

ANNUAL REPORT



MAJORDRILLING.COM

CORPORATE PROFILE

Major Drilling Group International Inc. ("the Company") is one of the world's largest drilling services companies primarily serving the mining industry. Established in 1980, Major Drilling has over 1,000 years of combined experience and expertise within its management team alone.

Major Drilling maintains field operations and offices in Canada, the United States, Mexico, South America, Asia, Africa and Europe. Major Drilling provides a complete suite of drilling services including surface and underground coring, directional, reverse circulation, sonic, geotechnical, environmental, water-well, coal-bed methane, shallow gas, underground percussive/longhole drilling, surface drill and blast, and a variety of mine services.

Over the years, the Company has positioned itself as one of the largest specialized drilling operators in the world by leveraging its main competitive advantages: skilled personnel, specialized equipment, robust safety systems, long-standing relationships with the world's largest mining companies and access to capital. This positioning is strengthened by the Company's senior management having experienced several economic and mining industry cycles.

Our corporate strategy remains to:

- be the world leader in specialized drilling;
- diversify our services within the drilling field;
- maintain a strong balance sheet;
- be the best in class in safety and human resources;
- modernize our fleet with innovation and expand our footprint in strategic areas; and
- ensure that ESG (Environtmental, Social and Governance) commitments are embedded in our culture and core business practices.

Major Drilling's common shares trade on the Toronto Stock Exchange under the symbol MDI.

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UZ	Shareholders

For most of Fiscal 2020, we continued our progress on all fronts as the drilling business was slowly recovering from six years of minimal exploration by mining companies. With the outbreak of the COVID-19 pandemic, the last two months of the fiscal year that ended April 30, 2020 were challenging, as it was for almost all businesses worldwide.

However, looking forward, there is much reason for optimism.

First, the demand for most minerals and metals is depleting known reserves. Reduced levels of exploration have resulted in reserves being depleted to very low levels. Gold reserves are at their lowest in 15 years. The price of gold, which historically has accounted for approximately 50% of the Company's revenue, is approaching all-time highs, and we are seeing an increase in gold project financings. In regard to copper, which typically accounts for 20-25% of the Company's revenue, many industry experts expect that it will face a supply deficit position in the next few years, due to the continued production and high grading of mines, combined with the lack of exploration work conducted to replace reserves. Although it is too early to know the long-term impact of the pandemic on worldwide economies, the new infrastructure stimulus programs currently being contemplated by many governments revolve around green economy initiatives, which will require more conductive and battery metals such as copper, lithium and cobalt.

Second, in addition to these expected favourable market conditions, as a Company, we are very well positioned competitively. We are fortunate that we have a management team and Board of Directors who have managed successfully through several industry and economic cycles in the past. This has allowed us to take the necessary steps to position the Company to effectively navigate through this pandemic, while maintaining the Company's strong financial position, which was already the strongest in the industry. This has allowed us to retain all of our salaried people during the pandemic, a decision that others in the industry could not or did not follow. This was very well received internally and will further strengthen the bond between the Company and our people, who are our greatest asset.

The financial strength of the Company and the skills of our employees have given us a dominant position in specialized drilling in the industry and year-over-year, we are continuing to diversify into other mineral drilling services, so as to smooth out the cyclicality of the industry on our EBITDA and earnings. We are particularly pleased with our progress during the year on innovation initiatives focussed on increasing productivity, safety, and meeting customers' demands. As well, over the years, we have been one of the leaders in the industry in terms of Environmental, Social and Governance efforts in the communities where we operate. Therefore, this year, we began the process of consolidating our ESG efforts under a formalized ESG Framework to bolster our standing as responsible corporate citizens in the eyes of our workforce, our clients, our shareholders and other external stakeholders. By incorporating impactful technologies, paired with a commitment to Environmental, Social and Governance responsibility, Major Drilling is positioned to remain a leader in the drilling services field as mine discovery and development evolve.

We believe that our Company is already the strongest company in the industry worldwide and will come out of the pandemic even better positioned against our competition, ready to take advantage of what we believe will be favourable market conditions for us over the next several years.

We extend our sincere appreciation to our dedicated employees, and also take this opportunity to acknowledge our customers' trust and support. Finally, we would like to express our appreciation to our shareholders, for your continued support as we look forward to a brighter future.

David Tennant Chair of the Board Denis Larocque President & Chief Executive Officer

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ENVIRONMENTAL, SOCIAL & GOVERNANCE (ESG)

Major Drilling's long-term sustainability depends on us serving as: stewards of the environment where we work; valued contributors to the communities where we operate; and responsible corporate citizens in the eyes of our workforce, our clients, our shareholders and other external stakeholders. Major Drilling is in the process of formalizing its ESG Framework for its global operations that is underpinned by an ESG Policy that reflects our organization's core values and ESG commitments. The Company's ESG approach already includes:

- strong corporate governance practices;
- industry leading health & safety efforts;
- impactful contributions to the local communities where we operate; and
- company-wide environmental management initiatives including participation in CDP (formerly the Carbon Disclosure Project) reporting in efforts to identify and exploit potential opportunities for GHG emissions reduction.

SOCIAL RESPONSIBILITY

Over the course of fiscal 2020, the Company undertook a number of important local initiatives in the communities where it operates, including:

Multiple efforts across the globe were made by Major Drilling members who joined together and shaved their heads to raise funds going towards the fight to cure cancer.

Left: Major Drilling Mongolia team members Right: President & CEO, Denis Larocque



In New Brunswick, Canada, Major Drilling's corporate staff shared a day of caring with Crossroads for Women, supporting its mission to help women and children transition from crisis to empowerment. The Major Drilling team lifted up this organization as they painted, organized and cleaned grounds at the nonprofit's building.



Most recently, our branch in Indonesia answered the call for PPE required for health workers battling COVID-19. Gloves, masks, sanitizer, face shields, protective suits and more were delivered to four different hospitals in Papua, Sumbawa, Banyuwangi and North Sumatra.



During the year, the Company continued to improve on our safety system with the introduction of our Critical Risks Management Program. This capstone program combines the fundamental risk assessment introduced by our TAKE 5 program, our emphasis on watching out for each other built into our 10 Lifesaving Rules, and the effective measuring and monitoring built into our safety management system. This system helped us reach historic lows in our total injury and severity rates.





We have fully rolled out our digital versions of our core safety tools allowing all employees to instantly report near misses, hazards, deficiencies on inspections, and other key data vital for proactive safety. Our Intelex application allows for mobile, offline, and tablet-based reporting that maximizes our safety reporting and gives decision makers the data they need to reduce risk in the field.

For the third straight year, Major Drilling won the Safe Day Everyday award from the Association for Mineral Exploration (AME) and Prospectors & Developers Association of Canada (PDAC). This award from the largest association of mining and drilling professionals was earned by working the most hours without a lost-time incident of any drilling company in Canada.



The following management's discussion and analysis ("MD&A"), prepared as of June 4, 2020, should be read together with the audited financial statements for the year ended April 30, 2020 and related notes attached thereto, which are prepared in accordance with International Financial Reporting Standards. All amounts are stated in Canadian dollars unless otherwise indicated.

Amounts presented in comparative periods for certain items may have been allocated consistent with current year presentation.

FORWARD-LOOKING STATEMENTS

Securities laws encourage companies to disclose forward-looking information in order for investors to have a better understanding of a corporation's future prospects and make informed investment decisions.

This MD&A contains statements that may constitute forward-looking statements about Major Drilling Group International Inc.'s ("Major Drilling" or "the Company") objectives, strategies, financial condition, results of operations, cash flows and businesses. These statements are "forward-looking" because they are based on current expectations, estimates, assumptions, risks and uncertainties. These forward-looking statements are typically identified by future or conditional verbs such as "outlook", "believe", "anticipate", "estimate", "project", "expect", "intend", "plan", and terms and expressions of similar import.

Such forward-looking statements are subject to a number of risks and uncertainties that include, but are not limited to: cyclical downturn; competitive pressures; dealing with business and political systems in a variety of jurisdictions; repatriation of funds or property in other jurisdictions; payment of taxes in various jurisdictions; exposure to currency movements; inadequate or failed internal processes, people or systems or from external events; dependence on key customers; safety performance; expansion and acquisition strategy; regulatory and legal risks; corruption, bribery or fraud by employees or agents; climate change risk; pandemics, force majeure and natural disasters; shortage of specialized skills and cost of labour increases; equipment and parts availability; reputational risk; cybersecurity risk; market price and dilution of common shares; and environmental, health and safety regulations and considerations. These factors and other risk factors, as described under "General Risks and Uncertainties" in this MD&A, represent risks the Company believes are material. Additional risks not currently known to the Company, or that the Company currently deems immaterial, may also impair its business, results of operations, financial condition and liquidity. Actual results could be materially different from expectations if known or unknown risks affect the business, or if estimates or assumptions turn out to be inaccurate. The Company does not guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place reliance on these forward-looking statements.

The Company disclaims any intention and assumes no obligation to update any forward-looking statement, even if new information becomes available, as a result of future events or for any other reasons, except in accordance with applicable securities laws. Risks that could cause the Company's actual results to materially differ from its current expectations are also discussed in the Company's Annual Information Form.

Additional information relating to the Company, including the Company's Annual Information Form for the previous year and the most recently completed financial year, are or will be available on the SEDAR website at www.sedar.com.

COVID-19

In December 2019, the novel coronavirus, later named "COVID-19", surfaced in China, spreading quickly to the rest of the world. In March 2020, the World Health Organization declared the COVID-19 outbreak to be a pandemic, leading many countries to take drastic measures to curb the spread of the virus. Global responses to the spread of COVID-19 have resulted in a challenging economic climate, with disruptions to normal operations in certain jurisdictions; a significant increase in economic uncertainty; volatile commodity prices, equity markets and currency exchange rates; and a marked decline in long-term interest rates.



These are unprecedented times and the longer-term impacts of COVID-19 are as yet unknown and continue to evolve. Management expects these impacts on the Company's business to be temporary, however, the total impact cannot be reasonably estimated at this time and the Company will continue to react quickly to this changing environment, as necessary. From the onset of the pandemic, management and the Board of Directors have been in regular communication to ensure the impact of this unique and unprecedented situation is reviewed as it evolves.

Due to the cyclical nature of the business, Major Drilling is a Company well-versed in managing successfully during typical cyclical industry downturns, which also has enabled the Company to manage successfully during the pandemic the world is currently facing. The Company has a global, diversified and durable business model that serves well during these times. The Company's experienced management team has been proactive from the onset of the COVID-19 pandemic, and will continue to react quickly to this changing environment, as necessary. The Company has formally implemented its business continuity plan, which is focused on ensuring that: (i) employees who can work remotely do so; and (ii) employees in the field and workshops, who are not able to work remotely, are able to work safely and in a manner that complies with applicable governmental orders and guidelines and ensures they remain healthy. This plan includes, among other things, health screening, enhanced cleaning arrangements, travel bans, revised work schedules and the reorganization of processes and procedures to limit contact with other employees, customers and contractors on-site.

Although the Company continues to operate globally, there can be no assurance that certain countries will continue to allow mining and drilling related activities as the impact of the global COVID-19 pandemic unfolds. The Company has reduced forward inventory purchases, minimized discretionary expenditures and significantly reduced capital spend, while closely following developments in each of the regions in which it operates in order to take actions if warranted.

As a strictly precautionary measure, to ensure access to cash in the event that the COVID-19 pandemic causes a prolonged slow-down and limits access to capital, the Company drew the remaining \$35.0 million on its revolving credit facility in mid-March. The Company has no current plans to use these funds for operations and intends to repay this draw as stability returns to the economic outlook. The Company deals only with credit-worthy clients, with the vast majority of activity coming from senior clients, and has increased its scrutiny of outstanding trade receivables in order to react quickly in the event of additional credit risk caused by the pandemic.

The Company is well positioned to return to growth after the impact of the pandemic subsides as its variable cost structure and strong balance sheet allow it to navigate through these challenging times, while maintaining flexibility to respond quickly once operations can proceed safely.

CORPORATE OVERVIEW

Major Drilling Group International Inc. is one of the world's largest drilling services companies primarily serving the mining industry. Established in 1980, Major Drilling has over 1,000 years of combined experience and expertise within its management team alone. The Company maintains field operations and offices in Canada, the United States, Mexico, South America, Asia, Africa and Europe. Major Drilling provides a complete suite of drilling services including surface and underground coring, directional, reverse circulation, sonic, geotechnical, environmental, water-well, coal-bed methane, shallow gas, underground percussive/longhole drilling, surface drill and blast, and a variety of mine services.

In terms of customer base, the Company has two categories of customers: senior/intermediate companies, for which the Company provides greenfield exploration drilling and/or drilling at operating mines, and junior exploration companies.

At Major Drilling, safety is a core value. Keeping people safe is of the utmost importance. The Company's safety standards lead the industry with well-trained crews who can quickly assess and manage risk, leading to better results for the Company's clients. The Company's safety system has been developed to meet or exceed all applicable government and client standards.

