equipment and techniques.

Diversification within the drilling field, while maintaining high safety standards that help lead the drilling industry, continues to be an integral part of the Company's business strategy. Driven by a diversified commodity mix, the Company focuses operations on strategic mining geographies and stable jurisdictions, providing shareholders and new investors with exposure to precious, base, and critical metals with reduced operational, financial, geological, and geopolitical risk.

Major Drilling continues to modernize and innovate its fleet while also expanding its footprint in strategic areas. The Company's globally diversified operations provide a wide variety of equipment to meet its clients' needs through all phases of the mine life, from discovery through to production and reserve life extension. The Company's investments and advancements in strategic innovation allow it to develop cutting-edge technologies, such as digitizing rigs to capture drilling data, and introducing analytics to optimize drilling operations. Given the Company's strategic partnership with DGI Geoscience Inc. ("DGI") (detailed in the Investment section herein), the Company can now offer KORE GeoSystems Inc.'s ("KORE") digital rock analysis platform as part of its offering, complemented by the borehole survey tools offered by DGI, providing the opportunity to deliver valuable incremental data to customers.

Major Drilling delivers quality, high safety standards, and results on even the toughest job sites through its extensive knowledge and experience, strong focus on safety, and commitment to meeting the unique needs of every customer. With experienced personnel and a well-maintained fleet, the Company partners with its customers and local communities for outstanding results.

MANAGEMENT'S DISCUSSION & ANALYSIS

A key part of Major Drilling's strategy is to maintain a strong balance sheet. Its financial strength allows it to invest in safety and continuous improvement initiatives while retaining key employees, investing in training and innovation, and maintaining its equipment in top condition alongside optimal levels of inventory. With this solid foundation, supported by an industry-leading balance sheet, the Company remains very well positioned to meet increasing customer demands. The Company also has the liquidity required to adapt and remain agile in navigating various market cycles.

Major Drilling categorizes its mineral drilling services into three types: specialized drilling, conventional drilling, and underground drilling.

Specialized drilling can be defined as any drilling project that, by virtue of its scope, technical complexity, or location, creates significant barriers to entry for smaller drilling companies. This includes, for example, deep-hole drilling, directional drilling, and mobilizations to remote locations and/or high altitudes. Given that significant deposits are increasingly challenging to find, with more recent discoveries located in remote regions, the Company anticipates that specialized drilling services will continue to fuel future growth and that demand for these services will further increase over time.

Conventional drilling tends to be more affected by the industry cycle, as the barriers to entry are not as significant as with specialized drilling. This part of the industry is highly fragmented and has numerous competitors. Because the Company offers only limited differentiation in this sector, it is not a primary focus.

The Company's underground services include both underground exploration drilling and underground percussive/longhole drilling. Underground exploration drilling takes on greater importance in the latter stages of the mining cycle as clients look to maintain mine lives, as well as grow reserves. Underground percussive/longhole drilling, which relates more to the production function of a mine, provides relatively more stable work during the mining cycles. By offering both underground exploration drilling and underground production drilling, the Company provides a wide range of complementary services to its clients.

SUSTAINABILITY

Major Drilling understands its long-term sustainability depends on the Company serving as: stewards of the environment where we work; valued contributors to the communities where we operate; and responsible corporate citizens in the eyes of the Company's workforce, clients, local communities, shareholders, and other external stakeholders. To achieve this, the Company is committed to continuously strengthening and adhering to its Sustainability Framework for its global operations, which is underpinned by Major Drilling's Sustainability Policy, complementing other corporate policies, such as its Code of Ethics and Business Conduct, Supplier Code of Conduct, Diversity Policy, Biodiversity Policy, Anti-Corruption Policy, and Human Rights Policy. Additionally, the Company relies on critical governance mechanisms including the global Whistleblower Program and its best-in-class Health and Safety Program.

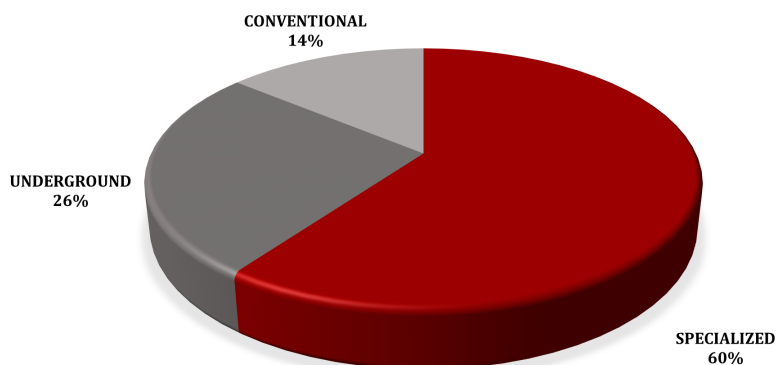
Major Drilling remains committed to delivering impactful contributions to the communities where it operates around the world, as underscored in the Company's Communities Policy. This commitment is demonstrated through longstanding Indigenous partnerships in Canada, and frequent community initiatives by its teams worldwide.

Major Drilling's 2025 Sustainability Report is slated for publication on the Company's website in June 2026.

INDUSTRY OVERVIEW

The mineral drilling industry is primarily reliant on demand from two metal groups: precious and base metals, and to a lesser extent, specialty metals including rare earths and other metals deemed "critical". Each commodity group is influenced by distinct market forces, with the latest market downturn (Fiscal 2013 to Fiscal 2021) driven by depressed commodity prices, which led to lower levels of cash flow generation by senior companies, and in turn, lower levels of exploration spending. Similarly, depressed commodity prices also resulted in a declining number of equity financings being completed over the same period, which resulted in sharply lower levels of exploration spending by juniors. According to S&P Global Market

REVENUE BY TYPE
FISCAL 2026

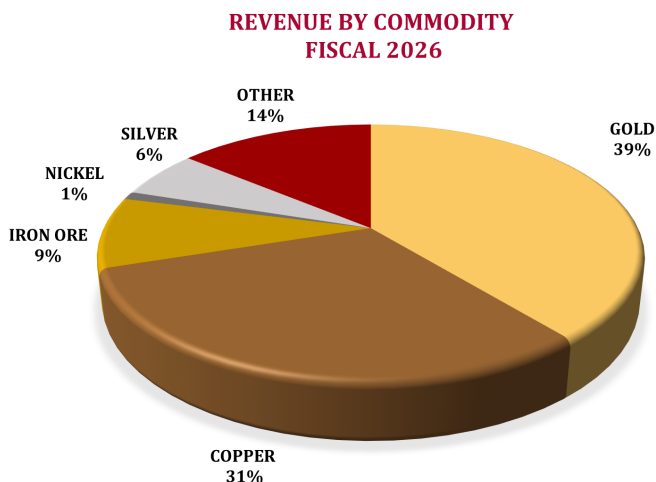


MANAGEMENT'S DISCUSSION & ANALYSIS

Intelligence, this market downturn resulted in global non-ferrous exploration spending declining from a peak of US\$21.5 billion in 2012 to a trough of US\$6.9 billion in 2016 (not inflation adjusted).

More recently, exploration budgets have shown signs of improvement, with S&P Global Market Intelligence reporting that global non-ferrous exploration spending reached a total of US\$12.4 billion in 2025. While the trend continues to move in the right direction, the exploration spend in 2025 represents less than 60% of what was spent in the 2012 peak, on a non-inflation adjusted basis. The mineral industry (and in turn mineral drilling industry), continue to move increasingly into the spotlight as not only is there a pressing need to replenish mineral reserves for a variety of commodities, including gold and copper, but also due to a growing focus on critical metals. Consequently, the mining industry is expected to move through an intense multi-year drilling period in order to develop new mines and fill the projected supply gap in various commodities, with reserve growth becoming a top priority as mining companies become increasingly rewarded for exploration success, while also remaining focused on the future given the extensive amount of time required to advance projects through the construction and permitting phases, often resulting in multi-decade timelines required to move from initial discovery to production.

The Company anticipates that growing demand for AI and the resulting requirements for increased electrification and power consumption, along with increasing levels of government investment in related projects, will lead to greater demand for critical metals including copper, nickel, and uranium, further driving the price of these commodities as pressure intensifies on supply/demand dynamics. These factors are expected to lead to substantial additional investments in base metal exploration projects which, along with sustained demand for gold exploration, are expected to result in increasing levels of demand for drilling services. Additionally, as deposits of both precious and base metals are becoming increasingly challenging to find, with recent discoveries having been made in more remote regions, the Company remains very well positioned to take on these new challenges, given its strong focus and expertise with respect to specialized drilling.



INVESTMENT

On July 22, 2024, the Company purchased shares in DGI Geoscience Inc. for \$15 million in cash consideration, a 39.8% equity interest (that provides the Company with 42.3% of the voting rights). DGI and its subsidiaries are privately held entities, headquartered in Canada, focused on downhole survey and imaging services as well as using artificial intelligence for logging scanned rock samples.

This partnership with premier downhole technology company DGI, and its affiliate company, artificial intelligence-powered core logging tech innovator, KORE GeoSystems Inc., positions Major Drilling at the forefront of AI advancements in the drilling industry. This investment supports the Company's efforts to position itself as the contractor of choice to the drilling industry by providing a unique service offering with solutions to help accelerate its customers' projects with timely and quality data, contributing to their geological model.

BUSINESS ACQUISITION

On November 5, 2024, the Company completed the purchase of all of the issued and outstanding shares of Explomin Perforaciones and subsidiaries ("Explomin"), a leading specialty drilling contractor based in Lima, Peru. This acquisition provides Major Drilling with increased exposure to the copper market as Explomin is one of the largest South American drilling contractors.

The majority of Explomin operations are in Peru, while they also service markets in Colombia and Dominican Republic. The acquisition included Explomin's fleet of 92 well-maintained drills and strong customer relationships and reputation. Explomin offers a wide array of specialized services, including deep hole, directional, and high-altitude drilling, supplemented by a stable base of underground drilling operations with over 90% of revenue derived from senior mining companies.

The purchase price for the acquisition was valued at an amount up to US\$85 million, consisting of: (i) a cash payment of US\$63 million (funded from Major Drilling's cash and existing debt facilities); and (ii) an earnout of up to US\$22 million

MANAGEMENT'S DISCUSSION & ANALYSIS

payable in cash over three years from the effective date of November 5, 2024, contingent upon Explomin reaching average annual EBITDA (see "Non-IFRS financial measures") of approximately US\$21 million over the earnout period. The Company has made the first payment on this contingent consideration, for US\$5.7 million, early in the fourth quarter of Fiscal 2026.

The results of operations of Explomin are included in the Consolidated Statements of Operations from November 5, 2024. Explomin experiences the same seasonality in operations as the remainder of the Company, with November to January being the weakest season.

OVERALL PERFORMANCE

Fiscal 2026 delivered strong performance, with annual revenue reaching \$889.1 million, the highest in the Company's history. This 22.1% year-over-year increase reflects solid revenue growth in the fourth quarter along with a full year of contributions from the November 2024 Explomin acquisition, a higher revenue run-rate from Explomin's operations and solid year-over-year growth across operations in Canada and the US as both countries benefited from growing senior exploration budgets as well as increases in the level of junior financing activity.

Gross margin for the year was 15.6%, compared to 17.9% for the previous year. Margin performance for Fiscal 2026 was affected by several factors, including heightened competitive pressures in North America, increased operating costs, and certain underperforming contracts in South America, terminated by the Company in the third quarter in order to position the region for improved profitability going forward. Activity levels were also impacted by a slowdown in drilling operations with the Company's largest customer in Indonesia following a mine incident in the third quarter, however operations at the end of the fourth quarter have substantially recovered. The Company also incurred additional costs to maximize its readiness for what is expected to be a much busier year in Fiscal 2027.

Net cash (see "Non IFRS measures") improved substantially, shifting from net debt of \$3.9 million at the prior year-end to net cash of \$20.6 million at April 30, 2026. Early in the fourth quarter, the Company made the first contingent payment of \$7.7 million (US\$5.7 million) for the Explomin acquisition. Capital expenditures totaled \$61.0 million for Fiscal 2026, supporting ongoing modernization and innovation across an industry-leading fleet and support equipment. During the year, the Company purchased 11 drills and related support equipment to meet the rigorous requirements of its senior mining customers.

A recovering Canadian market and increased junior financing activity contributed to EBITDA of \$102.9 million, compared to \$101.3 million in the previous year. The Company recorded net earnings of \$21.4 million or \$0.26 per share for the year, compared to \$26.0 million or \$0.32 per share for the prior year.

SELECTED ANNUAL INFORMATION

Years ended April 30

(in millions of Canadian dollars, except per share information)

	2026	2025	2024
Revenue by region			
Canada - U.S.	\$ 337	\$ 275	\$ 345
South and Central America	376	262	188
Australasia and Africa	176	191	174
	889	728	707
Gross profit	139	131	153
as a percentage of revenue	15.6%	17.9%	21.6%
Adjusted gross profit *	198	187	201
as a percentage of revenue	22.3%	25.6%	28.4%
Net earnings	21	26	53
per share (basic and diluted)	\$ 0.26	\$ 0.32	\$ 0.64
Total assets	766	719	612
Total cash	63	46	96
Total long-term financial liabilities	42	50	9

* see "Non-IFRS financial measures"

MANAGEMENT'S DISCUSSION & ANALYSIS

RESULTS OF OPERATIONS

FISCAL 2026 COMPARED TO FISCAL 2025

Total revenue for the year was \$889.1 million, up 22% from revenue of \$727.6 million recorded in the previous year with the Company benefiting from the Explomin acquisition for the full year and solid performance across the Canadian operations. The foreign exchange translation impact, when comparing to the effective rates for the previous year, was minimal on revenue and net earnings.

Revenue from Canada-U.S. operations increased by 23% year-over-year, reaching \$337.0 million. While the fiscal year began slowly due to customer-related delays tied to tariff uncertainties and the impact of regional forest fires, activity levels have since strengthened. This improvement reflects the growing senior exploration budgets and an increase in the number and size of junior financings.

South and Central American revenue increased by 43% to \$376.1 million for the year, compared to the previous year, driven by the addition of the Explomin operations for the full year.

Australasian and African revenue decreased by 8% to \$176.0 million compared to the previous year. The decrease was primarily driven by a temporary shutdown of operations at a large customer in Indonesia, which reduced activity in the last half of the fiscal year, however activity levels had substantially recovered by the end of the fiscal year.

Gross margin percentage for the year was 15.6%, compared to 17.9% for the previous year. Depreciation expense totaling \$59.2 million is included in direct costs for the current year, versus \$56.0 million in the prior year. Adjusted gross margin (see "Non-IFRS financial measures"), which excludes depreciation expense, was 22.3% for the year, compared to 25.6% for the prior year. The decrease in margins from the previous year continues to reflect the expected lower margin profile of Explomin, ongoing cost pressures, as well as the Company's decision to implement measures to maximize its readiness for what is expected to be a much busier Fiscal 2027.

General and administrative costs were \$85.8 million, an increase of \$7.0 million, compared to the previous year. The increase from the prior year was primarily driven by the addition of the Explomin group of companies for the full year.

Amortization of the intangible assets was \$6.2 million, an increase of \$2.5 million compared to the previous year, due to the addition of intangibles recognized as part of the Explomin acquisition.

Other expenses were \$13.4 million, up from \$9.0 million in the prior year, due to costs associated with strategic initiatives and an increase in share-based compensation expenses, mainly driven by adjustments relating to the increase in the price of the Company's shares.

Foreign exchange loss was \$0.1 million, compared to \$1.9 million for the prior year. While the Company's reporting currency is the Canadian dollar, various jurisdictions have net monetary assets or liabilities exposed to other currencies.