Innovation continues to be at the forefront at Major Drilling. The Company leverages its collective experience to continuously improve its equipment and processes to meet current and future industry demands. By incorporating impactful technologies, paired with a commitment to environmental and social responsibility, Major Drilling is positioned to remain a leader in the drilling services field as mine discovery and development evolve.

BUSINESS STRATEGY

Major Drilling continues to base its business premise on the following: mining companies continue to deplete the more easily accessible mineral reserves around the world and attractive deposits will be in increasingly remote locations, areas difficult to access and/or deep in the ground. For this reason, Major Drilling's strategy is to focus its services on these "specialized drilling" projects, and remain the world's leading provider of specialized drilling services. Over the years, the Company has positioned itself as one of the largest specialized drilling operators in the world by leveraging its main competitive advantages: skilled personnel, specialized equipment, robust safety systems, long-standing relationships with the world's largest mining companies and access to capital.

The Company intends to continue modernizing and innovating its fleet and expanding its footprint in strategic areas, while maintaining a strong balance sheet and remaining best in class in safety and human resources. The Company also seeks to continue its diversification strategy within the drilling field by investing in underground and mine services that are complementary to its existing skill set.

UNDERGROUND

Major Drilling categorizes its mineral drilling services into three types: specialized drilling, conventional drilling and underground drilling.

Specialized drilling can be defined as any drilling project that, by virtue of its scope, technical complexity or location, creates significant barriers to entry for smaller drilling companies. This would include, for example, deep-hole drilling, directional drilling, and mobilizations to remote locations or high altitudes. Because significant ore bodies are getting more difficult to find, the Company expects specialized drilling services to continue to fuel future growth and the Company believes these skills will be in greater and greater demand over the next two decades.

Conventional drilling tends to be more affected by the industry cycle, as the barriers to entry are not as CONVENTIONAL

REVENUE BY TYPE

FISCAL 2020

SPECIALIZED

significant as with specialized drilling. This part of the industry is highly fragmented and has numerous competitors. Because the Company offers only limited differentiation in this sector, it is not its priority for investment.

The Company's underground services include both underground exploration drilling and underground percussive/longhole drilling. Underground exploration drilling takes on greater importance in the latter stages of the mining cycle as clients develop underground mines. Underground percussive/longhole drilling, which relates more to the production function of a mine, provides relatively more stable work during the mining cycles. By offering both underground production drilling and underground exploration drilling, the Company provides a wide range of complementary services to its clients.

Major Drilling delivers quality, high safety standards and results on even the toughest sites through the Company's extensive knowledge and experience, focus on safety, and commitment to meeting the local needs of every customer. With the best people on the ground and a diversified drilling fleet, the Company partners with its customers and local communities for outstanding results.



A key part of the Company's strategy is to maintain a strong balance sheet. Its financial strength allows the Company to invest in safety and continuous improvement initiatives, to retain key employees, to maintain its equipment in good condition and maintain sufficient inventory to meet increased customer demands. The Company's financial strength allows it to manage effectively through challenging environments such as the world is currently facing with the COVID-19 pandemic.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE ("ESG")

Major Drilling believes its long-term sustainability depends on the Company serving as: stewards of the environment where it works; valued contributors to the communities where it operates; and responsible corporate citizens in the eyes of the Company's workforce, clients, shareholders and other external stakeholders. While the Board of Directors and management have long had responsibility and oversight over ESG practices of the Company, in fiscal 2020, it began the process of consolidating its ESG efforts under an ESG Framework in order to formalize its risk management structure and mitigation strategies. As part of these efforts, the Company is currently in the process of preparing its second annual CDP (formerly the Carbon Disclosure Project) submission as part of a broader pursuit to identify and manage business risks and reduce greenhouse gas emissions.

INDUSTRY OVERVIEW

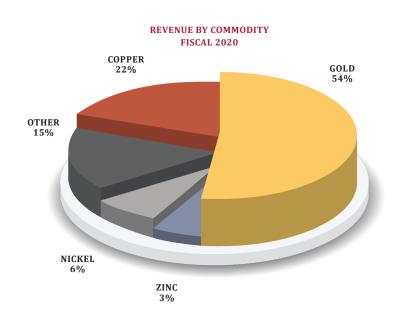
The metals and minerals drilling industry is reliant primarily on demand from two metal groups: gold and base metals. Each commodity group is influenced by distinct market forces.

Gold has historically been a significant driver in the mining industry, accounting for 40 to 50% of the global exploration spend. Exploration activity generally varies up or down with the trend in gold prices. Gold prices, trading above the US\$1,700 per ounce range, have recently reached the seven-year high mark. The recent COVID-19 outbreak has created economic uncertainty, which led to copper prices declining, as both supply and demand have been impacted. While opinions vary on the short-term outlook of this commodity, some industry experts believe the shift to electric vehicles, coupled with government driven infrastructure spending to accommodate a green economy, could provide an increase in demand over the coming years.

The demand for base metals is dependent on economic activity. In the longer-term, the fundamental drivers of base metals remain positive, with worldwide supply of most metals expected to tighten and higher demand coming from the emerging markets. As these markets continue to urbanize, the requirement for base metals will continue to increase at the same time as easily accessible reserves are being depleted.

The industry has experienced a cyclical downturn over the past several years, and appeared to be in recovery in the early part of the year, however, the COVID-19 outbreak resulted in disruptions throughout the industry.

Mineral reserves for gold and base metals continue to be depleted. As resources in some areas are also becoming depleted, future mineral deposits will have to come from areas difficult to access, either in remote or politically sensitive areas, deeper in the ground or at higher altitudes. This should improve demand for specialized services in the future as stability returns to the industry.



BUSINESS ACQUISITION

On November 1, 2019, the Company completed the purchase of the issued and outstanding shares of Norex Drilling Limited ("Norex"), a family-owned drilling company and a leading exploration drilling contractor based in Timmins, Ontario, Canada. Norex has been operating successfully in the Ontario marketplace for some 40 years, and has a solid reputation with its clients.

With this acquisition, the Company welcomed 120 skilled and experienced personnel, including the management team. The Company also acquired 22 drill rigs, including 17 compatible specialized surface drill rigs and 5 underground drills, together with related support equipment and inventory.

The results of this operation were included in the Consolidated Statements of Operations as of the closing date. While Norex's historical performance should not be viewed as guidance for future performance, for the last two years, Norex had average yearly revenue of approximately \$21 million and earnings before interest, taxes, depreciation and amortization ("EBITDA") of approximately \$5 million.

The purchase price for the acquisition is valued at an amount up to \$19.6 million (consisting of a cash payment of \$14.2 million and \$1.9 million in Major Drilling shares), a holdback of \$1.0 million, and an additional maximum amount of \$2.5 million tied to performance. The additional payout period extends for three years, commencing on November 1, 2019, and payment is contingent on growing EBITDA run rates above current levels.

OVERALL PERFORMANCE

Revenue for the fiscal year ended April 30, 2020 was \$409.1 million, up 6% from revenue of \$384.8 million recorded in the prior year. Despite the impact of the COVID-19 pandemic late in the fiscal year, the Company recorded its highest annual revenue since 2013.

Gross margin percentage for the year, which includes depreciation expense of \$37.6 million (2019 - \$39.9 million), was 14.8%, up from 13.3% for the previous year. Adjusted gross margin, which excludes depreciation expense (see "Non-IFRS financial measures"), was 24.0% for the year compared to 23.6% for the previous year.

During the year, the Company made the decision to close its operations in Colombia, and as such, recorded a total charge of \$6.1 million, after tax. The Company recorded \$4.6 million in restructuring charges and a \$1.5 million write-down in deferred tax assets (recorded in its deferred tax expense).

By mid-March, the Company's operations were impacted by COVID-19 and in the second half of the fourth quarter, there was a significant decrease of activity in certain regions. North America was impacted particularly hard, with revenue down 22% in Canada, U.S. and Mexico.

As a cautionary measure, during the fourth quarter of the current fiscal year, the Company drew \$35.0 million from its revolving operating facility to ensure access to cash in the event there is a prolonged slowdown. The Company has no current plans to use these funds. The net cash position (including lease liabilities of \$3.8 million) remained positive at \$3.3 million.

In the fourth quarter, the Company assessed the impairment indicators that existed as at April 30, 2020 in light of the uncertainty surrounding the impact of the COVID-19 outbreak and the significant volatility in equity markets. This resulted in the Company recognizing a pre-tax, non-cash goodwill impairment charge of \$58.7 million. The goodwill impairment reflects the impact and uncertainty COVID-19 is having on the Company's Canadian and U.S. Cash Generating Units ("CGUs"). This impairment is primarily triggered by near-term impacts caused by COVID-19, as management believes longer-term cash flows are consistent with those forecasted prior to the pandemic. As well, due to the unknown near-term impacts caused by COVID-19 in the current year, the Company de-recognized a portion of its deferred income tax assets, related to previously recognized tax losses.



Combined with the tax impact of the goodwill impairment, the Company recorded a non-cash charge of \$10.0 million in deferred tax expense.

Net loss was \$71.0 million or \$0.88 per share compared to a net loss of \$18.1 million or \$0.23 per share for the previous year. Despite the impacts of the COVID-19 pandemic on operations at the end of the current fiscal year, earnings before interest, taxes, depreciation and amortization, excluding restructuring charge and goodwill impairment ("EBITDA" - see "Non-IFRS financial measures") increased by more than 20% to \$48.4 million in the current year, versus \$39.2 million for the previous year. The Company has taken steps to continue to generate positive EBITDA, provided the situation in regards to the COVID-19 pandemic does not deteriorate further.

SELECTED ANNUAL INFORMATION

Years ended April 30 (in millions of Canadian dollars, except per share information)	2020	2019	2018
Revenue by region	 		
Canada - U.S.	\$ 205	\$ 196	\$ 185
South and Central America	104	108	94
Asia and Africa	 100	 81	 63
	 409	385	342
Gross profit	61	 51	 28
as a percentage of revenue	14.8%	13.3%	8.2%
Adjusted gross profit	99	91	74
as a percentage of revenue	24.0%	23.6%	21.7%
Net loss	(71)	(18)	(22)
per share (basic and diluted)	\$ (88.0)	\$ (0.23)	\$ (0.28)
Total assets	426	461	467
Total cash and cash equivalents	58	27	21
Total long-term financial liabilities	51	17	19

RESULTS OF OPERATIONS

FISCAL 2020 COMPARED TO FISCAL 2019

Revenue for the fiscal year ended April 30, 2020 was up 6% at \$409.1 million, compared to revenue of \$384.8 million recorded in the prior year. Activity levels continued to grow across all regions resulting in the Company's highest annual revenue since 2013, despite the impacts of COVID-19 late in the current fiscal year.

Gross margin percentage for the year was 14.8%, up from 13.3% for the previous year, despite the impacts of COVID-19 late in the fourth quarter, a historically strong quarter for the Company. Adjusted gross margin percentage was 24.0% for the year compared to 23.6% for the previous year.

Canada - U.S.

Canada - U.S. revenue increased by 5% to \$205.6 million, compared to \$196.1 million last year. The increase in activity came primarily from a growth in market share in the U.S. operations. Canadian operations were impacted significantly by COVID-19, causing temporary shutdowns during the last two months of the fiscal year.

Gross margins in Canada - U.S. were down slightly compared to last year.

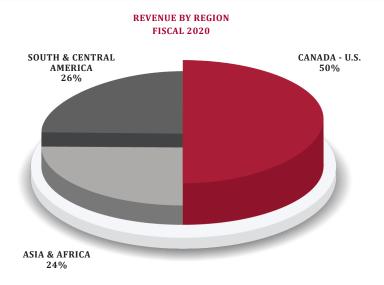
South and Central America

Revenue in South and Central America decreased by 4% to \$104.0 million, compared to \$108.1 million for the prior year. Increased activity levels in Brazil this year were offset by COVID-19 related reductions in Argentina, Chile and Mexico as well as the shutdown of the Colombian operation.

Gross margins in the region were down slightly compared to last year.

Asia and Africa

Revenue in Asia and Africa increased 24% to \$99.6 million from \$80.6 million in the prior year. Increased activity levels from Indonesia, Southern Africa and Mongolia were offset by the closure of the Burkina Faso operations in the previous year.



Gross margins for the region improved year-over-year, with strong performance in Mongolia and Southern Africa.

Operating expenses

General and administrative costs were up slightly at \$48.0 million compared to \$47.6 million in the prior year. Increases from the Norex acquisition were offset by decreases from the closure of the Colombian operation and the implementation of IFRS 16 Leases ("IFRS 16").

Depreciation and amortization expense was \$39.5 million for the year, compared to \$40.9 million in the previous year, resulting primarily from reduced capital expenditures during the recent industry downturn. Depreciation and amortization expense is recorded in the Consolidated Statements of Operations as follows: \$37.6 million of depreciation in direct costs (2019 - \$39.9 million); \$1.7 million of depreciation (including depreciation of right-of-use assets of \$1.2 million) in general and administrative expenses (2019 - \$1.0 million); and \$0.2 million of amortization expense in general and administrative expenses.

At April 30, 2020, after assessing impairment indicators driven by impacts of the COVID-19 pandemic, the Company recorded a pre-tax, non-cash goodwill impairment charge of \$58.7 million in relation to its U.S. and Canadian CGUs. The impact COVID-19 had on these CGUs in the quarter created near-term uncertainty in cash flow generation however, management did not change their long-term projections for growth in these areas.

During the year, the Company made the decision to close its operations in Colombia and in the previous year, operations in Burkina Faso were closed. The Company recorded \$4.6 million in restructuring charges (2019 - \$7.9 million) consisting of non-cash charges totaling \$3.5 million (2019 - \$7.3 million), including an impairment charge of \$1.1 million relating to property, plant and equipment (2019 - \$0.3 million); a write-down of \$2.3 million to reduce inventory to net realizable value (2019 - \$2.8 million); and other non-cash charges of nil (2019 - \$4.2 million). Cash charges of \$1.1 million (2019 - \$0.6 million) include costs to wind down operations, and employee severance costs incurred to rationalize the workforce in various jurisdictions.

Income tax expense for the year was \$15.4 million, compared to an expense of \$7.7 million for the prior year. Due to the unknown near-term impacts caused by COVID-19 in the current year, the Company de-recognized a portion of its deferred income tax assets, related to previously recognized tax losses.

Net loss for the year was \$71.0 million or \$0.88 per share (\$0.88 per share diluted), compared to a net loss of \$18.1 million or \$0.23 per share (\$0.23 per share diluted) for the prior year.



SUMMARY ANALYSIS FISCAL 2019 COMPARED TO FISCAL 2018

Revenue for the fiscal year ended April 30, 2019 was \$385 million, an increase of 12% from revenue of \$342 in the prior year. Activity levels grew across all regions resulting in the Company's highest annual revenue since 2013.

Adjusted gross margin percentage for the year was 23.6%, up from 21.7% for the previous year as the Company focused on maximizing its skilled labour force by concentrating on specialized services.

The increase in both revenue and margins resulted in a net loss of \$18 million or \$0.23 per share compared to a net loss of \$22 million or \$0.28 per share for the previous year.

SUMMARY OF QUARTERLY RESULTS

(in \$000s CAD, except per						Fiscal 2020				
share)	Q1	Q2	Q3	Q4	Q1	Q2	Q 3	Q4		
Revenue	\$98,485	\$105,501	\$80,439	\$100,397	\$117,459	\$121,182	\$81,719	\$88,784		
Gross profit	13,087	18,999	5,606	13,381	21,369	24,706	5,167	9,401		
Gross margin	13.3%	18.0%	7.0%	13.3%	18.2%	20.4%	6.3%	10.6%		
Adjusted gross margin	23.8%	27.4%	19.4%	23.0%	26.1%	28.1%	17.6%	21.5%		
Net (loss) earnings	(2,482)	3,261	(15,906)	(2,957)	6,033	7,259	(9,947)	(74,307)		
Per share - basic	(0.03)	0.04	(0.20)	(0.04)	0.08	0.09	(0.12)	(0.92)		
Per share - diluted	(0.03)	0.04	(0.20)	(0.04)	0.08	0.09	(0.12)	(0.92)		

The third quarter (November to January) is normally the Company's weakest quarter due to the shutdown of mining and exploration activities, often for extended periods over the holiday season.

SUMMARY ANALYSIS FOURTH QUARTER RESULTS ENDED APRIL 30, 2020

Total revenue for the quarter was \$88.8 million, down 12% from revenue of \$100.4 million recorded in the same quarter last year. The favourable foreign exchange translation impact for the quarter, when comparing to the effective rates for the same period last year, is estimated at \$1 million on revenue, with a negligible impact on net earnings.

Revenue for the quarter from Canada - U.S. drilling operations decreased by 19.4% to \$41.1 million, compared to the same period last year. The region was impacted significantly in mid-March due to government and customer imposed restrictions on operations caused by COVID-19.

South and Central American revenue decreased by 20.7% to \$22.2 million for the quarter, compared to the same quarter last year. All countries in the region experienced some operational challenges in relation to government or customer imposed restrictions regarding COVID-19. The duration of these impacts varied throughout the region.

Asian and African operations reported revenue of \$25.5 million, up 19.2% from the same period last year. This region incurred minimal impacts in relation to COVID-19 during the quarter, which is reflected in the results. Strong growth in Indonesia and Mongolia contributed to the overall performance of the region.

Gross margin for the quarter was 10.6%, compared to 13.3% for the same period last year. Depreciation expense totaling \$9.7 million is included in direct costs for both the current quarter and the same quarter last year. Adjusted gross margin was 21.5% for the quarter, compared to 23.0% for the same period last year. Although the quarter started off well, by mid-March, COVID-19

related operational impacts were being felt in many regions. Standby labour costs, as well as normal fourth quarter ramp-up costs, contributed to lower margins as jobs were abruptly shut down in many jurisdictions.

General and administrative costs were \$11.1 million, a decrease of \$0.1 million compared to the same quarter last year. The additional general and administrative expenses from the Norex acquisition were offset by reduced travel and various cost saving initiatives. As well, the Company recorded a benefit of \$0.6 million related to the Canada Emergency Wage Subsidy ("CEWS") program.

Depreciation and amortization was flat at \$9.9 million, the result of reduced capital expenditures during the recent industry downturn. Depreciation and amortization expense is recorded in the Consolidated Statements of Operations as follows: \$9.7 million of depreciation in direct costs (2019 - \$9.7 million); \$0.1 million of depreciation in general and administrative expenses (2019 - \$0.2 million); and \$0.1 million of amortization expense in general and administrative expenses.

At April 30, 2020, after assessing impairment indicators driven by impacts of the COVID-19 pandemic, the Company recorded a pre-tax, non-cash goodwill impairment charge of \$58.7 million in relation to its U.S. and Canadian CGUs. The impact COVID-19 had on these CGUs in the quarter created near-term uncertainty in cash flow generation however, management did not change their long-term projections for growth in these areas.

In the quarter, the Company recorded an additional restructuring charge of \$2.4 million, including \$2.1 million in non-cash charges, mainly related to the previously announced closure of its Colombian operations. COVID-19 has negatively impacted the ability to execute the initial restructuring plan, resulting in additional charges.

The income tax provision for the quarter was an expense of \$10.1 million compared to an expense of \$2.7 million for the prior year period. Due to the unknown near-term impacts caused by COVID-19, the Company has de-recognized a portion of its deferred income tax assets related to previously recognized tax losses. Combined with the tax impact of the goodwill impairment, the Company recorded a non-cash charge of \$10.0 million in deferred tax expense.

Net loss was \$74.3 million or \$0.92 per share (\$0.92 per share diluted) for the quarter, compared to a net loss of \$3.0 million or \$0.04 per share (\$0.04 per share diluted) for the prior year quarter.

LIQUIDITY AND CAPITAL RESOURCES

Operating activities

Cash flow from operations (before changes in non-cash operating working capital items, interest and income taxes) for the year ended April 30, 2020 was an inflow of \$47.5 million compared to an inflow of \$38.8 million in the previous year.

The change in non-cash operating working capital items was an inflow of \$1.7 million for the year, compared to an outflow of \$7.3 million for the prior year. The inflow of non-cash operating working capital was primarily impacted by:

- a decrease in accounts receivable of \$22.0 million;
- an increase in inventory of \$9.5 million;
- a decrease in prepaids of \$0.6 million; and
- a decrease in accounts payable of \$11.0 million.

Financing activities

Under the terms of certain of the Company's debt agreements, the Company must satisfy specific financial covenants. Such agreements also limit, among other things, the Company's ability to incur additional indebtedness, create liens, engage in mergers or acquisitions and make dividend and other payments. During the year, the Company was, and continues to be, in compliance with all covenants and other conditions imposed by its debt agreements.



As a strictly precautionary measure, to ensure access to cash in the event that the COVID-19 pandemic causes a prolonged slowdown and limits access to capital, the Company drew the remaining \$35.0 million on its revolving credit facility in mid-March. The Company has no current plans to use these funds for operations and intends to repay this draw as stability returns to the economic outlook.

Operating credit facilities

The credit facilities related to operations total \$31.4 million (\$30.0 million from a Canadian chartered bank and \$1.4 million from an American chartered bank) and are primarily secured by corporate guarantees of companies within the group. At April 30, 2020, the Company had utilized \$10.2 million of these facilities, with stand-by letters of credit outstanding for \$4.0 million (2019 - \$2.0 million). The Company also has a credit facility of \$2.7 million for credit cards for which interest rate and repayment are as per cardholder agreements.

Long-term debt

Total long-term debt increased by \$34.0 million during the year to \$51.4 million at April 30, 2020. The increase is a result of the \$35.0 million draw described above, which has been deposited into short-term cashable deposits, offset by normal debt repayments.

As of April 30, 2020, the Company had the following long-term debt facilities:

- \$50.0 million revolving facility for financing the cost of equipment purchases or acquisition costs of related businesses. At April 30, 2020, \$50.0 million had been drawn on this facility, bearing interest at either the bank's prime rate plus 0.5% or the bankers' acceptance rate plus 2.0% for Canadian dollar draws, and either the bank's U.S. dollar base rate in Canada plus 0.5% or the bank's LIBOR plus 2.0% for U.S. dollar draws (depending on timing of draw), interest only payable in monthly installments, secured by corporate guarantees of companies within the group, maturing in October 2023.
- \$1.3 million non-revolving facility. This facility carries a fixed interest rate of 5.9% and is amortized over ten years ending in August 2021.

	Payments due by period (in \$000s CAD)									
			L	ess than						
Contractual obligations		Total		1 year	2 -	3 years	4	- 5 years		
Long-term debt (interest included)	\$	56,674	\$	2,584	\$	3,343	\$	50,747		
Purchasing commitments		1,011		1,011		-		-		
Contingent consideration		2,500		-		2,500		-		
Lease liabilities (interest included)		4,485		1,420		2,354		711		
Operating leases		1,910		951		705		254		
Total contractual obligations	\$	66,580	\$	5,966	\$	8,902	\$	51,712		

The Company believes that it will be able to generate sufficient cash flow to meet its current and future working capital, capital expenditure and debt obligations. As at April 30, 2020, the Company had unused borrowing capacity under its credit facilities of \$21.2 million and cash of \$58.4 million, for a total of \$79.6 million in available funds.

Investing activities

Capital expenditures were \$32.0 million for the year ended April 30, 2020, compared to \$25.5 million in the prior year, with no direct financing of equipment in either year.

The drill rig count was at 607 at year-end as the Company added 12 rigs to its fleet as part of the Company's specialized and diversification strategies and adding 22 rigs with the Norex acquisition, while retiring or disposing of 28 older, inefficient rigs.

RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in note 22 "Related Party Transactions" of the Notes to Consolidated Financial Statements for the year ended April 30, 2020.

OUTLOOK

Looking forward, the price of gold, which historically has accounted for approximately 50% of the Company's drilling activity, has increased above the US\$1,700 level. In light of existing conditions, industry experts are forecasting gold prices to remain at this level for the short to medium term. Copper typically accounts for 20-25% of the Company's drilling activity however, the economic impacts caused by COVID-19 have created some uncertainty for the short-term outlook. The anticipated decrease in demand for base metals due to the slowdown in the global economy could be offset by new infrastructure stimulus programs currently being contemplated by many governments. Ongoing discussions regarding such stimulus plans revolve around green economy initiatives, including electric vehicles, which by default will require more conductive and battery metals such as copper, lithium and cobalt.

The Company incorporates its innovation strategies with specialized drilling services to provide solutions for complex drilling situations, and has positioned itself as one of the largest specialized drilling operators in the world. The Company has established mutually beneficial partnerships with several of its senior customers to continuously improve the suite of services it offers, with innovative solutions and improved equipment, through increased hands-free rod handling capacity, computerized rigs and deep hole capacity. Going forward, demand for specialized services should improve and the Company expects to benefit as resources in some areas are becoming depleted, and future mineral deposits will have to come from areas difficult to access, either in remote or politically sensitive areas, deeper in the ground or at higher altitudes.

The Company's financial strength allows it to continue to deploy technologies that will aid in the ongoing development of safe, competent employees and maintain its fleet to meet customers' demands, improve rig reliability, productivity and utilization, as well as to invest in its continuous improvement initiatives.

NON-IFRS FINANCIAL MEASURES

The Company's financial data has been prepared in accordance with IFRS, with the exception of certain financial measures detailed below. The Company believes these non-IFRS financial measures are key, for both management and investors, in evaluating performance at a consolidated level and are commonly reported and widely used by investors and lending institutions as indicators of a company's operating performance and ability to incur and service debt, and as a valuation metric. These measures do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded companies, and should not be construed as an alternative to other financial measures determined in accordance with IFRS.

EBITDA - earnings before interest, taxes, depreciation and amortization, excluding restructuring charge and goodwill impairment.