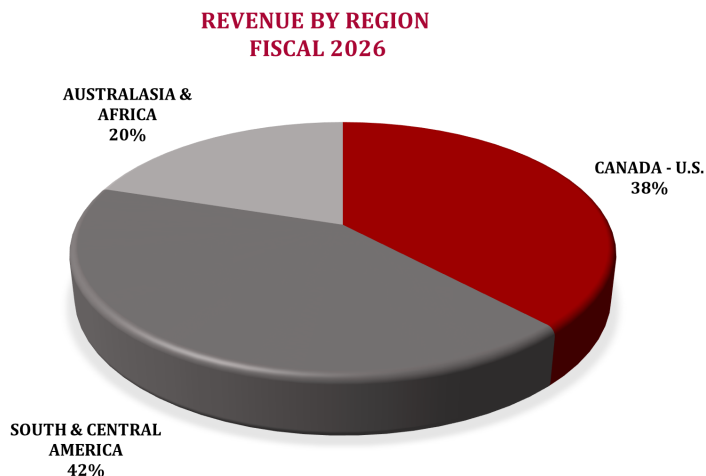
Finance costs were \$1.6 million, an increase of \$1.2 million compared to the previous year due to the increase in long-term debt to finance the Explomin acquisition in the previous year.

The income tax provision for the year was an expense of \$10.4 million, compared to an expense of \$11.3 million for the prior year. The decrease was driven by an overall decrease in profitability compared to the prior year.

Net earnings were \$21.4 million or \$0.26 per share (\$0.26 per share diluted) for the year, compared to \$26.0 million or \$0.32 per share (\$0.32 per share diluted) for the prior year.

SUMMARY ANALYSIS FISCAL 2025 COMPARED TO FISCAL 2024

Total revenue for Fiscal 2025 was \$727.6 million, up 3% from revenue of \$706.7 million recorded in Fiscal 2024. Excluding Explomin, revenue for Fiscal 2025 would have been \$657.0 million, down 7% from the previous year. The favourable foreign exchange translation impact for Fiscal 2025, as compared to the effective rates for the previous year, was approximately



MANAGEMENT'S DISCUSSION & ANALYSIS

\$10 million on revenue, with minimal impact on net earnings as expenditures in foreign jurisdictions tend to be in the same currency as revenue.

Revenue for Fiscal 2025 from Canada – U.S. decreased by 20% to \$274.4 million, compared to the previous year. The lack of junior funding continued to impact this region year-over-year, and project delays resulted in a slow start to calendar 2025.

South and Central American revenue increased by 40% to \$262.3 million for Fiscal 2025, compared to the previous year. While some countries in the region experienced slowdowns and project delays, growth was generated by the additional revenue from the Explomin acquisition, and continued growth in Chile, driven by copper exploration.

Australasian and African revenue increased by 9% to \$190.9 million for Fiscal 2025, compared to the previous year. Demand for specialized services in Australia and Mongolia continued to drive growth in the region.

Gross margin percentage for Fiscal 2025 was 17.9%, compared to 21.6% for the previous year. Depreciation expense totaling \$56.0 million was included in direct costs for Fiscal 2025, versus \$47.8 million in the prior year. Adjusted gross margin, which excludes depreciation expense, was 25.6% for Fiscal 2025, compared to 28.4% for the prior year. While the Company remained disciplined on pricing, margins were reduced year-over-year as the competitive environment in Canada - U.S. remained, and the Company retained labour throughout project delays.

General and administrative costs were \$78.8 million for Fiscal 2025, an increase of \$11.0 million, compared to the previous year. The increase from the prior year was driven by the addition of the Explomin group of companies and annual wage adjustments implemented at the start of the fiscal year.

Amortization of the intangible assets was \$3.7 million, an increase of \$2.6 million compared to the previous year, due to the addition of intangibles recognized as part of the Explomin acquisition.

Other expenses were \$9.0 million for Fiscal 2025, down from \$10.3 million in the prior year, due primarily to lower incentive compensation expenses throughout the Company, given the decreased profitability.

Foreign exchange loss was \$1.9 million for Fiscal 2025, compared to \$5.5 million for the prior year. While the Company's reporting currency is the Canadian dollar, various jurisdictions have net monetary assets or liabilities exposed to other currencies. Throughout Fiscal 2025, various currencies lost strength against the CAD, while in the prior fiscal year the loss was mainly driven by Argentina as they experienced a significant devaluation of the Peso as part of the economic reforms implemented by the Argentinian government.

The income tax provision for Fiscal 2025 was an expense of \$11.3 million, compared to an expense of \$17.9 million for the prior year. The decrease was driven by an overall decrease in profitability compared to the prior year.

Net earnings for Fiscal 2025 were \$26.0 million or \$0.32 per share (\$0.32 per share diluted), compared to \$53.1 million or \$0.64 per share (\$0.64 per share diluted) for the prior year.

SUMMARY OF QUARTERLY RESULTS

(in \$000s CAD, except per share)	Fiscal 2026				Fiscal 2025			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Revenue	\$ 233,689	\$ 184,633	\$ 244,138	\$ 226,618	\$ 187,546	\$ 160,731	\$ 189,260	\$ 190,042
Gross profit	36,122	12,182	48,661	42,157	27,747	16,541	44,275	41,980
Gross margin	15.5%	6.6%	19.9%	18.6%	14.8%	10.3%	23.4%	22.1%
Adjusted gross margin	22.0%	14.3%	26.0%	25.2%	22.8%	19.5%	30.5%	28.9%
Net earnings (loss)	8,206	(10,843)	13,948	10,071	1,020	(9,101)	18,165	15,871
Per share - basic	0.10	(0.13)	0.17	0.12	0.01	(0.11)	0.22	0.19
Per share - diluted	0.10	(0.13)	0.17	0.12	0.01	(0.11)	0.22	0.19

The third quarter (November to January) is normally the Company's weakest quarter due to the pause of mining and exploration activities, often for extended periods over the holiday season.

SUMMARY ANALYSIS FOURTH QUARTER ENDED APRIL 30, 2026

Total revenue for the quarter was \$233.7 million, up 24.6% from revenue of \$187.5 million recorded in the same quarter last year. The unfavourable foreign exchange translation impact on revenue for the quarter, when compared to the effective

MANAGEMENT'S DISCUSSION & ANALYSIS

rates for the same period last year, was approximately \$1 million, with minimal impact on net earnings as expenditures in foreign jurisdictions tend to be in the same currency as revenue.

Revenue for the quarter from Canada - U.S. drilling operations increased by 66.5% to \$97.9 million, compared to the same period last year due to robust activity levels and improving market conditions.

South and Central American revenue increased by 3.5% to \$91.1 million for the quarter, compared to the same quarter last year. While Chilean operations experienced continued volatility, this was more than offset by stronger results in Argentina, Brazil, and the Explomin operations, reflecting the Company's improved performance following the termination of underperforming contracts in the prior quarter.

Australasian and African revenue increased by 9.6% to \$44.7 million, compared to the same period last year. Although activity in Indonesia was temporarily affected by reduced drilling operations with the Company's largest customer following a mine incident earlier in the year, activity levels substantially recovered by the end of the quarter. This slowdown was more than offset by stronger performance in the Australian operations, where additional rigs were deployed during the quarter.

Margins remained relatively consistent quarter-over-quarter, with gross margin percentage at 15.5%, compared to 14.8% for the same period last year. Depreciation expense, totaling \$15.2 million, is included in direct costs for the current quarter, versus \$15.0 million in the same quarter last year. Adjusted gross margin, which excludes depreciation expense, was 22.0% for the quarter, compared to 22.8% for the same period last year.

General and administrative costs were \$21.2 million, an increase of \$0.3 million compared to the same quarter last year. This slight increase was driven by increased annual wage adjustments, somewhat offset against reduced Explomin integration costs incurred in the same quarter last year.

Other expenses were \$3.1 million, up from \$2.2 million in the prior year quarter, due to an increase in share-based compensation expenses, mainly driven by adjustments relating to the continued increase in the price of the Company's shares.

The income tax provision for the quarter was an expense of \$2.0 million, compared to an expense of \$0.7 million for the prior year period. The increase in the income tax provision was related to the overall improvement in profitability.

Net earnings were \$8.2 million or \$0.10 per share (\$0.10 per share diluted) for the quarter, compared to net earnings of \$1.0 million or \$0.01 per share (\$0.01 per share diluted) for the prior year quarter.

LIQUIDITY AND CAPITAL RESOURCES

Operating activities

The change in non-cash operating working capital items was an inflow of \$2.0 million for the year, compared to an inflow of \$19.0 million for the prior year. The inflow of non-cash operating working capital was primarily comprised of:

- an increase in accounts receivable of \$28.1 million;
- an increase in accounts payable of \$26.0 million;
- a decrease in inventory of \$5.3 million; and
- an increase in prepaids of \$1.2 million.

Cash flow from operating activities for the year ended April 30, 2026 was an inflow of \$81.8 million, compared to an inflow of \$100.9 million in the previous year.

Investing activities

Capital expenditures were \$61.0 million for the year ended April 30, 2026, compared to \$72.5 million for the prior year.

The drill rig count was 688 at April 30, 2026, as the Company added 11 new rigs to its fleet, while disposing of 31 older and inefficient rigs.

During the year, the Company made its first payment of \$7.7 million on the contingent consideration arising out of the Fiscal 2025 Explomin acquisition.

MANAGEMENT'S DISCUSSION & ANALYSIS

Financing activities

Under the terms of certain of the Company's debt agreements, the Company must satisfy specific financial covenants. Such agreements also limit, among other things, the Company's ability to incur additional indebtedness, create liens, engage in mergers or acquisitions, or make dividend and other payments. During the period, the Company was, and continues to be, in compliance with all covenants and other conditions imposed by its debt agreements.

During the year, the Company announced a Normal Course Issuer Bid ("NCIB") to provide additional flexibility to maximize shareholder value. This NCIB program enables the Company to repurchase 5% of the Company's issued and outstanding common shares over the 12-month period commencing October 21, 2025. The Company also entered into an automatic share purchase plan with a designated broker to allow the purchase for cancellation of common shares under the NCIB program at times when Major Drilling would otherwise not be permitted to purchase common shares due to regulatory restrictions or self-imposed blackout periods. The Company had not repurchased any of its common shares under this NCIB program at the end of the year.

Operating credit facilities

The credit facilities related to operations total \$63.2 million. \$30 million is from a Canadian chartered bank, primarily secured by corporate guarantees of companies within the group, bearing interest at either the bank's prime rate plus 0.5% or the bank's Canadian Overnight Repo Rate Average ("CORRA") plus 2.0% for Canadian dollar draws, and the bank's Secured Overnight Financing Rate ("SOFR") plus 2.0% for U.S. dollar draws. The remaining \$33.2 million is from various other chartered banks, utilized for the purposes of securing stand-by letters of credit, bearing interest at rates up to 7%. At April 30, 2026, the Company had utilized \$18.7 million of these facilities for outstanding stand-by letters of credit.

The Company also has credit facilities of \$6.4 million for credit cards for which interest rates and repayments are as per cardholder agreements.

Long-term debt

As of April 30, 2026, total long-term debt remained at US\$20 million (CAD \$27.4 million, 2025 - CAD \$27.7 million).

The Company has the following long-term debt facility:

- \$75.0 million revolving-term facility for financing the cost of equipment purchases or acquisition costs of related businesses, bearing interest at either the bank's prime rate plus 0.5% or the bank's CORRA plus 2.0% for Canadian dollar draws, and the bank's SOFR plus 2.0% for U.S. dollar draws, interest only payable in monthly installments, secured by corporate guarantees of companies within the group, maturing in September 2027.

Payments due by period (in \$000s CAD)

<u>Contractual obligations</u>	<u>Total</u>	<u>Less than 1 year</u>	<u>2 - 3 years</u>	<u>4 - 5 years</u>	<u>Thereafter</u>
Long-term debt (interest included)	\$ 29,769	\$ 1,612	\$ 28,157	\$ -	\$ -
Purchasing commitments	11,226	11,226	-	-	-
Contingent consideration (undiscounted)	18,119	7,429	10,690	-	-
Lease liabilities (interest included)	9,234	2,037	3,648	1,432	2,117
Operating leases	2,330	2,155	141	34	-
Total contractual obligations	<u>\$ 70,678</u>	<u>\$ 24,459</u>	<u>\$ 42,636</u>	<u>\$ 1,466</u>	<u>\$ 2,117</u>

As at April 30, 2026, the Company has no scheduled debt repayments, however may choose to make discretionary payments on the revolving term facility, depending on available funds. The Company believes that it will be able to generate sufficient cash flow to meet its current and future working capital and capital expenditure obligations.

As at April 30, 2026, the Company had unused borrowing capacity under its credit facilities of \$92.1 million and cash of \$62.6 million, for a total of \$154.7 million in available funds.

MANAGEMENT'S DISCUSSION & ANALYSIS

FINANCIAL INSTRUMENTS

The carrying values of cash and cash equivalents, trade and other receivables, demand credit facilities and trade and other payables approximate their fair values due to the relatively short period to maturity of the instruments. Contingent consideration is held at fair value.

Financial assets and liabilities measured at fair value are classified and disclosed in one of the following categories:

- Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - inputs other than quoted prices included in level 1 that are observable for the assets or liabilities, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 - inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The Company enters into certain derivative financial instruments to manage its exposure to market risks, comprised of share-price forward contracts with a combined notional amount of \$10.5 million, maturing at varying dates through June 2028.

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

The Company's derivatives, with fair values as follows (in \$000s CAD), are classified as level 2 financial instruments and recorded in trade and other receivables (payables) in the Consolidated Balance Sheets. There were no transfers of amounts between level 1, level 2 and level 3 financial instruments for the year ended April 30, 2026.

	<u>April 30, 2026</u>	<u>April 30, 2025</u>
Share-price forward contracts	\$ 4,930	\$ (1,582)

RELATED PARTY TRANSACTIONS

	<u>2026</u>	<u>2025</u>
Salaries, bonuses and fees	\$ 4,352	\$ 4,491
Other long-term benefits	150	152
Share-based payments benefits	2,424	2,200
	<u>\$ 6,926</u>	<u>\$ 6,843</u>

OUTLOOK

Moving into Fiscal 2027, drilling activity continues to rebound with rigs expected to gradually be deployed into the field at incrementally higher prices as seniors look to grow drill programs following the release of expanded exploration budgets. Junior activity levels are expected to concurrently ramp up given the amount of capital raised over the last several quarters.

While the price of gold has pulled back from the record high reached at the start of the calendar year, it remains well above US\$4,000 per ounce, driving strong levels of cash flow generation for seniors who are now becoming increasingly rewarded for growth following a lack of exploration activity and resulting resource depletion through the most recent downcycle. An alternate option for seniors, with respect to growing resource bases and production profiles, is through M&A and/or equity investments in juniors, with an expectation of increased activity further supporting junior financing activity levels, which typically results in higher exploration budgets.

Similarly, the price of copper remains near record highs, driven by growth in AI, data centers, and electric vehicles, resulting in increased power demands and related grid expansion and modernization requirements. The Company remains well positioned to take advantage of growing demand for drilling services as it relates to copper, particularly following the acquisition of Explomin, which solidified the Company's presence in some of the world's largest copper producing regions.

While the outlook for drilling demand remains strong, the Company continues to take proactive measures with respect to the hiring and retention of drill crews as labour is expected to remain the most significant challenge moving into the new fiscal year. With the pool of available experienced drillers drying up, the Company has increased the number of trainee drillers, which has and is expected to continue to temporarily affect productivity as these drillers gain experience. In key

MANAGEMENT'S DISCUSSION & ANALYSIS

areas where the labour shortage is most problematic (Canada, the U.S., Australia, and Chile), the Company has scaled up efforts at training centers. The goals for these centers are to improve the retention rate of new hires, while also accelerating their learning curve and reducing overall training time without compromising safety.

As a result of these efforts, margin growth is expected to lag revenue growth at the beginning of Fiscal 2027, while pricing is expected to catch up and outpace initial cost increases later in the fiscal year. In addition to these training and retention measures, the Company also expects to spend approximately \$75 million in capital expenditures through the fiscal year in order to maintain its position as an industry leader and prepare the fleet for increasing levels of demand.