(in \$000s CAD)	 2020	 2019
Net loss	\$ (70,962)	\$ (18,084)
Finance costs	1,108	775
Income tax provision	15,408	7,748
Depreciation and amortization	39,542	40,909
Impairment of goodwill	58,743	-
Restructuring charge	4,553	7,874
EBITDA	\$ 48,392	\$ 39,222



Adjusted gross profit/margin – excludes depreciation expense.

(in \$000s CAD)	 2020	 2019
Total revenue	\$ 409,144	\$ 384,822
Direct costs	348,501	333,749
Less: depreciation	 (37,605)	(39,925)
Adjusted gross profit	98,248	90,998
Adjusted gross margin	 24.0 %	23.6%

FOREIGN EXCHANGE

The Company's reporting currency is the Canadian dollar, however a significant portion of the Company's revenue and operating expenses outside of Canada are denominated in U.S. dollars. The year-over-year comparisons in the growth of revenue and operating expenses have been impacted by the relative strength of the Canadian dollar against the U.S. dollar.

During fiscal 2020, approximately 23% of revenue generated was in Canadian dollars with most of the balance being in U.S. dollars. Since most of the input costs related to this revenue is denominated in the same currency as the revenue, the impact on earnings is somewhat muted.

The favourable foreign exchange translation impact for the year, when comparing to the effective rates for the prior year, is estimated at approximately \$1 million on revenue. Net earnings however, remained less impacted by currency fluctuations during the year as a large proportion of costs are typically incurred in the same currency as revenue. The total foreign exchange impact on net earnings for the year was negligible.

Currency controls and government policies in foreign jurisdictions, where a portion of the Company's business is conducted, can restrict the Company's ability to exchange such foreign currency for other currencies, such as the U.S. dollar. To mitigate this risk, the Company has adopted a policy of carrying limited foreign currencies in local bank accounts.

The COVID-19 pandemic has resulted in significant volatility in foreign exchange markets. As at April 30, 2020, the most significant carrying amounts of net monetary assets (which may include intercompany balances with other subsidiaries) that: (i) are denominated in currencies other than the functional currency of the respective Company subsidiary; and (ii) cause foreign exchange rate exposure, including the impact on earnings before income taxes ("EBIT"), if the corresponding rate changes by 10%, are as follows:

	Rate variance	<u>ID</u>	R/USD	MN	NT/USD	US	SD/AUD	MZ	N/USD	US	SD/CAD	_(Other
Net exposure on													
monetary assets		\$	8,702	\$	4,308	\$	4,132	\$	2,003	\$	(2,327)	\$	(387)
EBIT impact	+/-10%		967		479		459		223		259		43

COMPREHENSIVE EARNINGS

The Consolidated Statements of Comprehensive Loss for the year includes a \$2.9 million unrealized gain on translating the financial statements of the Company's foreign operations compared to a loss of \$8.8 million for the previous year. The change relates to translating the net assets of the Company's foreign operations, which have a functional currency other than the Canadian dollar, to the Company's Canadian dollar currency presentation.

KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS

Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that are not readily apparent from other sources, which affect the reported amounts of assets and liabilities at the dates of the Consolidated Financial Statements and the reported amounts of revenue and expenses during the reported periods. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant areas requiring the use of management estimates relate to the useful lives of property, plant and equipment ("PP&E") for depreciation purposes, PP&E, inventory valuation, and determination of income and other taxes and recoverability of deferred income tax assets, assumptions used in compilation of share-based payments, fair value of assets acquired and liabilities assumed in business acquisitions, amounts recorded as accrued liabilities and contingent considerations, and impairment testing of goodwill and intangible assets and long-lived assets.

Management determines the estimated useful lives of its PP&E based on historical experience of the actual lives of PP&E of similar nature and functions, and reviews these estimates at the end of each reporting period.

Management reviews the condition of inventories at the end of each reporting period and recognizes a provision for slow-moving and obsolete items of inventory when they are no longer suitable for use. Management's estimate of the net realizable value of such inventories is based primarily on sales prices and current market conditions.

Amounts used for impairment calculations are based on estimates of future cash flows of the Company. By their nature, the estimates of cash flows, including the estimates of future revenue, operating expenses, utilization, discount rates and market pricing, are subject to measurement uncertainty. The Company notes that the estimates were done in the context of COVID-19, an unprecedented global pandemic, which results in a higher degree of uncertainty with limited reliable information regarding the extent and expected length of its impact. Accordingly, the impact in the Consolidated Financial Statements of future periods could be material.

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company operates are subject to change. As such, income taxes are subject to measurement uncertainty. Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings.

Compensation costs accrued for long-term share-based payment plans are subject to the estimation of what the ultimate payout will be using the Black-Scholes pricing model, which is based on significant assumptions such as volatility, dividend yield and expected term.

The amount recognized as accrued liabilities, provisions, and contingent considerations, including legal, restructuring, contractual, constructive and other exposures or obligations, is the best estimate of the consideration required to settle the related liability, including any related interest charges, taking into account the risks and uncertainties surrounding the obligation. In addition, contingencies will only be resolved when one or more future events occur or fail to occur. Therefore, assessment of contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events. The Company assesses its liabilities, contingencies and contingent considerations based upon the best information available, relevant tax laws and other appropriate requirements.



Judgments

The Company applied judgment in determining the functional currency of the Company and its subsidiaries. Functional currency was determined based on the currency that mainly influences sales prices, labour, materials and other costs of providing services.

PP&E and goodwill are aggregated into CGUs based on their ability to generate largely independent cash inflows and are used for impairment testing. The determination of the Company's CGUs is subject to management's judgment with respect to the lowest level at which independent cash inflows are generated.

The Company has applied judgment in determining the degree of componentization of PP&E. Each part of an item of PP&E with a cost that is significant in relation to the total cost of the item and has a separate useful life has been identified as a separate component and is depreciated separately.

The Company has applied judgment in recognizing provisions and accrued liabilities, including judgment as to whether the Company has a present obligation (legal or constructive) as a result of a past event, whether it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and whether a reliable estimate can be made of the amount of the obligation.

Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings. This determination is subject to management judgment.

OFF BALANCE SHEET ARRANGEMENTS

Except for operating leases disclosed in note 21 "Commitments" of the Notes to Consolidated Financial Statements and presented as contractual obligations in the liquidity and capital resources section herein, the Company does not have any other off balance sheet arrangements.

GENERAL RISKS AND UNCERTAINTIES

The Company is subject to a variety of risk factors and uncertainties in carrying out its activities. The Company's business, results of operations, financial condition and liquidity may be adversely affected by the risks and uncertainties discussed below. Additional risks not currently known to the Company, or that the Company currently deems immaterial, may also impair its business, results of operations, financial condition and liquidity.

Cyclical downturn

The most significant operating risk affecting the Company is a downturn in demand for its services, which can be due to, among other things, a decrease in activity in the mining industry. In attempting to mitigate this risk, the Company is exploiting its competitive advantage in specialized drilling and continues to explore opportunities to diversify and to rationalize its regional infrastructures. A prolonged downturn in the mining industry could result in a decrease in demand for the Company's services, which could have a negative impact on the Company's revenue, cash flow and profitability.

Fluctuations in global economic conditions may have an impact on clients' ability to pay their suppliers, such as the Company, in the event they are unable to access the capital markets to fund their project or their willingness to fund new projects. These conditions could make it difficult for clients to accurately forecast and plan future business trends and activities, thereby causing clients to slow spending on the Company's services, or seek contract terms more favourable to them. Any of these disruptions could adversely affect the Company's revenue, cash flow and profitability.

Levels of inventory typically increase as a result of increased activity levels. In addition to direct volume related increases however, inventory levels also increase due to an expansion of activity in remote locations at the end of long supply chains where it is necessary to increase inventory to ensure an acceptable level of continuing service, which is part of the Company's competitive advantage. In the event of a sudden downturn of activities related either to a specific project or to the sector as a whole, it is more difficult and costly to redeploy this remote inventory to other regions where it can be consumed.

Competitive pressures

The Company competes with many small regional or local companies as well as larger companies, and the intensity of competition may vary significantly from region to region at any particular time. Increased demand in a region where the Company operates may attract new competitors and impact the degree of work in such region. Pressure from competitors in a region may also result in an oversupply of drilling services in such region, which in turn may result in decreased contract prices and adversely affect the Company's revenues. Further, the Company may lose business to its competitors if it is unable to demonstrate competence, competitive pricing, adequate equipment or reliable performance to its customers. There can be no assurance that the Company's competitors will not be successful in capturing a share of the Company's present or potential customer base.

Country risk

The Company is committed to using its expertise and technology in exploration areas around the world. With this comes the risk of dealing with business and political systems in a variety of jurisdictions. The Company's international operations are subject to a variety of risks and uncertainties, including, but not limited to: social, political and economic instability; military repression, act of war, civil unrest, force majeure and terrorism; fluctuations in currency exchange rates; high rates of inflation; changes in laws, policies and regulations; changes in duties, taxes and governmental royalties; trade barriers; nationalization/expropriation of projects or assets; corruption; delays in obtaining or inability to obtain necessary permits; nullification of existing mining claims or interests therein; hostage takings; labour unrest; opposition to mining from environmental organizations; and deterioration of Canada's inter-governmental relationships or other non-governmental organizations or shifts in political attitude that may adversely affect the business. Also, there has been an emergence of a trend by some governments to increase their participation in the industry and thereby their revenues through increased taxation, expropriation, or otherwise. This could negatively impact the level of foreign investment in mining and exploration activities and thus drilling demand in these regions, which in turn may result in reductions of the Company's revenue and additional transition costs as equipment is shifted to other locations.

While the Company works to mitigate its exposures to potential country risk events, the impact of any such event is largely not under the control of the Company, is highly uncertain and unpredictable and will be based on specific facts and circumstances. As a result, the Company can give no assurance that it will not be subject to any country risk event, directly or indirectly, in the jurisdictions in which it operates. Any of the foregoing events may have a material negative impact on the Company's operations and assets.

Repatriation of funds or property

There is no assurance that any of the countries in which the Company operates or may operate in the future will not impose restrictions on the repatriation of funds or property to other jurisdictions.

The Company is subject to many different forms of taxation in various jurisdictions throughout the world, including but not limited to, property tax, income tax, withholding tax, commodity tax, social security and other payroll related taxes, which may lead to disagreements with tax authorities regarding the application of tax law.

Tax law and administration is extremely complex and requires the Company to make certain assumptions about various tax laws and regulations. The computation of income, payroll and other taxes involves many factors, including the interpretation of tax legislation in various jurisdictions in which the Company is subject to ongoing tax assessments. The Company's estimate of tax-related assets, liabilities, recoveries and expenses incorporates significant assumptions. These assumptions include, but are not limited to, the effect of tax treaties between jurisdictions and taxable income projections. While the Company believes that such assumptions are correct, there can be no assurance that foreign taxation or other authorities will reach the same conclusion. If such assumptions differ from actual results, or if such jurisdictions were to change or modify such laws or the current interpretation thereof, the Company may have to record additional tax expenses and liabilities, including interest and penalties.

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Foreign currency

The Company conducts a significant proportion of its business outside of Canada and consequently has exposure to currency movements, principally in U.S. dollars. In order to reduce its exposure to foreign exchange risks associated with currencies of developing countries, where a substantial proportion of the Company's business is conducted, the Company has adopted a policy of contracting in U.S. dollars, where practical and legally permitted.

Foreign exchange translations can have a significant impact on year-to-year comparisons because of the geographic distribution of the Company's activities. Year-over-year revenue comparisons have been affected by the fluctuation in the Canadian dollar against the U.S. dollar. Margin performance, however, is less affected by currency fluctuations as a large proportion of costs are typically in the same currency as revenue. In future periods, year-to-year comparisons of revenue could be significantly affected by changes in foreign exchange rates.

Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and/or systems (including, among other things, IT systems) or from external events. Operational risk is present in all aspects of the Company's activities, and incorporates exposure relating to fiduciary breaches, regulatory compliance failures, legal disputes, business disruption, pandemics, technology failures, processing errors, business integration, theft and fraud, damage to physical assets, employee safety and insurance coverage.

Dependence on key customers

From time to time, the Company may be dependent on a small number of customers for a significant portion of overall revenue and net income. Should one or more such customers terminate contracts with the Company, there can be no guarantee that the Company will obtain sufficient replacement contracts to maintain the existing revenue and income levels. Consequently, the Company continues to work to expand its client base and geographic field of operations to mitigate its exposure to any single client, commodity or mining region.

Safety

The nature of the Company's work places employees and others near large equipment, dangerous processes or highly regulated materials, and in challenging environments. Most of the Company's customers consider safety and reliability two primary attributes when selecting a provider of drilling services. The Company continues to invest in training to improve skills, abilities and safety awareness. If the Company fails to implement appropriate safety procedures and/or if its procedures fail, employees or others may suffer injuries. Failure to comply with such procedures and maintain a record of safety performance may have an adverse impact on the Company's ability to attract and retain customers and the Company's business.