NON-IFRS FINANCIAL MEASURES

The Company's financial data has been prepared in accordance with IFRS®, with the exception of certain financial measures detailed below. The measures below have been used consistently by the Company's management team in assessing operational performance on both segmented and consolidated levels, and in assessing the Company's financial strength. The Company believes these non-IFRS financial measures are key, for both management and investors, in evaluating performance at a consolidated level and are commonly reported and widely used by investors and lending institutions as indicators of a company's operating performance and ability to incur and service debt, and as a valuation metric. These measures do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded companies and should not be construed as an alternative to other financial measures determined in accordance with IFRS.

EBITDA – earnings before interest, taxes, depreciation, and amortization:

(in \$000s CAD)

	YTD 2026	YTD 2025
Net earnings	\$ 21,382	\$ 25,955
Finance (revenues) costs	1,645	484
Income tax provision	10,416	11,345
Depreciation and amortization	69,460	63,519
EBITDA	<u>\$ 102,903</u>	<u>\$ 101,303</u>

Adjusted gross profit/margin – excludes depreciation expense:

(in \$000s CAD)

	YTD 2026	YTD 2025
Total revenue	\$ 889,078	\$ 727,579
Less: direct costs	<u>749,956</u>	<u>597,036</u>
Gross profit	139,122	130,543
Add: depreciation	<u>59,230</u>	<u>56,008</u>
Adjusted gross profit	<u>198,352</u>	<u>186,551</u>
Adjusted gross margin	22.3%	25.6%

Net cash (debt) – cash net of debt, excluding lease liabilities reported under IFRS 16 Leases:

(in \$000s CAD)

	April 30, 2026	April 30, 2025
Cash and cash equivalents	\$ 62,631	\$ 45,987
Contingent consideration	(14,695)	(22,210)
Long-term debt	<u>(27,352)</u>	<u>(27,682)</u>
Net cash (debt)	<u>\$ 20,584</u>	<u>\$ (3,905)</u>

MANAGEMENT'S DISCUSSION & ANALYSIS

FOREIGN EXCHANGE

The Company's reporting currency is the Canadian dollar, however a significant portion of the Company's revenue and operating expenses outside of Canada are denominated in U.S. dollars, with some exposure to other currencies. The year-over-year comparisons in the growth of revenue and operating expenses can be impacted by the performance of the Canadian dollar in relationship to the U.S. dollar as well as these other currencies.

During the year, approximately 18% of revenue generated was in Canadian dollars, and 10% in Australian dollars, with most of the balance being in U.S. dollars.

The foreign exchange translation impact on revenue and earnings for the year, when comparing to the effective rates for the prior year, was nil.

Currency controls and government policies in foreign jurisdictions, where a portion of the Company's business is conducted, can restrict the Company's ability to exchange such foreign currency for other currencies, such as the U.S. dollar. To mitigate this risk, the Company has adopted a policy of carrying limited foreign currencies in local bank accounts.

As at April 30, 2026, the most significant carrying amounts of net monetary assets and/or liabilities (which may include intercompany balances with other subsidiaries) that: (i) are denominated in currencies other than the functional currency of the respective Company subsidiary; and (ii) cause foreign exchange rate exposure, including the impact on earnings before income taxes ("EBIT"), if the corresponding rate changes by 10%, are as follows (in \$000s CAD):

	<u>Rate variance</u>	<u>IDR/USD</u>	<u>MNT/USD</u>	<u>USD/AUD</u>	<u>USD/CLP</u>	<u>USD/ZAR</u>	<u>USD/CAD</u>	<u>PEN/USD</u>	<u>Other</u>
Net exposure on monetary assets (liabilities)		8,956	7,086	6,261	(5,270)	(5,844)	(7,055)	(8,267)	(1,128)
EBIT impact	+/-10%	995	787	696	586	649	784	919	125

Argentina currency status

As of April 2026, Argentina continues to experience elevated but moderating inflation following reforms introduced since late 2023. In prior periods, including Fiscal 2022, the Argentine government imposed strict currency and capital controls to preserve the Argentine peso ("ARS") and reduce the outflow of U.S. dollars ("USD"), significantly limiting access to foreign currency. Following the November 2023 election, the new administration implemented stronger stabilization measures, including a substantial devaluation of the ARS and a stated intention to gradually ease currency restrictions. Since mid-April 2025, certain controls have been relaxed, and the Company has been able to convert ARS to USD, which represents a positive development. However, exchange-rate volatility remains high and some regulatory and practical limitations on currency movements continue, therefore the Company continues to monitor conditions and its ARS exposure.

Indonesia currency status

As of April 2026, the Bank of Indonesia ("BI") continues to focus on the Indonesian Rupiah's ("IDR") stability while supporting growth. Inflation remains within target, and BI maintained its policy rate at 4.75% in April 2026 while intervening in foreign exchange markets to contain volatility. The IDR has stabilized and remains freely convertible, subject to submission of evidence of underlying transactions to support the purchase of a foreign currency. While the Company has not experienced restrictions in converting IDR to USD, these policies highlight potential risks, and the Company continues to monitor its exposure closely.

COMPREHENSIVE EARNINGS

The Consolidated Statements of Comprehensive Earnings for the year includes an \$8.1 million unrealized gain on translating the financial statements of the Company's foreign operations, compared to a gain of \$2.2 million for the previous year. The change relates to translating the net assets of the Company's foreign operations, which have a functional currency other than the Canadian dollar, to the Company's Canadian dollar currency presentation.

The gain during the current year was generated primarily by a 3.2% gain in the Chilean Peso ("CLP") against the CAD, a gain of 10% in the Australian Dollar ("AUD") against the CAD, a gain of 14.2% in the Colombian Peso ("COP") against the CAD, a gain of 12.1% in the Brazilian Real ("BRL") against the CAD, offset by a loss of 1.2% in the USD against the CAD. During the previous year, the gain was generated primarily by a small gain of 1.2% in the USD against the CAD, offset somewhat by a 7.5% loss in the BRL against the CAD.

MANAGEMENT'S DISCUSSION & ANALYSIS

FUTURE ACCOUNTING CHANGES

The Company has not applied the following International Accounting Standards Board ("IASB") standard that has been issued, but is not yet effective:

- IFRS 18 (as issued in 2024) - Presentation and Disclosure of Financial Statements - effective for periods beginning on or after January 1, 2027, with earlier application permitted. The standard replaces IAS 1, Presentation of Financial Statements, and includes requirements for the presentation and disclosure of information in financial statements, such as the presentation of subtotals within the statement of operations and the disclosure of management-defined performance measures within the financial statements.

The Company has performed a preliminary assessment of the impact the adoption of the above standard will have on the Consolidated Financial Statements and is beginning to capture the information required for presentation and disclosure purposes, including comparative information, in advance of the planned date of adoption.

KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS

Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that are not readily apparent from other sources, which affect the application of accounting policies; the reported amounts of assets and liabilities at the dates of the Consolidated Financial Statements; and the reported amounts of revenue and expenses during the reported periods. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant areas requiring the use of management estimates relate to the useful lives of property, plant and equipment ("PP&E") for depreciation purposes, inventory valuation, determination of income and other taxes, recoverability of deferred income tax assets, assumptions used in compilation of share-based payments, fair value of assets acquired and liabilities assumed in the business combination, provisions, contingent considerations, impairment testing of goodwill and intangible assets and long-lived assets.

Management determines the estimated useful lives of its PP&E based on historical experience and reviews these estimates at the end of each reporting period.

Management reviews the condition of inventories at the end of each reporting period and recognizes a provision for slow-moving and obsolete items of inventory when they are no longer suitable for use. Management's estimate of the net realizable value of such inventories is based primarily on sales prices and current market conditions.

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company operates are subject to change. As such, income taxes are subject to measurement uncertainty. Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings.

Compensation costs accrued for long-term share-based payment plans are subject to the estimation of what the ultimate payout will be using the Black-Scholes pricing model, which is based on significant assumptions such as volatility, dividend yield and expected term.

Management made significant estimates in determining the fair values of identifiable assets acquired and liabilities assumed in the business combination that took place during the previous year. The fair value measurement of acquired intangible assets, particularly customer relationships, required the use of significant unobservable inputs such as estimated future cash flows, discount rates, and useful life. These estimates are inherently subjective and involve a high degree of judgment. Any changes in these estimates could affect the amounts recognized in the financial statements.

The amount recognized as provisions and contingent considerations, including legal, restructuring, contractual, constructive and other exposures or obligations, is the best estimate of the consideration required to settle the related liability, including any related interest charges, taking into account the risks and uncertainties surrounding the obligation. In addition, contingencies will only be resolved when one or more future events occur or fail to occur.

MANAGEMENT'S DISCUSSION & ANALYSIS

Therefore, assessment of contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events. The Company assesses its liabilities, contingencies and contingent considerations based upon the best information available, relevant tax laws and other appropriate requirements.

Amounts used for impairment calculations are based on estimates of future cash flows of the Company. By their nature, the estimates of cash flows, including the estimates of future revenue, operating expenses, utilization, discount rates and market pricing, are subject to measurement uncertainty.

Judgments

The Company applied judgment in determining the functional currency of the Company and its subsidiaries. Functional currency was determined based on the currency that mainly influences sales prices, labour, materials and other costs of providing services.

PP&E and goodwill are aggregated into Cash Generating Units ("CGUs") based on their ability to generate largely independent cash inflows and are used for impairment testing. The determination of the Company's CGUs is subject to management's judgment with respect to the lowest level at which independent cash inflows are generated.

The Company has applied judgment in determining the degree of componentization of PP&E. Each part of an item of PP&E with a cost that is significant in relation to the total cost of the item and has a separate useful life has been identified as a separate component and is depreciated separately.

The Company has applied judgment in recognizing provisions, including judgment as to whether the Company has a present obligation (legal or constructive) as a result of a past event, whether it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and whether a reliable estimate can be made of the amount of the obligation.

Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings. This determination is subject to management judgment.

OFF BALANCE SHEET ARRANGEMENTS

Except for commitments exempt from balance sheet treatment under IFRS 16 Leases, detailed in note 21 "Commitments" of the Notes to Consolidated Financial Statements and presented as contractual obligations in the liquidity and capital resources section herein, the Company does not have any off balance sheet arrangements.

GENERAL RISKS AND UNCERTAINTIES

The Company is subject to a variety of risk factors and uncertainties in carrying out its activities. The Company's business, revenue, results of operations, cash flow and profitability may be adversely affected by the risks and uncertainties discussed below. Additional risks not currently known to the Company, or that the Company currently deems immaterial, may also impair its business, revenue, results of operations, cash flow and profitability.

General economic conditions

Uncertainty and volatility surrounding global or regional political and economic conditions could impact demand for the Company's services or have an impact on clients' ability to pay their suppliers, such as the Company, in the event they are unable to access equity or debt financing on terms that are acceptable to fund their existing or new projects. These conditions could influence the level of activity in the mining industry, thereby causing clients to slow spending on the Company's services or seek contract terms more favourable to them. Any of these disruptions could adversely affect the Company's business, revenue, results of operations, cash flow and profitability.

In addition, general inflationary pressures, interest rate fluctuation and changes in trade, tariff and other controls on imports and exports may result in higher costs for raw materials, components and equipment required for its operations, including fuel and energy. The Company's operating costs can materially increase in an inflationary environment, which may erode operating margins and adversely affect the Company's business, revenue, results of operations, capital expenditures, cash flow and profitability.

Cyclical downturn

A significant operating risk affecting the Company is a downturn in demand for its services, which can be due to, among other things, a decrease in activity in the mining industry. In attempting to mitigate this risk, the Company is exploiting its competitive advantage in specialized drilling and continues to explore opportunities to diversify and to rationalize

MANAGEMENT'S DISCUSSION & ANALYSIS

its regional infrastructures. A prolonged downturn in the mining industry could result in a decrease in demand for the Company's services, which could adversely affect the Company's revenue, cash flow and profitability.

Moreover, levels of inventory typically increase as a result of increased activity levels. In addition to direct volume-related increases however, inventory levels also increase due to an expansion of activity in remote locations at the end of long supply chains, where it is necessary to increase inventory to ensure an acceptable level of continuing service, which is part of the Company's competitive advantage. In the event of a sudden downturn of activities related either to a specific project or to the sector as a whole, it is more difficult and costly to redeploy this remote inventory to other regions where it can be consumed, which could adversely affect the Company's revenue, cash flow and profitability.

Safety

The Company's health, safety and wellbeing systems, processes and policies are focused on reducing risks to employees at worksites. The Company's activities and services may involve hazards that increase risks to health and safety and may result in accidents, personal injury, loss of life and/or damage to property (including environmental damage). While the Company has implemented extensive health and safety initiatives and procedures at worksites to protect the health and safety of its employees and contractors, and continues to invest in training to improve skills, abilities, and safety awareness, there can be no assurance that such measures will eliminate the occurrence of such accidents, personal injuries, loss of life and/or damage to property, which could give rise to regulatory fines and/or civil liability. The Company may be held liable if it is proven to be at fault and to have caused a worksite accident. In such circumstances, the Company's operations at the affected site may be impacted and the Company's inability to effectively deal with these consequences in a timely fashion, along with any potential negative publicity related to the event, could adversely affect the Company's revenue, cash flow and profitability. Failure to maintain a record of safety performance may have an adverse impact on the Company's ability to attract and retain customers and personnel and therefore on the Company's revenue, cash flow and profitability.

Managing growth effectively

The current industry upturn has resulted in the Company experiencing rapid growth, placing additional demands on the Company's operational, safety and financial processes, measures and systems. The Company must effectively address and manage demands resulting from the growth of the Company's business. The Company may not be able to do so effectively and in a timely fashion, which may have an adverse impact on the Company's revenue, cash flow and profitability.

Competitive pressures

The Company competes with many small regional or local companies as well as larger companies, and the intensity of competition may vary significantly from region to region at any particular time. Increased demand in a region where the Company operates may attract new competitors and impact the degree of work in such region. Pressure from competitors in a region may also result in an oversupply of drilling service providers in such region, which in turn may result in decreased contract prices and adversely affect the Company's revenue. Furthermore, the Company may lose business to its competitors if it is unable to demonstrate competence, competitive pricing, adequate equipment, or reliable performance to its customers. There can be no assurance that the Company's competitors will not be successful in capturing a share of the Company's present or potential customer base, which could adversely affect the Company's revenue, cash flow and profitability.

In light of the recent market upturn, the Company is experiencing an increase in demand for its services, which in turn increases the need for expenditures on maintenance, refurbishment and replacement of equipment. In the midst of rapid technological development, the Company must continue to anticipate changes in its clients' needs and to adapt its equipment to maintain its competitive advantage.

If the Company does not continue to innovate and leverage technology advancements through equipment modernization, its ability to retain existing clients and attract new clients may be adversely affected, which could adversely affect the Company's revenue, cash flow and profitability. The Company must also effectively manage cost increases that increase margin pressure, or delays in service that may reduce the Company's ability to win bids for future projects, resulting in loss of revenue, profitability and market share, all of which could adversely affect the Company's revenue, cash flow and profitability.

Specialized skills and cost of labour increases

Generally speaking, drilling activity related to metals and minerals is broadly linked to price trends in the metals and minerals sector. During periods of increased activity, a limiting factor in this industry can be a shortage of qualified drillers. The Company addresses this issue by attempting to become the "employer of choice" for drillers in the industry, as well as hiring and training more locally based drillers. The development of local drillers has had a positive impact on the Company's global operations and is expected to continue to play an important role.

MANAGEMENT'S DISCUSSION & ANALYSIS

The Company also relies on an experienced management team across the Company to carry on its business. A departure of several members of the management team at one time could have an adverse financial impact on operations.

A material increase in the cost of labour and the inability to attract and retain qualified drillers could result in, among other things, loss of opportunities, cost overruns, failure to perform on projects, breach of contract, and materially affect gross margins, and therefore the Company's financial performance and reputation. The Company may also experience intense competition for personnel and may not be able to retain key employees or successfully attract and retain personnel in the future.