Expansion and acquisition strategy

The Company intends to remain vigilant with regards to potential strategic future acquisitions and internal expansion. It is not possible to ensure that future acquisition opportunities will exist on acceptable terms, or that newly acquired or developed entities will be successfully integrated into the Company's operations. Additionally, the Company cannot give assurances that it will be able to secure the necessary financing on acceptable terms to pursue this strategy.

Regulatory and legal risks

The drilling industry is highly regulated by laws and regulations, including environmental, which are not consistent across the jurisdictions in which the Company operates. The Company is unable to predict what legislation, revisions or regulatory directives may be proposed that might affect its operations or when such proposals may be effective. While the Company's policies mandate full compliance with all applicable laws and regulations, the Company can provide no assurance that it will be in full compliance at all times with such laws and regulations. To the extent that the Company fails to comply, or is alleged to fail to comply, with applicable legislation, regulatory directives and permits, it could be subject to monetary fines, suspension of operations or other penalties.

Corruption, bribery and fraud

The Company is required to comply with the *Canadian Corruption of Foreign Public Officials Act* ("CFPOA") as well as similar applicable laws in other jurisdictions, which prohibit companies from engaging in bribery or other prohibited payments or gifts to foreign public officials for the purpose of retaining or obtaining business. The Company's policies mandate full compliance with these laws. However, there can be no assurance that the policies and procedures and other safeguards that the Company has implemented in relation to its compliance with these laws will be effective or that Company employees, agents, suppliers, or other industry partners have not engaged or will not engage in such illegal conduct for which the Company may be held responsible. Violations of these laws could disrupt the Company's business and result in a material adverse effect on its business and operations.

Climate change risk

The Company operates in various regions and jurisdictions where environmental laws are evolving and are not consistent. As the world is becoming increasingly aware of the impact of climate change, a number of governments or governmental bodies in jurisdictions where the Company operates have introduced or are contemplating regulatory changes in response to the potential impact of climate change, such as regulations relating to gas emission levels. Legislation, regulation or other restrictions imposed by governmental authorities on carbon emissions could result in increased cost for the Company. Such policy changes could increase the costs of projects for clients or, in some cases, prevent a project from going forward, thereby potentially reducing the need for the Company's services, which in turn could have a material adverse impact on the Company's business, operations and financial results.

In addition, climate change, such as extreme weather conditions, natural disasters, resource shortages, changing sea levels and changing temperatures, represents a physical and financial risk and could affect the Company's operations, including by disrupting or delaying the transportation of equipment and employees to its operations, which in turn could have an adverse financial impact on the Company's business, operations, cash flow and financial results.

Pandemics, force majeure and natural disasters

The Company may be impacted by pandemics and public health emergencies, including those related to COVID-19 coronavirus, force majeure events and natural disasters. Although the full extent of the impact of a pandemic, public health emergency, force majeure event or natural disaster is highly uncertain and cannot be predicted, future increased or prolonged economic disruption as a result of such event or disaster, including the current COVID-19 outbreak, may have a material and adverse impact on the Company's business, operations, cash flow and financial results, including without limitation, through compromised employee health and workplace productivity, disruption to supply chains, and threats to the business continuity of the Company's customers. In regards to the current COVID-19 outbreak, the Company continues to work closely with operational management across the organization, ensuring that policies, procedures and plans are in place to help minimize the negative impact that the outbreak has on its business.

Specialized skills and cost of labour increases

Generally speaking, drilling activity related to metals and minerals is broadly linked to price trends in the metals and minerals sector. During periods of increased activity, a limiting factor in this industry can be a shortage of qualified drillers. The Company addresses this issue by attempting to become the "employer of choice" for drillers in the industry, as well as hiring and training more locally-based drillers. The development of local drillers has had a positive impact on the Company's global operations, and is expected to continue to play an important role.

The Company also relies on an experienced management team across the Company to carry on its business. A departure of several members of the management team at one time could have an adverse financial impact on operations.

A material increase in the cost of labour and the inability to attract and retain qualified drillers could result in, among other things, loss of opportunities, cost overruns and failure to perform on projects and materially affect gross margins and therefore the Company's financial performance.



Equipment and parts availability

The Company's ability to provide reliable service is dependent upon timely delivery of equipment and replacement parts from fabricators and suppliers. Any factor that substantially increases the order time on equipment and increases uncertainty surrounding final delivery dates may constrain future growth, existing operations, and the financial performance of the Company.

Reputational risk

Negative publicity, whether true or not, regarding practices, actions or inactions, could adversely affect the Company's value, liquidity, or customer base.

Cybersecurity risk

While information systems are integral to supporting the Company's business, due to the nature of the Company's services, it is not considered to be subject to the same level of cybersecurity risks as companies operating in sectors where sensitive information is at the core of their business. Nevertheless, the Company is potentially exposed to risks ranging from internal human error to uncoordinated individual attempts to gain unauthorized access to its information technology systems, to sophisticated and targeted measures directed at the Company and its systems, clients or service providers. Any such disruptions in the Company's systems or the failure of the systems to operate as expected could, depending on the magnitude of the problem, result in the loss of client information, a loss of current or future business, reputational harm and/or potential claims against the Company, all of which could have an adverse effect on the Company's business, financial condition and operating results. The Company continues to enhance its efforts to mitigate these risks. It invests in technology security initiatives to better identify and address any vulnerabilities including periodic third party vulnerability assessments, testing user knowledge of cybersecurity best practices, and audits of security processes and procedures. In addition, the Company continues to increase the employees' awareness of security policies through ongoing communications.

Market price and dilution of common shares

Securities of mining companies, and consequently, drilling companies, have experienced volatility in the past, at times unrelated to the financial performance of the companies involved. These factors include macroeconomic developments in North America and internationally and market perceptions of the attractiveness of particular industries. As a result of this volatility, the market price of the Company's common shares at any given point in time may not accurately reflect the Company's long-term value. In the event that the Company increases the number of common shares issued, this may have a dilutive effect on the price of the common shares.

Environmental, health and safety regulations and considerations

The Company's operations involving contract drilling, exploration, and development activities require permits and other approvals from various federal, provincial, state, and local governmental authorities. Such operations are, and will be, governed by laws and regulations governing prospecting, development, mining, production, exports, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety and other matters.

Environmental laws and regulations and their interpretation have changed rapidly in recent years and may continue to do so in the future. Evolving public expectations with respect to the environment and increasingly stringent laws and regulations could result in increased costs of compliance, and failure to recognize and adequately respond to them could result in fines, regulatory scrutiny, or have a significant effect on the Company's reputation and financial results. While the Company's policies mandate full compliance with all of its required permits and approvals and all applicable laws and regulations, there can be no assurance that it will obtain and/or maintain full compliance at all time. Failure to obtain and/or maintain full compliance with such permits, approvals and/or regulations could have adverse effects on the Company's business, operations or financial results.

The activities at clients' worksites may also involve hazards that can result in personal injury and loss of life and/or damage to property. While the Company has implemented extensive health and safety initiatives at clients' worksites to protect the health and safety of its employees and contractors, there can be no assurance that such measures will eliminate the occurrence of such accidents or incidents, which could give rise to regulatory fines and/or civil liability. There can be no assurance that the Company's insurance policies will be sufficient or effective under all circumstances or against all claims or hazards to which it may be subject or that it will be able to continue to obtain adequate insurance protection. A successful claim or damage resulting from a hazard for which it is not fully insured could adversely affect the Company's business and financial results.

DISCLOSURE CONTROLS AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information required to be disclosed in documents filed with securities regulatory authorities is recorded, processed, summarized and reported on a timely basis, and is accumulated and communicated to the Company's management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), as appropriate, to allow timely decisions regarding required disclosure.

Management, including the CEO and the CFO, does not expect that the Company's disclosure controls will prevent or detect all errors and all fraud. The inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any, within the Company have been detected.

The Company's CEO and CFO have evaluated the effectiveness of the Company's disclosure controls and concluded that, subject to the inherent limitations and restrictions noted above, those disclosure controls were effective for the year ended April 30, 2020.

The Company's CEO and CFO are responsible for designing internal controls over financial reporting ("ICFR") or causing them to be designed under their supervision. The Company's ICFR are designed to provide reasonable assurance regarding the reliability of the Company's financial reporting and its preparation of financial statements for external purposes in accordance with International Financial Reporting Standards.

As discussed above, the inherent limitations in all control systems are such that they can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any, within the Company have been detected. Therefore, no matter how well designed, ICFR has inherent limitations and can provide only reasonable assurance with respect to financial statement preparation and may not prevent and detect all misstatements.

During fiscal 2020, management, including its CEO and CFO, evaluated the existence and design of the Company's ICFR and confirm there were no changes to the ICFR that have occurred during the year that materially affected, or are reasonably likely to materially affect, the Company's ICFR. The Company continues to review and document its disclosure controls and its ICFR, and may from time to time make changes aimed at enhancing their effectiveness and to ensure that its systems evolve with the business.

As of April 30, 2020, an evaluation was carried out, under the supervision of the CEO and CFO, of the effectiveness of the Company's ICFR as defined in NI 52-109. Based on this evaluation, the CEO and the CFO concluded that the design and operation of these ICFR were effective.

The evaluations were conducted in accordance with the framework and criteria established in Internal Control - Integrated Framework (2013), issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"), a recognized control model, and the requirements of NI 52-109.

OUTSTANDING SHARE DATA

The authorized capital of the Company consists of an unlimited number of common shares, currently the only class of voting equity securities. Holders of common shares are entitled to receive notice of, attend and vote at all meetings of the shareholders of the Company. Each common share carries the right to one vote in person or by proxy at all meetings of the shareholders of the Company. The Company's share data was composed of the following:

(amounts in thousands)	As at June 4, 2020	As at June 6, 2019
Common shares	80,634	80,300
Stock options outstanding	2,139	3,375

Management is responsible for preparation and presentation of the annual Consolidated Financial Statements, Management's Discussion and Analysis ("MD&A") and all other information in the annual report.

In management's opinion, the accompanying Consolidated Financial Statements have been properly prepared within reasonable limits of materiality in accordance with International Financial Reporting Standards.

The MD&A has been prepared in accordance with the requirements of Canadian securities regulators. Management has designed and evaluated the effectiveness of its disclosure controls and procedures.

Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements and the MD&A necessarily involves the use of estimates and approximations. These have been made using careful judgment and with all information available up to June 4, 2020. The MD&A also includes information regarding the estimated impact of current transactions and events, sources of liquidity, operating trends and risks and uncertainties. Actual results in the future may differ materially from management's present assessment of this information because future events may not occur as expected. Financial operating data in the report are consistent, where applicable, with the Consolidated Financial Statements.

To meet its responsibility for reliable and accurate financial statements, management has established systems of internal control, which are designed to provide reasonable assurance that financial information is relevant, reliable and accurate, and that assets are safeguarded and transactions are executed in accordance with management's authorization.

The Consolidated Financial Statements have been examined by Deloitte LLP, independent chartered professional accountants. The independent auditors' responsibility is to express a professional opinion on the fairness of management's Consolidated Financial Statements. The auditor's report outlines the scope of their examination and sets forth their opinion.

The Audit Committee of the Board of Directors is comprised of independent directors. The Audit Committee meets regularly with management and the independent auditors to satisfy itself that each is properly discharging its responsibilities, and to review the Consolidated Financial Statements and the MD&A. The Audit Committee reports its findings to the Board of Directors for consideration when approving the Consolidated Financial Statements and the MD&A for issuance to the shareholders. The Audit Committee also recommends, for review by the Board of Directors and approval of shareholders, the appointment of the independent auditors. The independent auditors have full and free access to the Audit Committee.

Major Drilling Group International Inc.'s Chief Executive Officer and Chief Financial Officer have certified Major Drilling Group International Inc.'s annual disclosure documents as required in Canada by the Canadian securities regulators.

Denis Larocque

President & Chief Executive Officer

Ian Ross

Chief Financial Officer

June 4, 2020

Moncton, New Brunswick, Canada



To the Board of Directors and Shareholders of Major Drilling Group International Inc.

Opinion

We have audited the consolidated financial statements of Major Drilling Group International Inc. (the "Company"), which comprise the consolidated balance sheets as at April 30, 2020 and 2019, and the consolidated statements of operations, comprehensive loss, changes in equity and cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at April 30, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards ("IFRS").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises:

- · Management's Discussion and Analysis
- The information, other than the financial statements and our auditor's report thereon, in the Annual Report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

The Annual Report is expected to be made available to us after the date of the auditor's report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

INDEPENDENT AUDITOR'S REPORT



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Jacklyn Mercer.