Country risk

The Company currently operates in many foreign countries and is committed to using its expertise and technology in exploring other areas around the world. The Company's foreign operations are subject to a variety of risks and uncertainties, including, but not limited to: social, political and economic instability, including recession, political changes or disruptions and other economic crises (locally or globally); geopolitical risks; military repression, acts of war, civil unrest or disturbances (including in jurisdictions other than those where the Company operates), force majeure and terrorism; fluctuations in currency exchange rates; currency controls and restrictions; high rates of inflation; changes in laws, policies and regulations; changes in taxes and governmental royalties; nationalization/expropriation of projects or assets; corruption; delays in obtaining or inability to obtain necessary permits; nullification of existing mining claims or interests therein; hostage takings; labour unrest; opposition to mining from environmental organizations; and deterioration of Canada's inter-governmental relationships or other non-governmental organizations or shifts in political attitude that may adversely affect the Company's business, results of operations, financial conditions and liquidity.

Such events, including heightened geopolitical instability and armed conflict, whether in jurisdictions in which the Company operates or elsewhere internationally, may disrupt transportation routes, supply chains or access to airspace, which could affect the Company's ability to mobilize crews or move equipment and supplies efficiently between jurisdictions. Prolonged disruptions to the procurement of equipment, transportation of personnel, materials, and supplies may increase costs, lengthen downtime, delay projects, or reduce the Company's ability to meet customer requirements.

Also, there has been an emergence of a trend by some governments to increase their participation in the industry and thereby their revenue through increased taxation, expropriation, or otherwise. This could negatively impact the level of foreign investment in mining and exploration activities and thus drilling demand in these regions, which in turn may result in reductions of the Company's revenue and additional transition costs as equipment is shifted to other locations.

While the Company works to mitigate its exposures to potential country risk events, the impact of any such event is largely outside the control of the Company, is highly uncertain and unpredictable and will be based on specific facts and circumstances. As a result, the Company can give no assurance that it will not be subject to any country risk event, directly or indirectly, in the jurisdictions in which it operates. Any of the foregoing events may have a material negative impact on the Company's revenue, cash flow and profitability.

Trade barriers and tariffs

The Company's business, customers and supply chains may be adversely affected by political developments, trade disputes and changes in trade policy in the United States and other key markets for the Company's business and supply chain. Actual or threatened tariffs, counter-tariffs, retaliatory measures, revisions to existing trade arrangements, sanctions, embargoes and changes in export or import controls could increase the cost, reduce the availability or delay the movement of the Company's drills, equipment, parts, fuel, technology and other inputs used in the Company's operations in such jurisdictions. Such measures may also restrict the conduct of business in certain jurisdictions and increase administrative and compliance burdens. Any of the foregoing events may have a material negative impact on the Company's operations, revenue, cash flow and profitability.

Repatriation of funds or property

There is no assurance that any of the countries in which the Company operates, or may operate in the future, will not impose restrictions on the repatriation of funds or property to other jurisdictions or between the Company and its subsidiaries. Any such limitations could have an adverse impact on the Company.

Taxes

The Company is subject to many different forms of taxation in various jurisdictions throughout the world, including but not limited to, property tax, income tax, withholding tax, commodity tax, social security and other payroll-related taxes, which may lead to disagreements with tax authorities regarding the application of tax law.

MANAGEMENT'S DISCUSSION & ANALYSIS

Tax law and administration is extremely complex and requires the Company to make certain assumptions about various tax laws and regulations. The computation of income, payroll and other taxes involves many factors, including the interpretation of tax legislation in various jurisdictions in which the Company is subject to ongoing tax assessments. The Company's estimate of tax-related assets, liabilities, recoveries, and expenses incorporates significant assumptions. These assumptions include, but are not limited to, the effect of tax treaties between jurisdictions and taxable income projections. While the Company believes that such assumptions are correct, there can be no assurance that foreign taxation or other authorities will reach the same conclusion. If such assumptions differ from actual results, or if such jurisdictions were to change or modify such laws or the current interpretation thereof, the Company may have to record additional tax expenses and liabilities, including interest and penalties, which may be material.

Liquidity

The Company's ability to execute its strategy and meet its obligations depends on generating sufficient cash flow from operations and maintaining access to capital, including under any credit facilities or other financing arrangements. Adverse changes affecting long-term drilling activity levels, collection of receivables, working capital requirements, capital expenditure needs or foreign exchange rates could reduce cash flow and liquidity.

The Company mitigates this risk by maintaining a strong balance sheet with the liquidity required to adapt and react quickly to manage effectively through challenging periods.

Foreign currency

The Company conducts a significant proportion of its business outside of Canada and consequently has exposure to currency movements. In order to reduce its exposure to foreign exchange risks associated with currencies of developing countries, where a substantial proportion of the Company's business is conducted, the Company has adopted a policy of contracting in U.S. dollars, where practical and legally permitted.

Foreign exchange translations can have a significant impact on year-to-year comparisons because of the geographic distribution of the Company's activities, which could adversely affect the value of assets and liabilities denominated in foreign currencies, financial results and could also increase the Company's costs of operations. Year-over-year revenue comparisons have been affected by the fluctuation in the Canadian dollar against the U.S. dollar, and various other currencies. Margin performance, however, is less affected by currency fluctuations as a large proportion of costs are typically in the same currency as revenue. In future periods, year-to-year comparisons of revenue could be significantly affected by changes in foreign exchange rates.

Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and/or systems (including, among other things, IT systems) or from external events. Operational risk is present in all aspects of the Company's activities, and incorporates exposure relating to fiduciary breaches, regulatory compliance failures, legal disputes, business disruption, pandemics, technology and cybersecurity failures, processing errors, business integration, theft and fraud, damage to physical assets, employee safety, and insurance coverage.

Dependence on key customers

From time to time, the Company may be dependent on a small number of customers for a significant portion of overall revenue and net income. Should one or more such customers terminate contracts with the Company, there can be no guarantee that the Company will obtain sufficient replacement contracts to maintain the existing revenue and income levels. In addition, merger activity, consolidation or other strategic combinations among the Company's customers may reduce demand for the Company's services, delay customer spending while businesses are reorganized, increase customer bargaining power or result in preferred supplier arrangements that disadvantage the Company. Consequently, the Company continues to work to expand its client base and geographic field of operations to mitigate its exposure to any single client, commodity, or mining region.

Expansion and acquisition strategy

The Company intends to remain vigilant with regards to potential strategic future acquisitions and internal expansion. In addition to potential new or increased geographic, political, operating, financial, legal and currency-related risks that may arise from potential acquisitions, mergers or expansions, the attention of management and other employees could also be diverted from the daily operations of the Company.

The Company may raise capital debt or issue further equity and convertible securities to finance future acquisitions or expansions, which may result in increased leverage for the Company or dilution for existing shareholders. Additionally, the Company cannot give assurances that it will be able to secure the necessary financing on acceptable terms to pursue future acquisitions or internal expansion.

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Acquisitions and expansions involve additional risks including unforeseen liabilities, unanticipated costs, integration of employees, operations, systems and assets, the maintenance of effective internal controls over acquired businesses, higher operating expenses, and increased working capital requirements. It is not possible to ensure that future acquisition opportunities will exist on acceptable terms, or that newly acquired or developed entities will realize the actual or forecasted anticipated benefits, efficiencies and synergies. In the future, if the Company's acquisitions do not yield the expected returns or the intended benefits or synergies (including operational, financial, technological and administrative benefits), or such acquisitions are not realized, it could adversely affect the Company's business, revenue, results of operations, capital expenditures, cash flow, profitability and competitiveness.

Climate change risk

The Company operates in various regions and jurisdictions where environmental laws are evolving and are not necessarily consistent. As the world is becoming increasingly aware of the impact of climate change, a number of governments or governmental bodies in jurisdictions where the Company operates have introduced or are contemplating regulatory changes in response to the potential impact of climate change, such as policies and regulations relating to greenhouse gas emission levels, energy efficiency and reporting of climate-change related risks, which in turn may result in increased costs for the Company or for clients in respect of their project or, in some cases, prevent a project from going forward. Such increased costs may in turn reduce the need for the Company's services, which in turn could have a material adverse impact on the Company's revenue, cash flow and profitability.

A failure to meet climate strategy commitments and/or societal or investor expectations could also result in damage to the Company's reputation, decreased investor confidence and challenges in maintaining strong community relations, which can pose additional obstacles to the Company's ability to conduct its operations and develop its projects, which may result in a material adverse impact on its business, financial position, results of operations and future growth prospects.

In addition, climate change, such as extreme weather conditions, natural disasters, resource shortages, changing sea levels, changing temperatures, extreme weather events, storm-related flooding or extended drought or forest fires, or other acute or chronic changes to the climate, represents a physical and financial risk and could affect the Company's operations, including the disruption or delays in the transportation of equipment and employees to its operations, which in turn could have an adverse financial impact on the Company's revenue, cash flow and profitability. Extreme weather events could also hinder the ability of the Company's field employees to perform their work, which may result in delays or loss of revenue.

Regulatory and legal risks

The drilling industry is highly regulated by laws and regulations, including environmental, labour, tax, customs, permitting, immigration, and other regulatory requirements, which are not necessarily consistent across the jurisdictions in which the Company operates. The Company is unable to predict what legislation, revisions or regulatory directives may be proposed that might affect its operations or when such proposals may be effective. Compliance in multiple jurisdictions may increase costs and administrative burdens, and failure to adhere to local laws and regulations may result in delays, fines, penalties, restrictions on operations, delays in obtaining or renewing permits or work authorizations, litigation, or challenges in enforcing contractual or other rights by foreign courts and tribunals.

Corruption, bribery and fraud

The Company is required to comply with the *Canadian Corruption of Foreign Public Officials Act* ("CFPOA") as well as similar applicable laws in other jurisdictions, which prohibit companies from engaging in bribery or other prohibited payments or gifts to foreign public officials for the purpose of retaining or obtaining business. The Company's policies mandate full compliance with these laws. However, there can be no assurance that the policies and procedures and other safeguards that the Company has implemented in relation to its compliance with these laws will be effective or that Company employees, agents, suppliers, or other industry partners have not engaged or will not engage in such illegal conduct for which the Company may be held responsible. Violations of these laws could disrupt the Company's business and result in a material adverse effect on its business, operations, and reputation.

Disease outbreak

The Company may be impacted by disease outbreaks, including epidemics, pandemics or similar widespread public health emergencies. These public health concerns pose the risk that the Company's employees, clients, consultants and other partners may be prevented from, or restricted in, conducting business activities for an indefinite period, due to the transmission of the disease or to emergency measures or restrictions that may be requested or mandated by governmental authorities. The likelihood, magnitude and the full extent of the impact of such events are inherently difficult to predict, are highly uncertain and may depend on factors beyond the Company's knowledge and control. Prolonged economic disruption, as a result of such event or disaster, may have a material and adverse impact on the Company's revenue, cash flow and profitability, including without limitation, through compromised employee health and workplace productivity, disruption to supply chains, and threats to the business continuity of the Company's clients.

MANAGEMENT'S DISCUSSION & ANALYSIS

Equipment modernization and parts availability

The Company's ability to provide reliable service is dependent upon timely delivery of equipment and replacement parts from fabricators and suppliers. Any factor that substantially increases the order time on equipment and increases uncertainty surrounding final delivery dates may constrain future growth, existing operations, and the financial performance of the Company.

The meeting of clients' demands relating to performance and cost in the provision of the Company's services will depend on the ability of the Company to continuously improve the efficiency of its operations and to adopt or invest in new equipment and technologies such as artificial intelligence and robotics. Technological developments in the drilling services market, including the collection and analysis of geophysical, televiewer, hydro-geological, and directional survey data, are of increasing importance. The Company's implementation of the Major+ Rock5 analytics package and recent strategic partnership with DGI Geoscience and KORE GeoSystems Inc. reflect the Company's commitment to deploying new technologies and modernizing its services. There is no guarantee that the Company will meet changing technical demands in an efficient, timely manner. Failure by the Company to do so could result in a loss of market share and a decrease in earnings for the Company due to a potential lack of competitiveness with competitors. Furthermore, potential investments in new technologies may reduce the availability of liquidity for the Company and may not yield significant improvements, efficiency gains or an increased productivity in the delivery of services to clients. There is also no certainty that such investments would prevent competitors to achieve technological advantages over the Company.

Supply chain and key vendor dependency

The Company relies on a range of third parties, including original equipment manufacturers, parts suppliers, and logistics providers. In certain cases, the Company may have limited alternatives for specific components, technologies or services, and may be subject to vendor concentration risk. Supply chain disruptions and capacity constraints, including those resultant through emergent conditions like natural disasters or health epidemics, or due to quality issues, labour disruptions, transportation bottlenecks, insolvency of key vendors, changes in vendor pricing and lead times due to geopolitical events, sanctions, tariff or trade disputes, or revisions to international trade agreements, may impact the supply chain for certain specific components in a manner that disproportionately impacts the Company. Similarly, disruptions, delays, financial distress, labour shortages or operational failures affecting the Company's suppliers, fabricators, subcontractors, logistics providers, technology providers or other counterparties relied on by key vendors may adversely affect the availability, cost, quality or timely delivery of goods and services. These risks may be heightened where specialized equipment, components, technologies or services are available from limited sources. Such disruptions and constraints may increase costs, lengthen downtime, delay projects, or reduce the Company's ability to meet customer requirements, which could adversely affect the Company's revenue, cash flow and profitability.

Reputational risk

Negative publicity, whether true or not, regarding practices, actions, or inactions, could adversely affect the Company's value, liquidity, or customer base.

Cybersecurity risk

Due to the nature of the Company's services, it is not considered to be subject to the same level of cybersecurity risks as companies operating in sectors where sensitive information is at the core of their business, however, information systems are integral to supporting the Company's business. The Company is exposed to cybersecurity and technology risks, including threats arising from internal human error, malicious insiders, ransomware, phishing, business email compromise, denial-of-service attacks, and sophisticated and targeted measures directed at the Company and its systems, clients, or service providers, as well as such risks originating from the use of artificial intelligence by the Company, its vendors and third party service providers. The Company also relies on third-party service providers and technology vendors, which may increase exposure to supply chain and vendor-related cyber events. Any disruption of, or unauthorized access to, the Company's information technology systems, or the failure of the systems to operate as expected, could, depending on the magnitude of the problem, result in business interruption, loss or corruption of data (including personal identifiable information), reputational harm, regulatory investigations or penalties, litigation, and/or potential claims against the Company, all of which could have an adverse effect on the Company's business, financial condition, results of operations, cash flow and profitability. The Company continues to enhance its efforts to mitigate these risks, including through technology security initiatives, periodic third-party vulnerability assessments, testing user knowledge of cybersecurity best practices, and audits of security processes and procedures for financial systems. In addition, the Company continues to increase its employees' awareness of security policies through ongoing training and communications. While the Company remains vigilant in reviewing and updating these mitigation efforts on a continual basis, there can be no assurance that these measures will be effective against all threats.

MANAGEMENT'S DISCUSSION & ANALYSIS

Asset carrying values and impairment risk

The Company's financial results may be adversely affected if the carrying value of its long-lived assets, goodwill or other intangible assets is not recoverable. A sustained decline in drilling activity, lower fleet utilization, adverse changes in forecasted cash flows, higher discount rates, changes in foreign exchange rates, or other factors could result in impairment charges, which could be material and could adversely affect the Company's results of operations and financial condition.

Market price and dilution of common shares

Securities of mining companies, and consequently, drilling companies, have experienced volatility in the past, at times unrelated to the financial performance of the companies involved. These factors include macroeconomic developments in North America and internationally and market perceptions of the attractiveness of particular industries. As a result of this volatility, the market price of the Company's common shares at any given point in time may not accurately reflect the Company's long-term value. In the event that the Company increases the number of common shares issued, this may have a dilutive effect on the price of the common shares.

Environmental, health and safety regulations and considerations

The Company's operations involving contract drilling, exploration, and development activities require permits and other approvals from various federal, provincial, state, and local governmental authorities. Such operations are, and will be, governed by laws and regulations governing prospecting, development, mining, production, exports, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety, and other matters. Environmental laws and regulations and their interpretation have changed rapidly in recent years and may continue to do so in the future. Evolving public expectations with respect to the environment and increasingly stringent laws and regulations could result in increased costs of compliance, and failure to recognize and adequately respond to them could result in fines, regulatory scrutiny, or have a significant effect on the Company's reputation and financial results. While the Company's policies mandate full compliance with all of its required permits and approvals and all applicable laws and regulations, there can be no assurance that it will obtain and/or maintain full compliance at all times. Failure to obtain and/or maintain full compliance with such permits, approvals and/or regulations could have adverse effects on the Company's revenue, cash flow and profitability.

Insurance

The Company maintains insurance coverage for various aspects of its business and operations. The Company's insurance programs have varying coverage limits as well as exclusions for certain matters. Additionally, the Company's customer contracts generally separate the responsibilities of the Company and the customer, and the Company tries to obtain indemnification from its customers by contract for some of these risks even though the Company also has insurance coverage. The Company cannot assure, however, that its liability insurance or indemnification agreements will adequately protect the Company against all liabilities or losses that may arise from the hazards of the Company's operations. The occurrence of a significant event that has not been fully insured or indemnified against, or the failure of a customer to meet its indemnification obligations to the Company, if any, could materially and adversely affect the Company's business and financial results. Moreover, the Company cannot assure that insurance will continue to be available on commercially reasonable terms, that the possible types of liabilities that may be incurred will be covered by insurance, or that the dollar amount of the liabilities will not exceed policy limits. A successful claim resulting from a hazard for which it is not fully insured could adversely affect the Company's revenue, cash flow and profitability. The Company seeks to mitigate this risk through periodic reviews of its insurance program, including annual reviews with its insurance broker and external counsel, and a more comprehensive review at minimum every three years.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROL OVER FINANCIAL REPORTING

In accordance with National Instrument 52-109 – *Certification of Disclosures in Issuers' Annual and Interim Filings* ("NI 52-109"), the establishment and maintenance of Disclosure Controls and Procedures ("DC&P") and Internal Control Over Financial Reporting ("ICFR") are the responsibility of management.

Disclosure Controls and Procedures

DC&P are designed to provide reasonable assurance that all relevant information required to be disclosed in documents filed with securities regulatory authorities is recorded, processed, summarized, and reported on a timely basis, and is accumulated and communicated to the Company's management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), as appropriate, to allow timely decisions regarding required disclosure. The Company's CEO and CFO have evaluated the effectiveness of the Company's DC&P and concluded that, subject to the inherent limitations and restrictions noted below, those DC&P were effective for the year ended April 30, 2026.

MANAGEMENT'S DISCUSSION & ANALYSIS

Internal Control Over Financial Reporting

The Company's CEO and CFO are responsible for designing ICFR or causing them to be designed under their supervision. The Company's ICFR are designed to provide reasonable assurance regarding the reliability of the Company's financial reporting and its preparation of financial statements for external purposes in accordance with International Financial Reporting Standards. During Fiscal 2026, management, including its CEO and CFO, evaluated the existence and design of the Company's ICFR and confirm there were no changes to the ICFR that have occurred during the year that materially affected, or are reasonably likely to materially affect, the Company's ICFR. Management evaluated the design and effectiveness of the Company's ICFR as at April 30, 2026, based on the framework set forth in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on this evaluation, the CEO and CFO concluded that the Company's ICFR were effective at a reasonable level.

The Company continues to review and document its DC&P and its ICFR, and may, from time to time, make changes aimed at enhancing their effectiveness and to ensure that its systems evolve with the business.

As at April 30, 2026, the Company completed the integration of Explomin's internal controls into its DC&P and ICFR framework. This integration did not materially affect, and is not reasonably likely to materially affect, the Company's DC&P or ICFR. Other than this integration, there were no changes in the Company's DC&P or ICFR during the year ended April 30, 2026.

Limitations of Control and Procedures

Management, including the CEO and the CFO, does not expect that the Company's DC&P and ICFR will prevent or detect all errors and all fraud as the inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any, within the Company have been detected. Therefore, DC&P and ICFR have inherent limitations, regardless of how well designed, and can provide only reasonable assurance with respect to financial statement preparation and may not prevent and detect all misstatements.

OUTSTANDING SHARE DATA

The authorized capital of the Company consists of an unlimited number of common shares, currently the only class of voting equity securities. Holders of common shares are entitled to receive notice of, attend and vote at all meetings of the shareholders of the Company. Each common share carries the right to one vote in person or by proxy at all meetings of the shareholders of the Company.

The Company's share data was composed of the following:

<i>(amounts in thousands)</i>	As at June 10, 2026	As at June 11, 2025
Common shares	82,236	81,845
Stock options outstanding	104	715

MANAGEMENT'S RESPONSIBILITY

Management is responsible for the preparation and fair presentation of the annual Consolidated Financial Statements, Management's Discussion and Analysis ("MD&A") and all other information included in the annual report.

In management's opinion, the accompanying Consolidated Financial Statements have been prepared, in all material respects, in accordance with International Financial Reporting Standards.

The MD&A has been prepared in accordance with the requirements of applicable Canadian securities laws and regulations.

Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements and the MD&A necessarily involves the use of estimates and approximations. These have been made using careful judgment and with all information available up to June 10, 2026. The MD&A also includes information regarding the estimated impact of current transactions and events, sources of liquidity, operating trends and risks and uncertainties. Actual results in the future may differ materially from management's present assessment of this information because future events may not occur as expected. Financial operating data in the report are consistent, where applicable, with the Consolidated Financial Statements.

To meet its responsibility for reliable and accurate financial statements, management has designed and maintained systems of internal control, including appropriate internal control over financial reporting and disclosure controls and procedures. These controls are designed to provide reasonable assurance that financial information is relevant, reliable and accurate, and that assets are safeguarded and transactions are executed in accordance with management's authorization. Management has and continues to evaluate the effectiveness of these controls. Because of the inherent limitations in all control systems, no disclosure controls and procedures or internal control over financial reporting can provide absolute assurance that all misstatements and instances of fraud, if any, have been prevented or detected.

The Consolidated Financial Statements have been audited by Deloitte LLP, independent chartered professional accountants. The independent auditors' responsibility is to express a professional opinion on the fairness of management's Consolidated Financial Statements. The auditor's report outlines the scope of their examination and sets forth their opinion.

The Audit Committee of the Board of Directors is comprised of independent directors. The Audit Committee meets regularly with management and the independent auditors to satisfy itself that each is properly discharging its responsibilities, and to review the Consolidated Financial Statements and the MD&A. The Audit Committee reports its findings to the Board of Directors for consideration when approving the Consolidated Financial Statements and the MD&A for issuance to the shareholders. The Audit Committee also recommends, for review by the Board of Directors and approval of shareholders, the appointment of the independent auditors. The independent auditors have full and free access to the Audit Committee.

Major Drilling Group International Inc.'s Chief Executive Officer and Chief Financial Officer have certified Major Drilling Group International Inc.'s annual disclosure documents as required in Canada under Canadian securities legislation.



Denis Larocque
President & Chief Executive Officer



Ian Ross
Chief Financial Officer

June 10, 2026
Moncton, New Brunswick, Canada

Independent Auditor's Report

To the Shareholders and the Board of Directors of Major Drilling Group International Inc.

Opinion

We have audited the consolidated financial statements of Major Drilling Group International Inc. (the "Company"), which comprise the consolidated balance sheets as at April 30, 2026 and 2025, and the consolidated statements of operations, comprehensive earnings, changes in equity and cash flows for the years then ended, and notes to the consolidated financial statements, including material accounting policy information (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at April 30, 2026 and 2025, and its financial performance and its cash flows for the years then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements for the year ended April 30, 2026. This matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

Goodwill – Explomin cash generating unit ("CGU") and Contingent Consideration – Refer to Notes 4, 5 and 9 to the financial statements

Key Audit Matter Description

The Company's evaluation of goodwill for impairment involves the comparison of the recoverable amount of each CGU to its carrying amount. The majority of the Company's goodwill has been allocated to the Explomin CGU which arose when the Company acquired all of the issued and outstanding shares of Explomin Perforaciones (the "acquired entity") in November 2024. The acquisition included a discounted contingent consideration arrangement ("contingent consideration") which is based on the acquired entity attaining specified levels of average annual earnings before interest, tax, depreciation and amortization ("EBITDA") margins over an earnout period of three years from the date of the acquisition. In evaluating the recoverable amount of the Explomin CGU and fair value of the contingent consideration, management is required to make forward looking estimates and assumptions. The recoverable amount of the Explomin CGU exceeded its carrying amount as of the measurement date; accordingly, no impairment was recognized, and the fair value of the contingent consideration was not determined to be materially misstated.

While there are several estimates and assumptions made by management to determine the recoverable amount of the Explomin CGU and the fair value of the contingent consideration, the estimates and assumptions with the highest degree of subjectivity are the EBITDA margins and discount rates. Auditing these estimates and assumptions required a high degree of auditor judgment which resulted in an increased extent of audit effort, including the involvement of fair value specialists.

INDEPENDENT AUDITOR'S REPORT

How the Key Audit Matter Was Addressed in the Audit

Our audit procedures related to the EBITDA margins and discount rates used to determine the recoverable amount of the Explomin CGU and the fair value of the contingent consideration included the following, among others:

- Evaluated the EBITDA margins by:
 - Evaluating management's ability to accurately forecast by comparing actual results to management's historical forecasts and trends;
 - Evaluating the reasonableness of management's forecast by comparing to (1) historical results (2) internal communications to management and Board of Directors (3) and known changes to contracts entered into by Explomin which are expected to impact future performance;
- With the assistance of fair value specialists, we evaluated the reasonableness of the discount rates by testing the source information underlying the determination of the discount rates and developing a range of independent estimates and comparing those to the discount rates selected by management.

Other Information

Management is responsible for the other information. The other information comprises:

- Management's Discussion and Analysis
- The information, other than the financial statements and our auditor's report thereon, in the Annual Report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

The Annual Report is expected to be made available to us after the date of the auditor's report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards as issued by the IASB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Company as a basis for forming an opinion on the financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Tarah Schulz.

Deloitte LLP

Chartered Professional Accountants
Moncton, New Brunswick
June 10, 2026

CONSOLIDATED STATEMENTS OF OPERATIONS

For the years ended April 30, 2026 and 2025
(in thousands of Canadian dollars, except per share information)

	2026	2025
TOTAL REVENUE	\$ 889,078	\$ 727,579
DIRECT COSTS (note 13)	749,956	597,036
GROSS PROFIT	139,122	130,543
OPERATING EXPENSES		
General and administrative (note 13)	85,806	78,803
Amortization of intangible assets (note 10)	6,247	3,676
Other expenses (revenues)	13,364	9,039
(Gain) loss on disposal of property, plant and equipment	161	(673)
Foreign exchange (gain) loss	101	1,914
Finance (revenues) costs	1,645	484
	107,324	93,243
EARNINGS BEFORE INCOME TAX	31,798	37,300
INCOME TAX EXPENSE (RECOVERY) (note 14)		
Current	18,078	13,204
Deferred	(7,662)	(1,859)
	10,416	11,345
NET EARNINGS	\$ 21,382	\$ 25,955
EARNINGS PER SHARE (note 16)		
Basic	\$ 0.26	\$ 0.32
Diluted	\$ 0.26	\$ 0.32

CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS

For the years ended April 30, 2026 and 2025
(in thousands of Canadian dollars)

	2026	2025
NET EARNINGS	\$ 21,382	\$ 25,955
OTHER COMPREHENSIVE EARNINGS		
Items that may be reclassified subsequently to profit or loss		
Unrealized gain (loss) on foreign currency translations	8,125	2,172
Unrealized gain (loss) on derivatives (net of tax)	2,364	(275)
COMPREHENSIVE EARNINGS	\$ 31,871	\$ 27,852

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the years ended April 30, 2026 and 2025
(in thousands of Canadian dollars)

	Share capital	Retained earnings	Other reserves	Share-based payments reserve	Foreign currency translation reserve	Total
BALANCE AS AT MAY 1, 2024	\$ 262,679	\$ 151,740	\$ (18)	\$ 3,630	\$ 75,801	\$ 493,832
Exercise of stock options (note 15)	429	-	-	(115)	-	314
Share-based compensation (note 15)	-	-	-	100	-	100
	<u>263,108</u>	<u>151,740</u>	<u>(18)</u>	<u>3,615</u>	<u>75,801</u>	<u>494,246</u>
Comprehensive earnings:						
Net earnings	-	25,955	-	-	-	25,955
Unrealized gain (loss) on foreign currency translations	-	-	-	-	2,172	2,172
Unrealized gain (loss) on derivatives	-	-	(275)	-	-	(275)
Total comprehensive earnings	<u>-</u>	<u>25,955</u>	<u>(275)</u>	<u>-</u>	<u>2,172</u>	<u>27,852</u>
BALANCE AS AT APRIL 30, 2025	263,108	177,695	(293)	3,615	77,973	522,098
Exercise of stock options (note 15)	3,681	118	-	(1,765)	-	2,034
Share-based compensation (note 15)	-	-	-	11	-	11
Stock options expired/forfeited (note 15)	-	22	-	(22)	-	-
	<u>266,789</u>	<u>177,835</u>	<u>(293)</u>	<u>1,839</u>	<u>77,973</u>	<u>524,143</u>
Comprehensive earnings:						
Net earnings	-	21,382	-	-	-	21,382
Unrealized gain (loss) on foreign currency translations	-	-	-	-	8,125	8,125
Unrealized gain (loss) on derivatives	-	-	2,364	-	-	2,364
Total comprehensive earnings	<u>-</u>	<u>21,382</u>	<u>2,364</u>	<u>-</u>	<u>8,125</u>	<u>31,871</u>
BALANCE AS AT APRIL 30, 2026	<u>\$ 266,789</u>	<u>\$ 199,217</u>	<u>\$ 2,071</u>	<u>\$ 1,839</u>	<u>\$ 86,098</u>	<u>\$ 556,014</u>

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended April 30, 2026 and 2025
(in thousands of Canadian dollars)

	2026	2025
OPERATING ACTIVITIES		
Earnings before income tax	\$ 31,798	\$ 37,300
Operating items not involving cash		
Depreciation (note 7)	63,213	59,843
Amortization of intangible assets (note 10)	6,247	3,676
(Gain) loss on disposal of property, plant and equipment	161	(673)
Share-based compensation (note 15)	11	100
Finance (revenues) costs recognized in earnings before income tax	1,645	484
	103,075	100,730
Changes in non-cash operating working capital items (note 18)	1,951	18,965
Finance revenues received (costs paid)	(1,645)	(484)
Income taxes paid	(21,536)	(18,295)
Cash flow from (used in) operating activities	81,845	100,916
FINANCING ACTIVITIES		
Repayment of lease liabilities	(2,378)	(2,072)
Issuance of common shares due to exercise of stock options (note 15)	2,552	314
Cash-settled stock options	(518)	-
Change in long-term debt (note 12)	(330)	27,682
Cash flow from (used in) financing activities	(674)	25,924
INVESTING ACTIVITIES		
Business acquisitions (net of cash acquired) (note 19)	(7,725)	(93,551)
Investments (note 8)	-	(15,205)
Proceeds from disposal of investment (note 19)	3,412	-
Acquisition of property, plant and equipment (note 7)	(61,040)	(72,521)
Proceeds from disposal of property, plant and equipment	1,295	3,247
Cash flow from (used in) investing activities	(64,058)	(178,030)
Effect of exchange rate changes	(469)	959
INCREASE (DECREASE) IN CASH	16,644	(50,231)
CASH, BEGINNING OF THE YEAR	45,987	96,218
CASH, END OF THE YEAR	\$ 62,631	\$ 45,987

CONSOLIDATED BALANCE SHEETS

As at April 30, 2026 and 2025

(in thousands of Canadian dollars)

	2026	2025
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 62,631	\$ 45,987
Trade and other receivables (note 24)	179,484	144,731
Income tax receivable	9,016	6,992
Inventories (note 6)	111,239	115,629
Prepaid expenses	9,982	8,490
	<u>372,352</u>	<u>321,829</u>
PROPERTY, PLANT AND EQUIPMENT (notes 7 and 19)	281,467	277,553
RIGHT-OF-USE ASSETS (note 7)	7,491	9,176
INVESTMENTS (notes 8 and 19)	14,105	17,814
DEFERRED INCOME TAX ASSETS (note 14)	4,540	2,151
GOODWILL (notes 9 and 19)	67,979	65,962
INTANGIBLE ASSETS (notes 10 and 19)	18,062	24,256
	<u>\$ 765,996</u>	<u>\$ 718,741</u>
LIABILITIES		
CURRENT LIABILITIES		
Trade and other payables	\$ 142,131	\$ 112,690
Income tax payable	3,115	4,295
Current portion of lease liabilities	1,616	2,021
Current portion of contingent consideration (note 19)	6,561	8,869
	<u>153,423</u>	<u>127,875</u>
LEASE LIABILITIES	6,177	7,430
CONTINGENT CONSIDERATION (note 19)	8,134	13,341
LONG-TERM DEBT (note 12)	27,352	27,682
DEFERRED INCOME TAX LIABILITIES (note 14)	14,896	20,315
	<u>209,982</u>	<u>196,643</u>
SHAREHOLDERS' EQUITY		
Share capital (note 15)	266,789	263,108
Retained earnings	199,217	177,695
Other reserves	2,071	(293)
Share-based payments reserve	1,839	3,615
Foreign currency translation reserve	86,098	77,973
	<u>556,014</u>	<u>522,098</u>
	<u>\$ 765,996</u>	<u>\$ 718,741</u>

Contingencies and commitments (notes 20 and 21)

Approved by the Board of Directors



Kim Keating
Chair of the Board



Janice Rennie
Chair of the Audit Committee

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

1. NATURE OF ACTIVITIES

Major Drilling Group International Inc. (the "Company") is incorporated under the Canada Business Corporations Act and has its head office at 111 St. George Street, Moncton, NB, Canada. The Company's common shares are listed on the Toronto Stock Exchange ("TSX"). The principal source of revenue consists of contract drilling for companies primarily involved in mining and mineral exploration. The Company has operations in North America, South America, Australia, Asia, and Africa.