Chartered Professional Accountants

Oelsoitte LLP

Moncton, New Brunswick

June 4, 2020

CONSOLIDATED STATEMENTS OF OPERATIONS

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)				
		2020		2019
TOTAL REVENUE	\$	409,144	\$	384,822
DIRECT COSTS		348,501		333,749
GROSS PROFIT		60,643		51,073
OPERATING EXPENSES General and administrative Other expenses Gain on disposal of property, plant and equipment Foreign exchange loss Finance costs Impairment of goodwill (note 8) Restructuring charge (note 19) LOSS BEFORE INCOME TAX		48,042 2,846 (44) 949 1,108 58,743 4,553 116,197		47,579 4,228 (342) 1,295 775 - 7,874 61,409
INCOME TAX - PROVISION (note 12) Current Deferred		5,617 9,791 15,408		7,761 (13) 7,748
NET LOSS	\$	(70,962)	\$	(18,084)
LOSS PER SHARE (note 14) Basic Diluted	\$ \$	(0.88)	<u>\$</u>	(0.23)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars)			
	2020	_	2019
NET LOSS	\$ (70,962)	\$	(18,084)
OTHER COMPREHENSIVE LOSS			
Items that may be reclassified subsequently to profit or loss Unrealized gain on foreign currency translations Unrealized loss on derivatives (net of tax)	 2,857 (41)		8,762 (606)
COMPREHENSIVE LOSS	\$ (68,146)	\$	(9,928)

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY MAJOR Drilling



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars)

	Sh	are capital	Retained earnings (deficit)	Other reserves	Share-based payments reserve	Foreign currency translation reserve	Total
BALANCE AS AT MAY 1, 2018*	\$	241,264	\$ 45,159	\$ 36	\$ 15,922	\$ 70,021	\$ 372,402
Share-based compensation (note 13)		-	-	-	526	-	526
Stock options expired (note 13)	-		1,945	-	(1,945)		
Comprehensive earnings:		241,264	47,104	36_	14,503_	70,021	372,928
Net loss		_	(18,084)	_	_	_	(18,084)
Unrealized gain on foreign currency			(10,004)				(10,004)
translations		-	_	_	-	8,762	8,762
Unrealized loss on derivatives		-		(606)			(606)
Total comprehensive loss			(18,084)	(606)		8,762	(9,928)
BALANCE AS AT APRIL 30, 2019		241,264	29,020	(570)	14,503	78,783	363,000
Share issue (note 18)		1,925	-	-	-	-	1,925
Share-based compensation (note 13)		-	-	-	267	-	267
Stock options expired (note 13)		-	6,251		(6,251)		
C		243,189	<u>35,271</u>	<u>(570)</u>	8,519	78,783	365,192
Comprehensive earnings: Net loss			(50.0(2)				(50.062)
Unrealized gain on foreign currency		-	(70,962)	-	-	-	(70,962)
translations		_	-	-	-	2,857	2,857
Unrealized loss on derivatives				(41)		<u>-</u> _	(41)
Total comprehensive loss			_(70,962)	(41)		2,857	(68,146)
BALANCE AS AT APRIL 30, 2020	\$	243,189	<u>\$(35,691)</u>	<u>\$ (611)</u>	\$ 8,519	\$ 81,640	\$297,046

^{*}Opening balances have been allocated to include expired or forfeited stock options of \$3,799, previously recorded in share-based payments reserve, in retained earnings (deficit), consistent with current year presentation.

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars)

	 2020	 2019
OPERATING ACTIVITIES		
Loss before income tax	\$ (55,554)	\$ (10,336)
Operating items not involving cash		
Depreciation of property, plant and equipment (note 7)	39,353	40,909
Amortization of intangible assets (note 9)	189	-
Gain on disposal of property, plant and equipment	(44)	(342)
Share-based compensation (note 13)	267	526
Restructuring charge (note 19)	3,469	7,274
Impairment of goodwill (note 8)	58,743	-
Finance costs recognized in loss before income tax	 1,108	 775
	47,531	38,806
Changes in non-cash operating working capital items (note 16)	1,692	(7,345)
Finance costs paid	(1,108)	(775)
Income taxes paid	 (6,004)	 (9,724)
Cash flow from operating activities	 42,111	 20,962
FINANCING ACTIVITIES		
Repayment of lease liabilities (note 3)	(1,300)	-
Repayment of long-term debt	(1,057)	(2,137)
Proceeds from draw on long-term debt (note 24)	35,000	-
Cash flow from (used in) financing activities	32,643	(2,137)
INVESTING ACTIVITIES		
Business acquisitions (net of cash acquired) (note 18)	(13,945)	-
Acquisition of property, plant and equipment (note 7)	(32,041)	(25,487)
Proceeds from disposal of property, plant and equipment	1,256	11,933
Cash flow used in investing activities	(44,730)	(13,554)
Effect of exchange rate changes	 1,043	 839
INCREASE IN CASH	31,067	6,110
CASH AND CASH EQUIVALENTS, BEGINNING OF THE YEAR	 27,366	 21,256
CASH AND CASH EQUIVALENTS, END OF THE YEAR	\$ 58,433	\$ 27,366

CONSOLIDATED BALANCE SHEETS



As at A	pril 30,	2020	and 2019
(in thou	sands o	f Canad	dian dollars)

		2020		2019
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$	58,433	\$	27,366
Trade and other receivables		71,597		88,029
Note receivable		44		560
Income tax receivable		4,350 99,823		3,978 90,325
Inventories (note 6) Prepaid expenses		99,623 4,497		5,099
1 repaid expenses		238,744		215,357
PROPERTY, PLANT AND EQUIPMENT (note 7)		168,906		164,266
DEFERRED INCOME TAX ASSETS (note 12)		9,613		23,374
GOODWILL (note 8)		7,708		58,300
INTANGIBLE ASSETS (note 9)		946		
	\$	425,917	\$	461,297
LIABILITIES	<u> </u>	425,917	D	401,297
CURRENT LIABILITIES				
Trade and other payables	\$	55,858	\$	63,376
Income tax payable	•	926	,	1,209
Current portion of lease liabilities (note 3)		1,121		=
Current portion of long-term debt (note 11)		1,024		1,060
		58,929		65,645
LEASE LIABILITIES (note 3)		2,701		-
CONTINGENT CONSIDERATION (note 18)		1,807		-
LONG-TERM DEBT (note 11)		50,333		16,298
DEFERRED INCOME TAX LIABILITIES (note 12)		15,101		16,354
		128,871		98,297
SHAREHOLDERS' EQUITY				
Share capital (note 13)		243,189		241,264
Retained earnings (deficit)		(35,691)		29,020 (570)
Other reserves Share-based payments reserve		(611) 8,519		14,503
Foreign currency translation reserve		81,640		7 8,783
		297,046		363,000
	\$	425,917	\$	461,297

Contingencies and commitments (notes 20 and 21)

Approved by the Board of Directors

David Tennant Chair of the Board WR.

Janice Rennie Chair of the Audit Committee

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

1. NATURE OF ACTIVITIES

Major Drilling Group International Inc. (the "Company") is incorporated under the Canada Business Corporations Act and has its head office at 111 St. George Street, Suite 100, Moncton, NB, Canada. The Company's common shares are listed on the Toronto Stock Exchange ("TSX"). The principal source of revenue consists of contract drilling for companies primarily involved in mining and mineral exploration. The Company has operations in Canada, the United States, Mexico, South America, Asia, Africa and Europe.

2. BASIS OF PRESENTATION

Statement of compliance

These Consolidated Financial Statements present the Company's and its subsidiaries' financial results of operations and financial position in accordance with International Financial Reporting Standards ("IFRS") using the accounting policies described herein.

On June 4, 2020, the Board of Directors authorized these Consolidated Financial Statements for issue.

Basis of consolidation

These Consolidated Financial Statements incorporate the financial statements of the Company and entities controlled by the Company. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The results of subsidiaries acquired or disposed of during the period are included in the Consolidated Statements of Operations from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Intra-group transactions, balances, income and expenses are eliminated on consolidation, where appropriate.

Basis of preparation

The Consolidated Financial Statements have been prepared based on the historical cost basis, except for certain financial instruments that are measured at fair value, and certain assets re-measured at their recoverable or realizable amounts as disclosed, using the same accounting policies and methods of computation as presented in note 4.

3. ADOPTION OF NEW IFRS

The Company adopted IFRS 16 Leases ("IFRS 16"), which replaces IAS 17 Leases ("IAS 17"), for its annual period beginning May 1, 2019 using the modified retrospective approach whereby no restatement of comparative periods is required. Under IAS 17, leases of property, plant and equipment were recognized as finance leases when substantially all the risks and rewards of ownership of the underlying assets were transferred. All other leases were classified as operating leases. IFRS 16 requires lessees to recognize right-of-use assets, representing its right to use the underlying asset, and lease liabilities, representing its obligation to make payments. Right-of-use assets are measured at cost, comprised of the initial measurement of the corresponding lease liabilities, lease payments made on or before the commencement date and any initial direct costs. They are subsequently depreciated on a straight-line basis and reduced by impairment losses, if any. Right-of-use assets may also be adjusted to reflect the re-measurement of related lease liabilities. Lease liabilities are initially measured at the present value of the remaining lease payments, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Subsequently, the lease liability is measured at amortized cost using the effective interest rate method and adjusted for interest and lease payments.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

3. ADOPTION OF NEW IFRS (Continued)

On transition, the Company recognized lease liabilities and right-of-use assets for 14 leases, previously classified as operating leases, in the amount of \$2,903. As permitted by IFRS 16, the Company elected not to recognize lease liabilities and right-of-use assets for short-term leases (lease term of 12 months or less) and leases of low-value assets. There were no onerous lease contracts that would have required an adjustment to the right-of-use assets as at the transition date. During the year, certain lease liabilities were re-measured, as there were changes in termination options.

Operating lease commitments disclosed as at April 30, 2019	\$	4,147
Less: short-term operating lease commitments		(1,006)
		3,141
Discounted using the incremental borrowing rate		(238)
Lease liabilities recognized as at May 1, 2019		2,903
Add: additional net lease liabilities recognized during the period		2,061
Finance costs (accretion of interest)		158
Repayment of lease liabilities		(1,300)
	-	3,822
Current portion as at April 30, 2020		1,121
Non-current portion as at April 30, 2020	\$	2,701
Right-of-use assets		
The recognized right-of-use assets are included in property, plant and equipment, disclosed in note 7.		
Balance as at May 1, 2019	\$	2,903
Add: additional net right-of-use assets recognized during the period		2,143
Depreciation		(1,243)
Balance as at April 30, 2020	\$	3,803

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents are comprised of cash on hand and demand deposits in banks.

Financial instruments

Financial assets and financial liabilities are recognized in the balance sheet when the Company becomes a party to the contractual provisions of the instrument.

Financial assets are classified into the following specified categories: financial assets at fair value through profit or loss ("FVTPL"), financial assets at fair value through other comprehensive income ("FVTOCI"), and financial assets at amortized cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in the Statement of Operations.

Subsequent to initial recognition, the treatment of financial assets depends on their classification. Those recognized as FVTPL and FVTOCI are carried on the balance sheet at fair value with changes in fair value recognized in the Statement of Operations, and Statement of Other Comprehensive Earnings, respectively. Financial assets at amortized cost are measured at amortized cost using the effective interest method, less impairment.

Financial liabilities are classified as either financial liabilities at FVTPL or financial liabilities at amortized cost. Subsequent to initial recognition, the treatment of financial liabilities depends on their classification. Those recognized as FVTPL are carried on the balance sheet at fair value with changes in fair value recognized in the Statement of Operations. Financial liabilities at amortized cost are measured at amortized cost using the effective interest method.

Financial assets are derecognized when the contractual rights to the cash flows from the asset expire, or the Company transfers the rights to receive the contractual cash flows or the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. On de-recognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in the Statement of Operations.

Financial liabilities are derecognized when, and only when, the Company's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in the Statement of Operations.

The Company classifies cash and cash equivalents, trade and other receivables, trade and other payables, lease liabilities, and long-term debt as amortized cost.

The Company has entered into certain derivative financial instruments to manage its exposure to interest rate and market risks, including an interest rate swap, and a share price forward contract. Derivatives are recognized initially at fair value at the date a derivative contract is entered into and are subsequently re-measured to their fair value at each reporting date. Given these derivatives have been designated as effective hedging instruments, the timing of the recognition in profit or loss depends on the nature of the hedge relationship, as described in the hedge accounting policy below.

Impairment of financial assets

The Company recognizes a loss allowance for expected credit losses ("ECL") on financial assets measured at amortized cost or at FVTOCI. At each reporting date, the amount of expected credit losses is updated to reflect changes in credit risk since initial recognition of the respective financial instrument.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Lifetime ECL represent the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represent the portion of lifetime ECL that are expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

The Company recognizes lifetime ECL for trade and other receivables. The expected credit losses on these financial assets are estimated based on the Company's historical credit loss experience, adjusted for factors that are specific to each customer, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time-value of money where appropriate.

For all other financial instruments, the Company recognizes lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

Revenue recognition

The Company performs various types of drilling services within the mining and minerals industry. Contracts entered into cover services that involve different processes and continuous drilling services activities in a sequential set of mobilization, drilling, and demobilization activities, which are invoiced to the customer as those activities progress. These activities and processes are accounted for as separate performance obligations.