2. BASIS OF PRESENTATION

Statement of compliance

These Consolidated Financial Statements present the Company's and its subsidiaries' financial results of operations and financial position in accordance with International Financial Reporting Standards ("IFRS®"), as issued by the International Accounting Standards Board ("IASB®"), using the accounting policies described herein.

On June 10, 2026, the Board of Directors authorized these Consolidated Financial Statements for issue.

Basis of consolidation

These Consolidated Financial Statements incorporate the financial statements of the Company and entities controlled by the Company. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The results of subsidiaries acquired or disposed of during the period are included in the Consolidated Statements of Operations from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Intercompany transactions, balances, income and expenses are eliminated on consolidation, where appropriate.

Basis of preparation

The Consolidated Financial Statements have been prepared on a going-concern basis under the historical cost method, except for certain financial instruments that are measured at fair value, and certain assets re-measured at their recoverable or realizable amounts as disclosed, using the accounting policies and methods of computation as presented in note 4.

3. APPLICATION OF NEW AND REVISED IFRS® ACCOUNTING STANDARDS

The following IASB amendment, adopted as of May 1, 2025, has not had a significant impact on the Company's Consolidated Financial Statements:

- IAS 21 (as amended in 2023) - The Effect of Changes in Foreign Exchange Rates - The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not.

The Company has not applied the following IASB standard that has been issued, but is not yet effective:

- IFRS 18 (as issued in 2024) - Presentation and Disclosure of Financial Statements - effective for periods beginning on or after January 1, 2027, with earlier application permitted. The standard replaces IAS 1, Presentation of Financial Statements, and includes requirements for the presentation and disclosure of information in financial statements, such as the presentation of subtotals within the statement of operations and the disclosure of management-defined performance measures within the financial statements.

The Company has performed a preliminary assessment of the impact the adoption of the above standard will have on the Consolidated Financial Statements and is beginning to capture the information required for presentation and disclosure purposes, including comparative information, in advance of the planned date of adoption.

4. MATERIAL ACCOUNTING POLICIES

Cash and cash equivalents

Cash is comprised of cash on hand and demand deposits in banks, with settlement terms within 30 days.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

4. MATERIAL ACCOUNTING POLICIES (Continued)

Financial instruments

Financial assets and financial liabilities are recognized in the Consolidated Balance Sheets when the Company becomes a party to the contractual provisions of the instrument.

Financial assets are classified into the following specified categories: financial assets at fair value through profit or loss ("FVTPL"), financial assets at fair value through other comprehensive income ("FVTOCI"), and financial assets at amortized cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in the Consolidated Statement of Operations.

Subsequent to initial recognition, the treatment of financial assets depends on their classification. Those recognized as FVTPL and FVTOCI are carried on the Consolidated Balance Sheets at fair value with changes in fair value recognized in the Consolidated Statement of Operations, and Consolidated Statement of Other Comprehensive Earnings, respectively. Financial assets at amortized cost are measured at amortized cost, using the effective interest method, less impairment.

Financial liabilities are classified as either financial liabilities at FVTPL or financial liabilities at amortized cost. Subsequent to initial recognition, the treatment of financial liabilities depends on their classification. Those recognized as FVTPL are carried on the Consolidated Balance Sheets at fair value with changes in fair value recognized in the Consolidated Statement of Operations. Financial liabilities at amortized cost are measured at amortized cost using the effective interest method.

Financial assets are derecognized when the contractual rights to the cash flows from the asset expire, or the Company transfers the rights to receive the contractual cash flows or the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in the Consolidated Statement of Operations.

Financial liabilities are derecognized when, and only when, the Company's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in the Consolidated Statement of Operations.

The Company classified and measured cash and cash equivalents, trade and other receivables, trade and other payables, lease liabilities, and long-term debt at amortized cost.

The Company has entered into certain derivative financial instruments to manage its exposure to interest rate and market risks, including an interest rate swap, and a share-price forward contract. Derivatives are recognized initially at fair value at the date a derivative contract is entered into and are subsequently re-measured to their fair value at each reporting date. Given these derivatives have been designated as effective hedging instruments, the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

Revenue recognition

The Company performs various types of drilling services within the mining and minerals industry. Contracts entered into cover services that involve different processes and continuous drilling services activities in a sequential set of mobilization, drilling, and demobilization activities, which are invoiced to the customer as those activities progress. These activities and processes are accounted for as separate performance obligations.

Revenue from services rendered is recognized in the Consolidated Statement of Operations over time. The Company has a contractual right to consideration from a customer for an amount that corresponds directly with the value to the customer of the performance completed to date. As a result, the Company recognizes revenue based on the actual activities performed at the related contract rate.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

4. MATERIAL ACCOUNTING POLICIES (Continued)

Revenue is measured at the fair value of the consideration received or receivable, net of discounts and value-added taxes.

Customers are generally invoiced on a semi-monthly or monthly basis. Payment is received according to standard payment terms, which are generally between 30 to 60 days. There are no significant financing components.

Contract prepayments are recorded as deferred revenue until performance is achieved and are credited against contract billings in accordance with the contract terms.

Inventories

The Company maintains an inventory of operating supplies, drill rods and drill bits. Inventories are valued at the lower of cost and net realizable value, determined on a first in, first out ("FIFO") basis. The value of used inventory items is considered minimal therefore they are not valued, except for drill rods, which, if still considered usable, are valued at 50% of cost.

Property, plant and equipment

Property, plant and equipment ("PP&E") are measured at cost, less accumulated depreciation and impairment losses. Depreciation, calculated using the straight-line method, is charged to operations at rates based upon the estimated useful life of each depreciable asset. When significant components of an item of PP&E have different useful lives, they are accounted for as separate assets. The following rates apply to those assets being depreciated using the straight-line method:

	<u>Residual value (%)</u>	<u>Useful life (years)</u>
Buildings	0-15	10-20
Drilling equipment	0-15	3-15
Automotive and off-road equipment	0-10	3-10
Other (office, computer, and shop equipment)	0	3-15
Right-of-use assets	0	Lease term

Land and assets not available for use are not depreciated. Costs for repairs and maintenance are charged to operations as incurred. Subsequent costs are included in the asset's carrying value when it is probable that future economic benefits associated with such costs will flow to the Company. Depreciation begins when the asset is ready for its intended use. Subsequent costs are depreciated over the useful life of the asset and replaced components are derecognized. An item of PP&E is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Gain or loss arising on the disposal or retirement is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognized in profit or loss. Depreciation methods, residual values and useful lives are re-assessed, at minimum, on an annual basis.

Investments

Investments are accounted for using the equity method and are initially recognized at cost, inclusive of transaction costs. The Consolidated Financial Statements include the Company's share of the income or loss and equity movement of equity-accounted investments. The Company does not recognize losses exceeding the carrying value of its interest in investments. Equity method investments are assessed for impairment whenever indicators of impairment exist. Where impaired, the investment is written down to its recoverable amount and the impairment loss is recognized in profit or loss.

Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination, in exchange for control of the acquiree, is measured at fair value. At acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair values. Results of operations of a business acquired are included in the Company's Consolidated Financial Statements from the date of the business acquisition. Business acquisition and integration costs are expensed in profit or loss as incurred.

When the consideration transferred by the Company in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

4. MATERIAL ACCOUNTING POLICIES (Continued)

consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments applied against goodwill. Other changes in the fair value of contingent consideration that is classified as an asset or a liability, are re-measured at subsequent reporting dates with the corresponding gain or loss being recognized in profit or loss.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date fair value of the identifiable assets acquired and the liabilities assumed.

Goodwill

The value of goodwill is tested for impairment at least annually, or sooner when indications of impairment exist. Any impairment loss identified by this test would be reported in profit or loss for the period during which the loss occurred.

For the purposes of impairment testing, goodwill is allocated to each of the Company's cash-generating units ("CGUs") or groups of CGUs that are expected to benefit from the synergies of the combination. Any impairment loss recognized for goodwill is not reversed in subsequent periods.

Impairment of long-lived assets

At the end of each reporting period, the Company assesses whether there are any indicators that the carrying values of its long-lived assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). The recoverable amount of an asset is first tested on an individual basis, if determinable, or otherwise at the CGU level. A CGU is the smallest identifiable group of assets that generate cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Corporate level assets are allocated to the respective CGUs where an allocation can be made on a reasonable and consistent basis.

The recoverable amount is the higher of the fair value, less costs of disposal, and the value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss.

At the end of each reporting period, the Company assesses whether there is any indication that an impairment loss recognized in prior periods for a long-lived asset, other than goodwill, may no longer exist or may have decreased. If any such indication exists, the Company estimates the recoverable amount of that asset.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or CGU) is increased to the revised estimate of its recoverable amount, however the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or CGU) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss.

Income taxes

Current - The tax currently receivable or payable is based on taxable profit for the year and any adjustments resulting from prior years. Taxable profit differs from profit as reported in the Consolidated Statement of Operations because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible.

The Company's liability for current tax is calculated using tax rates that have been enacted, or substantively enacted, by the end of the reporting period.

Deferred - The Company follows the asset and liability method of accounting for deferred taxes. This method takes a balance sheet approach and focuses on the amount of income taxes payable or receivable that will arise if an asset is realized or a liability is settled for its carrying amount. These resulting assets and liabilities, referred to as "deferred income tax assets and liabilities", are computed and recognized based on carry forwards of unused tax losses, unused tax credits and the differences between the carrying amount of balance sheet items and their corresponding tax values using the enacted, or substantively enacted, income tax rates in effect when the assets are expected to be realized or the liabilities are expected to be settled.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

4. MATERIAL ACCOUNTING POLICIES (Continued)

The Company's primary temporary differences arise between the tax carrying value and net book value of PP&E. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Translation of foreign currencies

The Consolidated Financial Statements are presented in Canadian dollars, which is the Company's presentation currency, and the functional currency of the parent company.

Financial statements of foreign operations are translated using the rate in effect at the balance sheet date for assets and liabilities, and using the average exchange rates during the period for revenue and expenses. Adjustments arising from foreign currency translation are recorded in other comprehensive income and foreign currency translation reserve.

Foreign currency transactions are transactions in a currency other than the Company's functional currency. Foreign currency transactions are translated to the functional currency by applying the exchange rate prevailing at the date of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Translation gains and losses on assets and liabilities denominated in a foreign currency are included in the Consolidated Statement of Operations. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Additionally, foreign exchange gains and losses related to certain intercompany loans that are permanent in nature are included in other comprehensive income and foreign currency translation reserve.

Share-based payments

The Company uses the fair value method to measure compensation expense at the date of grant of stock options to employees and Directors. The fair value of each tranche for all option grants is determined using the Black-Scholes option-pricing model, which considers estimated forfeitures at time of grant, and each tranche is amortized separately to earnings over the vesting period of the tranche with an offset to the share-based payments reserve. When options are exercised, the corresponding share-based payments reserve and the proceeds received by the Company are credited to share capital.

The Company records the fair value of cash-settled deferred share units and restricted share units as compensation expense, with offset to trade and other payables. At each reporting date until the liability is settled, and at the date of settlement, the fair value of the liability is re-measured, with any changes in fair value recognized in the Consolidated Statement of Operations for the year.

5. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS

Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that are not readily apparent from other sources, which affect the application of accounting policies; the reported amounts of assets and liabilities at the dates of the Consolidated Financial Statements; and the reported amounts of revenue and expenses during the reported periods. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant areas requiring the use of management estimates relate to the useful lives of property, plant and equipment for depreciation purposes, inventory valuation, determination of income and other taxes, recoverability of deferred income tax assets, assumptions used in compilation of share-based payments, fair value of assets acquired and liabilities assumed in the business combination, provisions, contingent considerations, impairment testing of goodwill and intangible assets and long-lived assets.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

5. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS (Continued)

Management determines the estimated useful lives of its PP&E based on historical experience and reviews these estimates at the end of each reporting period.

Management reviews the condition of inventories at the end of each reporting period and recognizes a provision for slow-moving and obsolete items of inventory when they are no longer suitable for use. Management's estimate of the net realizable value of such inventories is based primarily on sales prices and current market conditions.

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company operates are subject to change. As such, income taxes are subject to measurement uncertainty. Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings.

Compensation costs accrued for long-term share-based payment plans are subject to the estimation of what the ultimate payout will be using the Black-Scholes pricing model, which is based on significant assumptions such as volatility, dividend yield and expected term.

Management made significant estimates in determining the fair values of identifiable assets acquired and liabilities assumed in the business combination that took place during the previous year. The fair value measurement of acquired intangible assets, particularly customer relationships, required the use of significant unobservable inputs such as estimated future cash flows, discount rates, and useful life. These estimates are inherently subjective and involve a high degree of judgment. Any changes in these estimates could affect the amounts recognized in the financial statements.

The amount recognized as provisions and contingent considerations, including legal, restructuring, contractual, constructive and other exposures or obligations, is the best estimate of the consideration required to settle the related liability, including any related interest charges, taking into account the risks and uncertainties surrounding the obligation. In addition, contingencies will only be resolved when one or more future events occur or fail to occur.

Therefore, assessment of contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events. The Company assesses its liabilities, contingencies and contingent considerations based upon the best information available, relevant tax laws and other appropriate requirements.

Amounts used for impairment calculations are based on estimates of future cash flows of the Company. By their nature, the estimates of cash flows, including the estimates of future revenue, operating expenses, utilization, discount rates and market pricing, are subject to measurement uncertainty.

Judgments

The Company applied judgment in determining the functional currency of the Company and its subsidiaries. Functional currency was determined based on the currency that mainly influences sales prices, labour, materials and other costs of providing services.

PP&E and goodwill are aggregated into CGUs based on their ability to generate largely independent cash inflows and are used for impairment testing. The determination of the Company's CGUs is subject to management's judgment with respect to the lowest level at which independent cash inflows are generated.

The Company has applied judgment in determining the degree of componentization of PP&E. Each part of an item of PP&E with a cost that is significant in relation to the total cost of the item and has a separate useful life has been identified as a separate component and is depreciated separately.

The Company has applied judgment in recognizing provisions, including judgment as to whether the Company has a present obligation (legal or constructive) as a result of a past event, whether it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and whether a reliable estimate can be made of the amount of the obligation.

Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings. This determination is subject to management judgment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

6. INVENTORIES

The cost of inventory recognized as an expense and included in materials, consumables and external costs in note 13 for the year ended April 30, 2026 was \$167,696 (2025 - \$139,067). During the years ended April 30, 2026 and 2025, there were no material write-downs of inventory as a result of net realizable value being lower than cost. No inventory write-downs recognized in previous years were reversed.

The following is a breakdown of inventory by category:

	2026	2025
Rods and casings	\$ 27,024	\$ 28,691
Machine parts	54,837	54,861
Consumables	5,718	6,308
Wireline and downhole tools	9,810	10,327
Diamond bits	7,160	7,426
Other	6,690	8,016
	<u>\$ 111,239</u>	<u>\$ 115,629</u>

7. PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ("ROU") ASSETS

Changes in the PP&E balances were as follows:

	Land	Buildings	Drills	Auto	Other	Total
Net book value as at April 30, 2024	\$ 6,705	\$ 10,967	\$ 159,442	\$ 53,800	\$ 6,377	\$ 237,291
Additions	-	986	52,007	15,895	3,633	72,521
Disposals	-	-	(2,107)	(452)	(15)	(2,574)
Depreciation	-	(1,145)	(36,207)	(17,686)	(2,399)	(57,437)
Business acquisition (note 19)	259	298	22,405	1,535	2,620	27,117
Effect of exchange rate changes and other	31	(27)	(836)	3,087	(1,620)	635
Net book value as at April 30, 2025	\$ 6,995	\$ 11,079	\$ 194,704	\$ 56,179	\$ 8,596	\$ 277,553
Additions	-	681	39,071	16,267	5,021	61,040
Disposals	-	(33)	(1,104)	(309)	(10)	(1,456)
Depreciation	-	(1,202)	(39,138)	(17,052)	(3,368)	(60,760)
Effect of exchange rate changes and other	(35)	(28)	3,835	1,442	(124)	5,090
Net book value as at April 30, 2026	\$ 6,960	\$ 10,497	\$ 197,368	\$ 56,527	\$ 10,115	\$ 281,467

Changes in the ROU assets balance were as follows:

	ROU assets
Net book value as at April 30, 2024	\$ 4,595
Additions	7,044
Disposals	(43)
Depreciation	(2,406)
Effect of exchange rate changes and other	(14)
Net book value as at April 30, 2025	\$ 9,176
Additions	779
Disposals	-
Depreciation	(2,453)
Effect of exchange rate changes and other	(11)
Net book value as at April 30, 2026	\$ 7,491

There were no prior-period impairment losses requiring reversal as at April 30, 2026 or 2025.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

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8. INVESTMENTS

On July 22, 2024, the Company purchased shares in DGI Geoscience Inc. ("DGI") for \$15,000 in cash consideration, a 39.8% equity interest (that provides the Company with 42.3% of the voting rights). DGI and its subsidiaries are privately held entities, headquartered in Canada, focused on downhole survey and imaging services as well as using artificial intelligence for logging scanned rock samples.

In addition to the equity interest, Major Drilling has representation on the DGI Board of Directors and has special approval rights (protective in nature) granted to the Company as part of the investment. As a result, the Company concluded that the equity method of accounting is appropriate for its investment in DGI.

9. GOODWILL

Changes in the goodwill balance were as follows:

	2026	2025
Opening balance	\$ 65,962	\$ 22,597
Goodwill on acquisition (note 19)	-	43,363
Effect of movement in exchange rates	2,017	2
Ending balance	\$ 67,979	\$ 65,962

Allocation of goodwill to CGUs

The carrying amount of goodwill was allocated to CGUs as follows:

	2026	2025
Canada	\$ 7,708	\$ 7,708
Explomin	44,057	43,520
Australia	16,214	14,734
	\$ 67,979	\$ 65,962

The recoverable amount of the CGUs is determined based on a value-in-use calculation, which uses cash flow projections based on forward projections approved by management, covering a five-year period, discounted to April 30, 2026. Cash flows beyond that period have been extrapolated using a steady 2% per annum growth rate.

Key assumptions

The key assumptions in cash flow projections used in the value-in-use calculations are as follows:

Revenue – The revenue for all CGUs is based on forecasted values, which are in line with market conditions and reflect past experience. The existing drilling fleet, combined with the sustained capital expenditures, further supports the Company's position for future growth in all regions.

Gross margin – As the Company has a variable direct cost structure, management expects that gross margins will remain in a range in line with historically achieved levels based on the stage of the mining cycle.

Discount rate – The Company estimated the discount rates used in the value-in-use calculations based on the weighted average cost of capital, which was 9.64% for Canada and Australia (2025 - 10.05%) and 10.64% for Explomin (2025 - 11.05%). In order to determine the discount rate, the Company used prevailing market interest rates, the risk-free market return, adjusted for the equity premium, volatility, and CGU specific factors.

The Company has performed a sensitivity analysis that quantifies the impact on the value-in-use calculations if key assumptions used in the model were subject to reasonable fluctuations, and no resulting impairment is required.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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10. INTANGIBLE ASSETS

Intangible assets consist of customer relationships/contracts. The fair value measurement of these customer relationships acquired as part of a business combination require the use of significant unobservable inputs such as estimated future cash flows, discount rates, and useful life. These estimates are inherently subjective and involve a high degree of judgment. Any changes in these estimates could affect the amounts recognized in the financial statements.

Changes in the balance were as follows:

	<u>2026</u>	<u>2025</u>
Opening balance	\$ 24,256	\$ 2,219
Amortization	(6,247)	(3,676)
Intangibles from acquisition (note 19)	-	25,682
Effect of movement in exchange rates	53	31
Ending balance	<u>\$ 18,062</u>	<u>\$ 24,256</u>

11. DEMAND CREDIT FACILITIES

The Company has credit facilities available totaling \$63,234. \$30,000 is from a Canadian chartered bank, primarily secured by corporate guarantees of companies within the group, bearing interest at either the bank's prime rate plus 0.5% or the bank's Canadian Overnight Repo Rate Average ("CORRA") plus 2.0% for Canadian dollar draws, and the bank's Secured Overnight Financing Rate ("SOFR") plus 2.0% for U.S. dollar draws. The remaining \$33,234 is from various other chartered banks, utilized for the purposes of securing stand-by letters of credit, bearing interest at rates up to 7%. As at April 30, 2026, the Company had utilized \$18,762 (2025 - \$21,118) of these facilities for outstanding stand-by letters of credit.

The Company also has credit facilities of \$6,409 (2025 - \$6,375) for credit cards, with interest rates and repayments as per cardholder agreements.

12. LONG-TERM DEBT

The Company has a revolving-term facility, with maximum available \$75,000, bearing interest at either the bank's prime rate plus 0.5% or the bank's CORRA plus 2.0% for Canadian dollar draws, and the bank's SOFR plus 2.0% for U.S. dollar draws, interest only payable in monthly installments, secured by corporate guarantees of companies within the group, maturing in September 2027.

During the previous year, the Company drew US\$20,000 on its revolving-term facility from a Canadian chartered bank. Under the terms of certain of the Company's debt agreements, the Company must satisfy certain financial covenants. Such agreements also limit, among other things, the Company's ability to incur additional indebtedness, create liens, engage in mergers or acquisitions and make dividend and other payments. The Company is in compliance with all covenants and other conditions imposed in its credit agreement.

Changes in the long-term debt balance were as follows:

	<u>2026</u>	<u>2025</u>
Opening balance	\$ 27,682	\$ -
Proceeds from draw on long-term debt	-	27,682
Effect of movement in exchange rate	(330)	-
Ending balance	<u>\$ 27,352</u>	<u>\$ 27,682</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

13. EXPENSES BY NATURE

Direct costs by nature are as follows:

	2026	2025
Depreciation	\$ 59,230	\$ 56,008
Employee salaries and benefit expenses	329,929	267,517
Materials, consumables and external costs	320,995	239,363
Other	39,802	34,148
	<u>\$ 749,956</u>	<u>\$ 597,036</u>

General and administrative expenses by nature are as follows:

	2026	2025
Depreciation	\$ 3,983	\$ 3,835
Employee salaries and benefit expenses	45,151	41,561
Other general and administrative expenses	36,672	33,407
	<u>\$ 85,806</u>	<u>\$ 78,803</u>

Total compensation expense arising from employee equity-based incentive programs, included in the other expenses line on the Consolidated Statements of Operations, for the year ended April 30, 2026 was \$3,472 (2025 - \$2,962).

14. INCOME TAXES

Income taxes vary from amounts that would be determined by applying the combined statutory Canadian corporate income tax rate to earnings before income tax with details as follows:

	2026	2025
Earnings before income tax	\$ 31,798	\$ 37,300
Statutory Canadian corporate income tax rate	27%	27%
Expected income tax provision based on statutory rate	8,585	10,071
Non-recognition of tax benefits related to losses	1,502	4,106
Utilization of previously unrecognized losses	(353)	(3,406)
Other foreign taxes paid	1,495	587
Rate variances in foreign jurisdictions	406	(502)
Permanent differences and other	(289)	334
	<u>11,346</u>	<u>11,190</u>
Adjustments recognized in the current year in relation to the current tax in prior years	(930)	155
Income tax provision recognized in net earnings	<u>\$ 10,416</u>	<u>\$ 11,345</u>

The tax rate used for the 2026 and 2025 reconciliations herein is the effective federal and provincial Canadian corporate tax rate of 27%.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

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14. INCOME TAXES (Continued)

The movements in deferred income tax balances are as follows:

	2025	Tax provision	Exchange	2026
Deferred tax assets related to difference in tax and book basis	\$ 2,151	\$ 2,350	\$ 39	\$ 4,540
Deferred tax liabilities related to difference in tax and book basis	(20,315)	5,312	107	(14,896)
Net deferred tax assets (liabilities)	<u>\$ (18,164)</u>	<u>\$ 7,662</u>	<u>\$ 146</u>	<u>\$ (10,356)</u>

Income tax provision recognized in net earnings:

	2026	2025
Current tax		
Current tax expense in respect to the current year	\$ 19,008	\$ 13,049
Adjustments recognized in the current year in relation to the current tax of prior years	(930)	155
Deferred tax		
Deferred tax expense (recovery) recognized in the current year	(7,662)	(1,859)
Income tax provision	<u>\$ 10,416</u>	<u>\$ 11,345</u>

The recognition and measurement of the current and deferred tax assets and liabilities involves dealing with uncertainties in the application of complex tax regulations in a multitude of jurisdictions and in the assessment of the recoverability of deferred tax assets. Potential liabilities are recognized for anticipated tax audit issues in various tax jurisdictions based on the Company's estimate of whether, and the extent to which, additional taxes will be due.

If payment of the accrued amounts ultimately proves to be unnecessary, the elimination of the liabilities would result in tax benefits being recognized in the period when the Company determines the liabilities no longer exist. If the estimate of tax liabilities proves to be less than the ultimate assessment, a further charge to expense will result.

The Company has accumulated approximately \$80,062 in non-capital losses of which \$16,352 is recognized to reduce future income taxes otherwise payable. These losses, if unused, will expire in the following calendar years: 2026 - \$47; 2027 - \$2,517; 2028 - \$2,945; 2029 - \$1,056; 2030 - \$790; 2031 - \$3,685; 2035 - \$1,086; 2037 - \$6,862; 2038 - \$10,653; 2040 - \$2,180; 2045 - \$10,394; and indefinite - \$37,847.

The Company has accumulated approximately \$17,793 of capital losses that are available to reduce income taxes otherwise payable on capital gains realized in Australia and Canada. The benefit of these losses has not been recognized in the Consolidated Financial Statements.

The Company has approximately \$269,140 of temporary differences associated with its investments in foreign subsidiaries for which no deferred taxes have been provided on the basis that the Company is able to control the timing of the reversal of such temporary differences and such reversal is not probable in the foreseeable future.

The repatriation of cash through dividends, from certain jurisdictions, may cause withholding tax expense for which no liability has been provided on the basis that the Company is able to control the timing of repatriation.

IAS 12 was amended to introduce a temporary exception to the recognition and disclosure of deferred tax assets and liabilities that are related to tax law enacted, or substantively enacted, to implement the Pillar Two model rules published by the Organisation for Economic Co-operation and Development. The Company has not yet applied the temporary exception during the current period because the Pillar Two legislation, which has been enacted in Canada, is not expected to apply to the Company as its consolidated revenue is less than EUR 750 million.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025
(in thousands of Canadian dollars, except per share information)

14. INCOME TAXES (Continued)

The Company periodically assesses its liabilities and contingencies for all tax years open to audit based upon the latest information available. For those matters where it is probable that an adjustment will be made, the Company has recorded its best estimate of these tax liabilities, including related interest charges. Inherent uncertainties exist in estimates of tax contingencies due to changes in tax laws. While management believes they have adequately provided for the probable outcome of these matters, future results may include favourable or unfavourable adjustments to these estimated tax liabilities in the period the assessments are made or resolved, or when the statute of limitation lapses.

15. SHARE CAPITAL

Authorized

Unlimited number of fully paid common shares, without nominal or par value, with each share carrying one vote and a right to dividends if declared.

The movement in the Company's issued and outstanding share capital during the year was as follows:

	2026		2025	
	Number of shares	Share capital	Number of shares	Share capital
Opening balance	81,845,086	\$ 263,108	81,793,486	\$ 262,679
Exercise of stock options	391,200	3,681	51,600	429
Ending balance	82,236,286	\$ 266,789	81,845,086	\$ 263,108

Stock option plan

A summary of the status of the Company's stock option plan, as at April 30, 2026 and April 30, 2025, and of changes during those years, is presented below:

	2026		2025	
	Number of options	Weighted average exercise price	Number of options	Weighted average exercise price
Outstanding, beginning of year	715,400	\$ 7.10	767,000	\$ 7.03
Options expired/forfeited	(6,500)	8.02	-	-
Options exercised	(391,200)	6.52	(51,600)	6.08
Cash-settled options	(214,000)	7.46	-	-
Outstanding, end of year	103,700	8.44	715,400	7.10

The following table summarizes information on stock options outstanding as at April 30, 2026:

Range of exercise prices	Outstanding at April 30, 2026	Weighted average remaining life (years)	Weighted average exercise price	Exercisable at April 30, 2026	Weighted average exercise price
\$3.60 - \$3.97	23,700	1.99	\$ 3.65	23,700	\$ 3.65
\$9.21 - \$10.50	80,000	3.64	9.86	80,000	9.86
	103,700			103,700	

The Company did not issue stock options during the year ended April 30, 2026 or 2025. For the year ended April 30, 2026, the amount of compensation cost recognized in earnings and credited to share-based payments reserve was \$11 (2025 - \$100).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

16. EARNINGS PER SHARE

All of the Company's earnings are attributable to common shares, therefore net earnings is used in determining earnings per share.

	2026	2025
Net earnings	\$ 21,382	\$ 25,955
Weighted average number of shares:		
Basic (000s)	82,014	81,836
Net effect of dilutive securities:		
Stock options	172	163
Diluted (000s)	82,186	81,999
Earnings per share:		
Basic	\$ 0.26	\$ 0.32
Diluted	\$ 0.26	\$ 0.32

As at April 30, 2026, all stock options were in-the-money. The calculation of diluted earnings per share for the year ended April 30, 2025 excludes the effect of 200,000 options as they were not in-the-money.

17. SEGMENTED INFORMATION

The Company's operations are divided into three geographic segments corresponding to its management structure: Canada - U.S.; South and Central America; and Australasia and Africa. The services provided in each of the reportable segments are essentially the same. The accounting policies of the segments are the same as those described in note 4. Management evaluates performance based on earnings from operations in these three geographic segments before finance costs, general and corporate expenses, and income tax. Information relating to each of the Company's reportable segments is presented as follows:

	2026	2025
Revenue		
Canada - U.S.*	\$ 336,966	\$ 274,390
South and Central America	376,101	262,273
Australasia and Africa	176,011	190,916
	\$ 889,078	\$ 727,579
Earnings from operations		
Canada - U.S.	\$ 22,892	\$ 762
South and Central America	10,985	18,930
Australasia and Africa	24,830	36,791
	58,707	56,483
Finance (revenues) costs	1,645	484
General and corporate expenses**	25,264	18,699
Income tax	10,416	11,345
	37,325	30,528
Net earnings	\$ 21,382	\$ 25,955

*Canada - U.S. includes revenue in 2026 of \$163,490 (2025 - \$102,596) for Canadian operations.