Revenue from services rendered is recognized in the Statement of Operations over time. The Company has a contractual right to consideration from a customer for an amount that corresponds directly with the value to the customer of the performance completed to date. As a result, the Company recognizes revenue based on the actual activities performed at the related contract rate.

Revenue is measured at the fair value of the consideration received or receivable, net of discounts and value-added taxes.

Customers are generally invoiced on a semi-monthly or monthly basis. Payment is received according to standard payment terms, which are generally between 30 to 60 days. There are no significant financing components.

Contract prepayments are recorded as deferred revenue until performance is achieved and are credited against contract billings in accordance with the contract terms.

Inventories

The Company maintains an inventory of operating supplies, drill rods and drill bits. Inventories are valued at the lower of cost and net realizable value, determined on a first in, first out ("FIFO") basis. The value of used inventory items is considered minimal therefore they are not valued, except for drill rods, which, if still considered usable, are valued at 50% of cost.

Property, plant and equipment

Property, plant and equipment ("PP&E") are measured at cost, less accumulated depreciation and impairment losses. Depreciation, calculated using the straight-line method, is charged to operations at rates based upon the estimated useful life of each depreciable asset. When significant components of an item of PP&E have different useful lives, they are accounted for as separate assets. The following rates apply to those assets being depreciated using the straight-line method:

	Residual value (%)	<u>Useful life (years)</u>
Buildings	0-15	15-20
Drilling equipment	0-15	5-15
Automotive and off-road equipment	0-10	5-10
Other (office, computer, and shop equipment)	0	5-15
Right-of-use assets	0	Lease term

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Land and assets under construction not available for use are not depreciated. Costs for repairs and maintenance are charged to operations as incurred. Subsequent costs are included in the asset's carrying value when it is probable that future economic benefits associated with such costs will flow to the Company. Depreciation begins when the asset is ready for its intended use. Subsequent costs are depreciated over the useful life of the asset and replaced components are de-recognized. An item of PP&E is de-recognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Gain or loss arising on the disposal or retirement is determined as the difference between the sale proceeds and the carrying amount of the asset, and is recognized in profit or loss. Depreciation methods, residual values and useful lives are re-assessed, at minimum, on an annual basis.

Leases

Contractual arrangements, which signify a right to control the use of an identified asset for a period of time, are considered leases. Each contractual arrangement is assessed to determine if the Company obtains substantially all the economic benefit from use of the identified asset. Leases for which the Company is a lessee are capitalized at the earlier of commencement of the lease term or when the asset becomes available for use, at the present value of the lease payments applying the implicit interest rate, if readily determined, or the Company's incremental borrowing rate. Generally, lease components are considered in the present value calculation, with non-lease components expensed as incurred. Right-of-use assets are depreciated over the shorter of the estimated useful life of the asset or the lease term. The lease liability is re-measured when there is a change in future lease payments arising from a change in rate or if there are changes in the assessment for exercising a purchase, termination or extension option. If this occurs, a corresponding adjustment to the carrying value of the right-of-use asset is completed. The Company applies the recognition exemption for short-term leases 12 months or less in length, and leases for which the underlying asset is of low value. The expenses for these leases are recognized systematically over the lease term in the Statement of Operations.

Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination, in exchange for control of the acquiree, is measured at fair value. At acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair values. Results of operations of a business acquired are included in the Company's Consolidated Financial Statements from the date of the business acquisition. Business acquisition and integration costs are expensed in profit or loss as incurred.

When the consideration transferred by the Company in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments applied against goodwill. Other changes in the fair value of contingent consideration that is classified as an asset or a liability, are re-measured at subsequent reporting dates with the corresponding gain or loss being recognized in profit or loss.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date fair value of the identifiable assets acquired and the liabilities assumed.

Goodwill

The value of goodwill is tested for impairment at least annually, or sooner when indications of impairment exist. Any impairment loss identified by this test would be reported in profit or loss for the period during which the loss occurred.

For the purposes of impairment testing, goodwill is allocated to each of the Company's cash-generating units ("CGUs") or groups of cash-generating units that are expected to benefit from the synergies of the combination. Any impairment loss recognized for goodwill is not reversed in subsequent periods.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Intangible assets

Intangible assets that are acquired in a business combination are recognized separately from goodwill and are initially recognized at their fair value (which is regarded as their cost) at the acquisition date. Subsequent to initial recognition, finite life intangible assets acquired in a business combination are reported at cost less accumulated amortization and accumulated impairment losses. Intangible assets include customer relationships/contracts, which are amortized on a straight-line basis over a three-year period.

Impairment of long-lived assets

At the end of each reporting period, the Company assesses whether there are any indicators that the carrying values of its long-lived assets are impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). The recoverable amount of an asset is first tested on an individual basis, if determinable, or otherwise at the CGU level. A CGU is the smallest identifiable group of assets that generate cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Corporate level assets are allocated to the respective CGUs where an allocation can be made on a reasonable and consistent basis.

The recoverable amount is the higher of the fair value less costs of disposal and the value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss.

At the end of each reporting period, the Company assesses whether there is any indication that an impairment loss recognized in prior periods for a long-lived asset, other than goodwill, may no longer exist or may have decreased. If any such indication exists, the Company estimates the recoverable amount of that asset.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or CGU) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or CGU) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss.

Government assistance

Government grants are recognized when there is reasonable assurance that the grant will be received and all ascribed conditions will be met. If a grant is received, but reasonable assurance and compliance with conditions is not achieved, the grant is recognized as a deferred liability until such conditions are fulfilled. When the grant relates to an expensed item, it is recognized as a reduction of the related expense in the period in which the costs are incurred. Where the grant relates to an asset, it is recognized as a reduction to the net book value of the related asset and recognized over the expected useful life of the related asset through lower depreciation.

Income taxes

<u>Current</u> - The tax currently receivable or payable is based on taxable profit for the year and any adjustments resulting from prior years. Taxable profit differs from profit as reported in the Consolidated Statement of Operations because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

<u>Deferred</u> - The Company follows the asset and liability method of accounting for deferred taxes. This method takes a balance sheet approach and focuses on the amount of income taxes payable or receivable that will arise if an asset is realized or a liability is settled for its carrying amount. These resulting assets and liabilities, referred to as "deferred income tax assets and liabilities", are computed and recognized based on carry forwards of unused tax losses, unused tax credits and the differences between the carrying amount of balance sheet items and their corresponding tax values using the enacted, or substantively enacted, income tax rates in effect when the assets are expected to be realized or the liabilities are expected to be settled.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

The Company's primary temporary differences arise between the tax carrying value and net book value of PP&E. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Translation of foreign currencies

The Consolidated Financial Statements are presented in Canadian dollars, which is the Company's presentation currency, and the functional currency of the parent company.

Financial statements of foreign operations are translated using the rate in effect at the balance sheet date for assets and liabilities, and using the average exchange rates during the period for revenue and expenses. Adjustments arising from foreign currency translation are recorded in other comprehensive income and foreign currency translation reserve.

Foreign currency transactions are transactions in a currency other than the Company's functional currency. Foreign currency transactions are translated to the functional currency by applying the exchange rate prevailing at the date of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Translation gains and losses on assets and liabilities denominated in a foreign currency are included in the Statement of Operations. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Additionally, foreign exchange gains and losses related to certain intercompany loans that are permanent in nature are included in other comprehensive income and foreign currency translation reserve.

Share-based payments

The Company uses the fair value method to measure compensation expense at the date of grant of stock options to employees and Directors. The fair value of each tranche for all option grants is determined using the Black-Scholes option-pricing model, which considers estimated forfeitures at time of grant, and each tranche is amortized separately to earnings over the vesting period of the tranche with an offset to the share-based payments reserve. When options are exercised, the corresponding share-based payments reserve and the proceeds received by the Company are credited to share capital.

The Company records the fair value of cash-settled deferred share units and restricted share units as compensation expense, with offset to trade and other payables. At each reporting date until the liability is settled, and at the date of settlement, the fair value of the liability is re-measured, with any changes in fair value recognized in the Consolidated Statement of Operations for the year.

Provisions

Provisions are recognized when there is a present (legal or constructive) obligation as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. The amount recognized as a provision is the present value of the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties specific to the obligation.

<u>Restructurings</u> - A restructuring provision is recognized when the Company has developed a detailed formal plan for restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with the ongoing activities of the entity.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Hedge accounting

The Company designates certain derivatives, relating to interest rate risk and share price risk as hedging instruments.

At the inception of the hedge relationship, the Company documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking the hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Company documents whether the hedging instrument is effective in offsetting changes in cash flows of the hedged item attributable to the hedged risk.

<u>Cash flow hedges</u> - The effective portion of changes in the fair value of derivatives and other qualifying hedging instruments that are designated and qualify as cash flow hedges, is limited to the cumulative change in fair value of the hedged item from inception of the hedge and is recognized in other comprehensive income. The gain or loss relating to the ineffective portion is recognized immediately in the Statement of Operations.

Amounts previously recognized in other comprehensive income and accumulated in equity are reclassified to the Statement of Operations in the same period that the hedged item affects the Statement of Operations, in the same line as the recognized hedged item.

The Company discontinues hedge accounting only when the hedging relationship (or a part thereof) ceases to meet the qualifying criteria. This includes instances when the hedging instrument expires or is sold, terminated or exercised. The discontinuation is accounted for prospectively. Any gain or loss recognized in other comprehensive income and accumulated in equity at that time remains in equity and is reclassified to profit or loss when the forecast transaction occurs.

5. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS

Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that are not readily apparent from other sources, which affect the reported amounts of assets and liabilities at the dates of the Consolidated Financial Statements and the reported amounts of revenue and expenses during the reported periods. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results could differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant areas requiring the use of management estimates relate to the useful lives of PP&E for depreciation purposes, PP&E, inventory valuation, and determination of income and other taxes and recoverability of deferred income tax assets, assumptions used in compilation of share-based payments, fair value of assets acquired and liabilities assumed in business acquisitions, amounts recorded as accrued liabilities, provisions, contingent considerations, impairment testing of goodwill and intangible assets and long-lived assets.

Management determines the estimated useful lives of its PP&E based on historical experience of the actual lives of PP&E of similar nature and functions, and reviews these estimates at the end of each reporting period.

Management reviews the condition of inventories at the end of each reporting period and recognizes a provision for slow-moving and obsolete items of inventory when they are no longer suitable for use. Management's estimate of the net realizable value of such inventories is based primarily on sales prices and current market conditions.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

5. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGMENTS (Continued)

Amounts used for impairment calculations are based on estimates of future cash flows of the Company. By their nature, the estimates of cash flows, including the estimates of future revenue, operating expenses, utilization, discount rates and market pricing, are subject to measurement uncertainty. The Company notes that the estimates were done in the context of COVID-19, an unprecedented global pandemic, which results in a higher degree of uncertainty with limited reliable information regarding the extent and expected length of its impact. Accordingly, the impact in the Consolidated Financial Statements of future periods could be material.

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company operates are subject to change. As such, income taxes are subject to measurement uncertainty. Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings.

Compensation costs accrued for long-term share-based payment plans are subject to the estimation of what the ultimate payout will be using the Black-Scholes pricing model, which is based on significant assumptions such as volatility, dividend yield and expected term.

The amount recognized as accrued liabilities, provisions, and contingent considerations, including legal, restructuring, contractual, constructive and other exposures or obligations, is the best estimate of the consideration required to settle the related liability, including any related interest charges, taking into account the risks and uncertainties surrounding the obligation. In addition, contingencies will only be resolved when one or more future events occur or fail to occur. Therefore, assessment of contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events. The Company assesses its liabilities, contingencies and contingent considerations based upon the best information available, relevant tax laws and other appropriate requirements.

Judgments

The Company applied judgment in determining the functional currency of the Company and its subsidiaries. Functional currency was determined based on the currency that mainly influences sales prices, labour, materials and other costs of providing services.

PP&E and goodwill are aggregated into CGUs based on their ability to generate largely independent cash inflows and are used for impairment testing. The determination of the Company's CGUs is subject to management's judgment with respect to the lowest level at which independent cash inflows are generated.

The Company has applied judgment in determining the degree of componentization of PP&E. Each part of an item of PP&E with a cost that is significant in relation to the total cost of the item and has a separate useful life has been identified as a separate component and is depreciated separately.

The Company has applied judgment in recognizing provisions and accrued liabilities, including judgment as to whether the Company has a present obligation (legal or constructive) as a result of a past event, whether it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and whether a reliable estimate can be made of the amount of the obligation.

Deferred income tax assets are assessed by management at the end of the reporting period to determine the probability that they will be realized from future taxable earnings. This determination is subject to management judgment.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

6. INVENTORIES

The cost of inventory recognized as an expense and included in direct costs for the year ended April 30, 2020 is \$59,521 (2019 - \$55,922). During the years ended April 30, 2020 and 2019, there were no significant write-downs of inventory, except as detailed in note 19, as a result of net realizable value being lower than cost. No inventory write-downs recognized in previous years were reversed.