**General and corporate expenses include expenses for corporate offices, stock options and certain unallocated costs.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

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17. SEGMENTED INFORMATION (Continued)

	2026	2025
Capital expenditures		
Canada - U.S.	\$ 19,744	\$ 21,042
South and Central America	28,697	30,864
Australasia and Africa	12,237	20,561
Unallocated and corporate assets	362	54
Total capital expenditures	\$ 61,040	\$ 72,521
Depreciation and amortization		
Canada - U.S.	\$ 24,391	\$ 27,004
South and Central America	25,921	18,430
Australasia and Africa	18,204	17,187
Unallocated and corporate assets	944	898
Total depreciation and amortization	\$ 69,460	\$ 63,519
	April 30, 2026	April 30, 2025
Identifiable assets		
Canada - U.S.*	\$ 244,736	\$ 223,320
South and Central America	349,319	342,668
Australasia and Africa	233,442	216,051
Unallocated and corporate liabilities	(61,501)	(63,298)
Total identifiable assets	\$ 765,996	\$ 718,741

*Canada - U.S. includes property, plant and equipment in 2026 of \$54,278 (2025 - \$58,312) for Canadian operations.

18. ADDITIONAL INFORMATION TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS

Changes in non-cash operating working capital items:

	2026	2025
Trade and other receivables	\$ (28,067)	\$ 17,963
Inventories	5,227	2,980
Prepaid expenses	(1,219)	2,647
Trade and other payables	26,010	(4,625)
	\$ 1,951	\$ 18,965

19. BUSINESS ACQUISITIONS

McKay Drilling PTY Limited

During the prior year, the Company paid the final contingent payment of \$9,088 in regards to the 2021 McKay Drilling PTY Ltd. acquisition as they successfully met all of the EBITDA milestones in their earnout period.

Explomin Perforaciones

Effective November 5, 2024, the Company acquired all of the issued and outstanding shares of Explomin, a leading specialty drilling contractor based in Lima, Peru.

The business combination was accounted for using the acquisition method. The Company acquired 92 drill rigs, support equipment, inventory, existing contracts and receivables, in addition to retaining the operation's management team and other employees, including experienced drillers.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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19. BUSINESS ACQUISITIONS (Continued)

The purchase price for the acquisition was valued at an amount up to US\$85,000, consisting of a cash payment of US\$63,000 (net of cash acquired) funded from the Company's cash and existing debt facilities; and an additional contingent consideration of US\$15,180 (discounted) tied to performance. The maximum amount of the contingent consideration is US\$22,000, with an earnout period extending over three years from the effective date of November 5, 2024, contingent upon Explomin reaching average annual EBITDA of approximately US\$21,000 over the earnout period.

Goodwill arising from this acquisition was equal to the excess of the total consideration paid over the fair value of the net assets acquired and represents the benefit of revenue growth, an experienced labour force, market expertise and operational knowledge in a unique market with substantial barriers to entry.

The valuation of assets and purchase price allocation have been finalized. The net assets acquired at fair value at acquisition were as follows:

Net assets acquired:

Trade and other receivables	\$	39,088
Inventories		7,283
Prepaid expenses		1,583
Property, plant and equipment		27,117
Deferred income tax assets		78
Investments		3,475
Goodwill (not tax deductible)		43,363
Intangible assets		25,682
Trade and other payables		(31,814)
Income tax payable		(1,642)
Deferred income tax liabilities		(8,759)
	\$	<u>105,454</u>

Consideration:

Cash	\$	87,503
Less: cash acquired		(3,040)
Contingent consideration		20,991
	\$	<u>105,454</u>

Subsequent to the date of acquisition, the trade and other receivables included in the above net assets acquired have been fully collected. Intangible assets acquired, made up of customer relationships and contracts, are amortized over five years.

In the previous year, the Company incurred acquisition-related costs of \$795 relating to external legal fees and due diligence costs. These acquisition costs have been included in the other expenses line of the Consolidated Statements of Operations.

The contingent consideration of \$20,991 (discounted) is a non-cash investing activity therefore has not been reflected in the Consolidated Statements of Cash Flows. The Company has made the first payment on the contingent consideration, for \$7,725 (US\$5,715), early in the fourth quarter of Fiscal 2026.

During the fourth quarter of Fiscal 2026, the Company disposed of the investment acquired as part of the net assets of Explomin for proceeds of \$3,412.

The results of operations of Explomin are included in the Consolidated Statements of Operations from November 5, 2024. In the prior year, revenue attributable to the Explomin operations was \$70,541 with net earnings of \$1,623. Due to the complexities of restating results using harmonized accounting policies, it is impracticable to reliably estimate the revenue and net earnings of the combined entities for the prior year as if the acquisition date had been May 1, 2024.

20. CONTINGENCIES

The Company is involved in various legal claims and legal notices arising in the ordinary course of business. The outcome of all the proceedings and claims against the Company is subject to future resolution and the uncertainties of litigation. Based

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

20. CONTINGENCIES (Continued)

on information currently known to the Company and after consultation with outside legal counsel, it is management's opinion that the ultimate disposition of these matters will not have a material adverse effect on the Company's financial position, results of operations, or cash flows. Any amounts awarded as a result of these actions will be reflected when known.

21. COMMITMENTS

The Company has commitments for the purchase of equipment and inventory totaling \$11,226 with delivery dates throughout Fiscal 2027, as well as various commitments, primarily for rental of premises and vehicles, with arms-length parties as follows: 2027 - \$2,155; 2028 - \$83; 2029 - \$58; and 2030 - \$34.

22. RELATED PARTY TRANSACTIONS

The remuneration of Directors and other members of key management personnel (which consists of senior executives) during the year was as follows:

	<u>2026</u>	<u>2025</u>
Salaries, bonuses and fees	\$ 4,352	\$ 4,491
Other long-term benefits	150	152
Share-based payments benefits	<u>2,424</u>	<u>2,200</u>
	<u>\$ 6,926</u>	<u>\$ 6,843</u>

23. CAPITAL MANAGEMENT

The Company includes shareholders' equity (excluding foreign currency translation and other reserves), long-term borrowings, and cash in the definition of capital.

Total managed capital was as follows:

	<u>2026</u>	<u>2025</u>
Long-term debt	\$ 27,352	\$ 27,682
Share capital	266,789	263,108
Share-based payments reserve	1,839	3,615
Retained earnings	199,217	177,695
Cash	<u>(62,631)</u>	<u>(45,987)</u>
	<u>\$ 432,566</u>	<u>\$ 426,113</u>

The Company's objective when managing its capital structure is to ensure continued access to capital markets to maintain financial flexibility, meet financial obligations, and finance internally generated growth and potential new acquisitions. To manage its capital structure, the Company may adjust spending, issue new shares, issue new debt or repay existing debt.

In order to facilitate the management of its capital requirements, the Company prepares annual budgets that are updated as necessary, dependent on various factors.

The Company's objectives with regards to capital management remain unchanged from Fiscal 2025.

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS

Risk management objectives

The Company's corporate treasury function monitors and manages the financial risks relating to the operations of the Company through analysis of the various exposures. When deemed appropriate, the Company uses financial instruments to hedge these risk exposures.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (Continued)

Interest rate risk management

The Company is exposed to interest rate risk as it borrows funds at floating interest rates. The Company manages the risk by use of interest rate swap contracts when deemed appropriate. As at April 30, 2026, the Company has estimated that a one percentage point change in interest rates on long-term debt would have a minimal impact on net earnings.

Fair value

The carrying values of cash and cash equivalents, trade and other receivables, demand credit facilities and trade and other payables approximate their fair values due to the relatively short period to maturity of the instruments. Contingent consideration is held at fair value.

Financial assets and liabilities measured at fair value are classified and disclosed in one of the following categories:

- Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - inputs other than quoted prices included in level 1 that are observable for the assets or liabilities, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 - inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The Company enters into certain derivative financial instruments to manage its exposure to market risks, comprised of share-price forward contracts with a combined notional amount of \$10,542, maturing at varying dates through June 2028.

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

The Company's derivatives, with fair values as follows, are classified as level 2 financial instruments and recorded in trade and other receivables (payables) in the Consolidated Balance Sheets. There were no transfers of amounts between level 1, level 2 and level 3 financial instruments for the year ended April 30, 2026.

	April 30, 2026	April 30, 2025
Share-price forward contracts	\$ 4,930	\$ (1,582)

Credit risk

The Company has a policy of dealing only with creditworthy customers and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. Credit risk also arises from cash held in banks and financial institutions. This risk is limited because the counterparties are primarily major financial institutions with high credit ratings.

As at April 30, 2026, one customer represented more than 10% of total revenue, at 13.2% (2025 - one customer at 15.9%). The Company's exposure and the credit ratings of its counterparties are continuously monitored.

As at April 30, 2026, 96.6% (2025 - 96.1%) of the Company's trade receivables were aged as current and 0.7% (2025 - 1.5%) of the trade receivables were impaired.

The movement in the loss allowance for expected credit losses of trade receivables during the year was as follows:

	2026	2025
Opening balance	\$ 2,179	\$ 4,149
Increase in impairment allowance	342	840
Recovery of amounts previously impaired	(893)	(584)
Write-off charged against allowance	(431)	(2,215)
Foreign exchange translation differences	14	(11)
Ending balance	\$ 1,211	\$ 2,179

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended April 30, 2026 and 2025

(in thousands of Canadian dollars, except per share information)

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (Continued)

Foreign currency risk

In order to reduce its exposure to foreign exchange risks associated with currencies of developing countries, where a portion of the Company's business is conducted, the Company has adopted a policy of contracting in U.S. dollars, where practical and legally permitted.

As at April 30, 2026, the most significant carrying amounts of net monetary assets and/or liabilities (which may include intercompany balances with other subsidiaries) that: (i) are denominated in currencies other than the functional currency of the respective Company subsidiary; and (ii) cause foreign exchange rate exposure, including the impact on earnings before income taxes ("EBIT"), if the corresponding rate changes by 10%, are as follows:

	<u>Rate variance</u>	<u>IDR/USD</u>	<u>MNT/USD</u>	<u>USD/AUD</u>	<u>USD/CLP</u>	<u>USD/ZAR</u>	<u>USD/CAD</u>	<u>PEN/USD</u>	<u>Other</u>
Net exposure on monetary assets (liabilities)		8,956	7,086	6,261	(5,270)	(5,844)	(7,055)	(8,267)	(1,128)
EBIT impact	+/-10%	995	787	696	586	649	784	919	125

Currency controls and government policies in foreign jurisdictions can restrict the Company's ability to exchange such foreign currency for other currencies, such as the U.S. dollar. To mitigate this risk, the Company has adopted a policy of carrying limited foreign currencies in local bank accounts.

Liquidity risk

The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities. Notes 11 and 12 set out details of all facilities that the Company has at its disposal to manage liquidity risk.

The following table details the Company's contractual maturities for its financial liabilities:

	<u>1 year</u>	<u>2-3 years</u>	<u>4-5 years</u>	<u>Thereafter</u>	<u>Total</u>
Trade and other payables	\$ 142,131	\$ -	\$ -	\$ -	\$ 142,131
Lease liabilities (interest included)	2,037	3,648	1,432	2,117	9,234
Contingent consideration (undiscounted)	7,429	10,690	-	-	18,119
Long-term debt (interest included)	1,612	28,157	-	-	29,769
	<u>\$ 153,209</u>	<u>\$ 42,495</u>	<u>\$ 1,432</u>	<u>\$ 2,117</u>	<u>\$ 199,253</u>

HISTORICAL SUMMARY

	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
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(in millions of Canadian dollars, except per share information)

OPERATING SUMMARY

Revenue by region

Canada - U.S.	\$ 337	\$ 275	\$ 345	\$ 405	\$ 367	\$ 248	\$ 205	\$ 196	\$ 185	\$ 180	\$ 195	\$ 177
South and Central America	376	262	188	167	151	95	104	108	94	71	66	76
Australasia and Africa	176	191	174	164	132	89	100	81	63	50	44	53
	889	728	707	736	650	432	409	385	342	301	305	306

Adjusted gross profit ⁽¹⁾	198	187	201	221	180	101	99	91	74	60	70	66
as a percentage of revenue	22.3%	25.6%	28.4%	30.0%	27.7%	23.4%	24.0%	23.6%	21.7%	20.0%	23.0%	21.6%

General and administrative expenses	86	79	68	64	56	47	48	47	48	42	41	42
as a percentage of revenue	9.7%	10.9%	9.6%	8.7%	8.6%	10.9%	11.7%	12.2%	14.0%	14.0%	13.4%	13.7%

Net earnings (loss)	21	26	53	75	53	10	(71)	(18)	(22)	(42)	(45)	(50)
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Earnings (loss) per share

Basic	0.26	0.32	0.64	0.90	0.65	0.12	(0.88)	(0.23)	(0.28)	(0.52)	(0.57)	(0.62)
Diluted	0.26	0.32	0.64	0.90	0.65	0.12	(0.88)	(0.23)	(0.28)	(0.52)	(0.57)	(0.62)

EBITDA ⁽¹⁾	103	101	121	144	114	54	48	39	25	11	20	13
per share	1.25	1.24	1.46	1.74	1.39	0.67	0.60	0.49	0.31	0.13	0.25	0.17

Dividends paid	-	-	-	-	-	-	-	-	-	-	3	16
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Net cash (debt) ⁽¹⁾	21	(4)	87	59	(2)	5	7	10	2	18	38	30
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BALANCE SHEET SUMMARY

Cash and cash equivalents	63	46	96	94	71	22	58	27	21	26	50	45
PP&E and ROU assets	289	287	242	221	204	148	169	164	185	222	241	277
Debt	27	28	-	20	50	15	51	17	19	8	12	15
Shareholders' equity	556	522	494	453	360	280	297	363	372	410	426	460

Amounts presented in comparative periods have been allocated consistent with current year presentation.

⁽¹⁾ Non-IFRS financial measures:

Adjusted gross profit/margin - excludes depreciation expense.

EBITDA - earnings before interest, taxes, depreciation, amortization, impairment and restructuring charge.

Net cash (debt) - cash net of debt, excluding lease liabilities reported under IFRS 16 Leases.

SHAREHOLDER INFORMATION

DIRECTORS (as of June 10, 2026)

Kim Keating (Chair)
Caroline Donally
Louis-Pierre Gignac
Juliana Lam
Denis Larocque
Shannon McCrae
Janice Rennie
Sybil Veenman
Jo Mark Zurel

OFFICERS

Denis Larocque
President & Chief Executive Officer

Ian Ross
Chief Financial Officer

Ashley Martin
Chief Operating Officer

Marc Landry
Chief Technology Officer

Barry Zerbin
VP Canadian Operations

Kevin Slemko
VP US Operations

John Ross Davies
VP Australasian & African Operations

Ben Graham
VP HR & Safety

Andrew McLaughlin
VP Legal Affairs & General Counsel

Ghislain LeBlanc
VP Operational Efficiencies

TRANSFER AGENT

Odyssey Trust Company

AUDITORS

Deloitte LLP

STOCK EXCHANGE LISTING

Toronto Stock Exchange
Trading Symbol: MDI

CORPORATE OFFICE

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Website: www.majordrilling.com
Email: info@majordrilling.com
Investor Relations: ir@majordrilling.com

ANNUAL GENERAL MEETING

The Annual General Meeting of the shareholders of Major Drilling Group International Inc. will be held on Thursday, September 3, 2026 at 3:30pm ET in person, and virtually as follows:

McCarthy Tétrault
66 Wellington St West (TD Bank Tower)
53rd Floor - Clarkson Room
Toronto, ON M5K 1E6

www.virtualshareholdermeeting.com/MDI2026



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