The following is a breakdown of inventory by category:

	2020			2019	
Rods and casings	\$	29,413	\$	26,935	
Consumables	Ψ	13,362	Ψ	9,496	
Machine parts		31,879		28,893	
Wireline and downhole tools		7,395		6,377	
Diamond bits		7,943		6,684	
Other		9,831		11,940	
	\$	99,823	\$	90,325	

7. PROPERTY, PLANT AND EQUIPMENT

Changes in the PP&E balances were as follows:

								ROU	
	 Land	В	uildings	Drills	Auto	Other	as	ssets	Total
Cost:									
Balance as at April 30, 2018	\$ 3,582	\$	19,743	\$ 379,527	\$ 110,628	\$ 21,549	\$	-	\$ 535,029
Additions	-		945	20,098	3,779	665		-	25,487
Disposals	(337)		(10,169)	(22,851)	(7,702)	(2,147)		-	(43,206)
Effect of exchange rate changes									
and other	121		(107)	(2,421)	294	(5,711)		-	(7,824)
Balance as at April 30, 2019	\$ 3,366	\$	10,412	\$ 374,353	\$106,999	\$ 14,356	\$	-	\$509,486
Additions	2,897		3,367	19,016	6,373	388	5	,115	37,156
Disposals	-		(41)	(13,042)	(5,446)	(4,044)		(69)	(22,642)
Business acquisition (note 18)	-		-	6,032	2,185	-		-	8,217
Effect of exchange rate changes									
and other	92		(190)	1,336	652	(136)		(71)	1,683
Balance as at April 30, 2020	\$ 6,355	\$	13,548	\$ 387,695	\$110,763	\$ 10,564	\$ 4	,975	\$533,900

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

7. PROPERTY, PLANT AND EQUIPMENT (Continued)

									ROU	
		Land	Buildings		Drills	Auto		Other	assets	Total
Accumulated Depreciation:										
Balance as at April 30, 2018	\$	_	\$ (10,387)	\$	(235,104)	\$ (85,598)	\$	(18,576)	\$ -	\$ (349,665)
Disposals		-	5,473		17,342	6,797		2,003	-	31,615
Impairment (note 19)		-	(173)		(165)	-		_	-	(338)
Depreciation		-	(1,205)		(32,942)	(6,159)		(603)	-	(40,909)
Effect of exchange rate changes										
and other		-	140		7,648	400		5,889	-	14,077
Balance as at April 30, 2019	\$	-	\$ (6,152)	\$	(243,221)	\$(84,560)	\$	(11,287)	\$ -	\$(345,220)
Disposals		-	11		12,222	5,187		4,010	-	21,430
Impairment (note 19)		-	-		(1,128)	-		-	-	(1,128)
Depreciation		-	(453)		(30,618)	(6,254)		(785)	(1,243)	(39,353)
Effect of exchange rate changes										
and other		-	106		(306)	(522)		(72)	71	(723)
Balance as at April 30, 2020	\$	-	\$ (6,488)	\$	(263,051)	\$(86,149)	\$	(8,134)	\$(1,172)	\$(364,994)
Carrying value April 30, 2019	\$	2 266	\$ 4.260	ф	121 122	¢ 22.420	ф	2.060	¢	¢ 164366
	_	3,366	+ -,	\$	131,132	\$ 22,439	<u> </u>	3,069	\$ -	\$ 164,266
Carrying value April 30, 2020	\$	6,355	\$ 7,060	\$	124,644	\$ 24,614	\$	2,430	\$ 3,803	\$ 168,906

The Company has assessed whether there is any indication that an impairment loss recognized in prior periods for PP&E may no longer exist or may have decreased. There were no impairments requiring reversal as at April 30, 2020 or 2019.

Depreciation expense recorded in the Consolidated Statement of Operations in direct costs was \$37,605 (2019 - \$39,925) and in general and administrative was \$1,748 (2019 - \$984).

Capital expenditures were \$32,041 and \$25,487, respectively, for the years ended April 30, 2020 and 2019. The Company did not obtain direct financing for the years ended April 30, 2020 and 2019.

8. GOODWILL

Changes in the goodwill balance were as follows:	 2020	 2019
Opening balance	\$ 58,300	\$ 57,851
Impairment charge	(58,743)	-
Goodwill on acquisition (note 18)	7,708	-
Effect of movement in exchange rates	 443	449
Ending balance	\$ 7,708	\$ 58,300
Allocation of goodwill to CGUs		
The carrying amount of goodwill was allocated to CGUs as follows:	 2020	 2019
Canada	\$ 7,708	\$ 48,323
U.S.	 	9,977
	\$ 7,708	\$ 58,300



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

8. **GOODWILL (Continued)**

The recoverable amount of the Canadian and U.S. branches as CGUs is determined based on a value-in-use calculation, which uses cash flow projections based on forward projections approved by management, covering a five-year period, discounted to April 30, 2020. Cash flows beyond that period have been extrapolated using a steady 2% per annum revenue growth rate.

The goodwill impairment reflects the impact COVID-19 is having on the Canadian and U.S. CGUs. The uncertainty surrounding the pandemic also caused significant volatility in equity markets, resulting in a systematic increase in the cost of equity capital utilized in the determination of the appropriate discount rate. The impairment is primarily caused by near-term cash flow impacts caused by COVID-19, as management believes the longer-term cash flows are consistent with those forecasted prior to the pandemic.

While the mining services market in Canada and the U.S. is cyclical in nature, historical growth rates determined by management as fair and conservative were used while also factoring in potential short-term COVID-19 impacts.

Key assumptions

The key assumptions in cash flow projections used in the value-in-use calculations are as follows:

<u>COVID-19</u> – The Company considered the potential short-term impacts of the pandemic on its revenue, and by extension, cash flow generation. The Company has factored in multiple scenarios and allocated an estimated weight to each scenario to determine a reasonable estimate of the recoverable amount, based on a range of possibilities. As the extent of the impact of the pandemic is impossible to determine with reasonable certainty, the Company notes that the actual recoverable amount could be materially different.

Revenue – While latter year projections reflect past experience, the impacts of COVID-19 were included in the short-term projections based on impacts of the pandemic on the current fiscal year's revenue.

The revenue forecast in the first two years of the projections considered the potential impact of COVID-19. For the long-term growth of revenue, the effect of the incorporation of the acquired drill fleets and levels of capital expenditure since 2007, that have been on average higher than the sustaining level, have provided the basis on which to grow. The subsequent growth expected is consistent with management's plans for focusing operations and growing share in the specialized drilling market.

<u>Gross margin</u> – As the Company has a variable direct cost structure, management expects that gross margins will remain in a range in line with historically achieved levels based on the stage of the mining cycle.

<u>Discount rate</u> – The Company used the weighted average cost of capital as the discount rate, which was 13.47% (2019 - 11.43%). In order to determine the discount rate, the Company used the risk-free market return, adjusted for the equity premium, volatility and Company specific factors. The increase in the discount rate used for the April 30, 2020 calculation of the recoverable amount was caused by the increase in volatility in the equity markets due to the impact of COVID-19.

The Company has performed a sensitivity analysis that quantifies the impact on the value-in-use calculations if key assumptions used in the model were to differ. If the forecasted improvements to the key assumptions do not materialize as projected, due to lower than expected price and or volume recovery (and the Company is unable to adjust its cost structure), additional impairment of goodwill could be required.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

9. INTANGIBLE ASSETS

Intangible assets consisted of customer relationships/contracts. Changes in the balance were as follows:

	 Cost	imulated ortization	 Total
Balance as at April 30, 2019	\$ _	\$ -	\$ -
Intangibles on acquisition (note 18)	1,135	-	1,135
Amortization	 	 (189)	 (189)
Balance as at April 30, 2020	\$ 1,135	\$ (189)	\$ 946

10. DEMAND CREDIT FACILITIES

The Company has credit facilities available in Canada and the U.S. totaling \$31,393. The Canadian facility bears interest at the bank's prime lending rate plus 0.5% or the bankers' acceptance rate plus 2.0% for Canadian dollar draws, and either the bank's U.S. dollar base rate in Canada plus 0.5% or the bank's London interbank offer rate ("LIBOR") plus 2.0% for U.S. dollar draws. The U.S. facility bears interest at the bank's LIBOR plus 2.25%. The demand credit facilities are primarily secured by corporate guarantees of companies within the group. As at April 30, 2020, the Company had utilized \$10,228 (2019 - \$2,004) of these facilities, with stand-by letters of credit outstanding for \$4,003 (2019 - \$2,004). The Company also has credit facilities of \$2,653 for credit cards, with interest rates and repayments as per cardholder agreements.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information) **LONG TERM DEBT** 11. 2020 2019 Revolving term loan, bearing interest at either the bank's prime rate plus 0.5% or the bankers' acceptance rate plus 2.0% for Canadian dollar draws, and either the bank's U.S. dollar base rate in Canada plus 0.5% or the bank's LIBOR plus 2.0% for U.S. dollar draws, interest only payable in monthly installments, secured by corporate guarantees of companies within the group, maturing in October 2023. \$ 50,000 \$ 15,000 Term loan bearing interest at 5.9%, payable in monthly installments of \$83, unsecured, maturing in August 2021. 1,333 2,333 Term loan bearing interest at 1.99%, payable in monthly installments of \$1, secured **30** 90 by certain equipment, maturing through 2021. Derivative financial instrument with a notional principal amount of \$15,000, swapping Canadian-Bankers' Acceptance - Canadian Dealer Offered Rate for an annual fixed rate of 3.76%, maturing in May 2020. (6)(65)51,357 17,358 **Current Portion** 1,024 1,060 50,333 16,298 Changes in the long-term debt balance were as follows: 2020 2019

\$

17,358

35,000

51,357

(1,057)

56

19,341

(2,137)

154

17,358

The required annual principal repayments on long-term debt are as follows:

Opening balance

Ending balance

Repayment of long-term debt

Proceeds from draw on long-term debt (note 24)

Net fair value variance on derivatives and other

Fiscal 2021 Fiscal 2022	\$ 1,024 333
Fiscal 2023	-
Fiscal 2024	50,000
	\$ 51,357

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

12. **INCOME TAXES**

Income taxes vary from amounts that would be determined by applying the combined statutory Canadian corporate income tax rate to earnings before income tax with details as follows:

	 2020	 2019
Loss before income tax	\$ (55,554)	\$ (10,336)
Statutory Canadian corporate income tax rate	27%	27%
Expected income tax recovery based on statutory rate	(15,000)	(2,791)
Non-recognition of tax benefits related to losses	2,481	5,159
Utilization of previously unrecognized losses	(45)	-
Other foreign taxes paid	458	606
Rate variances in foreign jurisdictions	(412)	(17)
Permanent differences and other	11,938	3,197
De-recognition of previously recognized losses	 16,190	 1,613
	15,610	7,767
Adjustments recognized in the current year in		
relation to the current tax in prior years	 (202)	 (19)
Income tax provision recognized in net loss	\$ 15,408	\$ 7,748

The tax rate used for the 2020 and 2019 reconciliations herein is the effective federal and provincial Canadian corporate tax rate of 27%.

The movements in deferred income tax balances are as follows:

		2019	Business quisition	_1	Tax provision	Exchan	ge	2020
Deferred tax assets related to non-capital losses Deferred tax liabilities related to difference in	\$	23,374	\$ -	\$	(13,123)		38)	\$ 9,613
tax and book basis Net deferred tax assets (liabilities)	\$	(16,354) 7,020	\$ (1,625) (1,625)	\$	3,332 (9,791)	\$ (1,0)	54 <u>)</u> 92)	(15,101) \$ (5,488)
Income tax provision recognized in net loss:						2020		2019
<u>Current tax</u>								
Current tax expense in respect to the current year					\$	5,819	\$	7,780
Adjustments recognized in the current year in rela	ation							
to the current tax of prior years						(202)		(19)
Deferred tax								
Deferred tax expense recognized in the current ye	ar					9,791		(13)
Income tax provision					\$	15,408	\$	7,748



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

12. INCOME TAXES (Continued)

The recognition and measurement of the current and deferred tax assets and liabilities involves dealing with uncertainties in the application of complex tax regulations in a multitude of jurisdictions and in the assessment of the recoverability of deferred tax assets. Potential liabilities are recognized for anticipated tax audit issues in various tax jurisdictions based on the Company's estimate of whether, and the extent to which, additional taxes will be due.

If payment of the accrued amounts ultimately proves to be unnecessary, the elimination of the liabilities would result in tax benefits being recognized in the period when the Company determines the liabilities no longer exist. If the estimate of tax liabilities proves to be less than the ultimate assessment, a further charge to expense will result.

The Company has accumulated approximately \$180,050 in non-capital losses of which \$39,153 is recognized to reduce future income taxes otherwise payable in foreign jurisdictions. These losses, if unused, will expire in the following calendar years: 2020 - \$4,822; 2021 - \$3,856; 2022 - \$1,653; 2023 - \$3,751; 2024 - \$4,024; 2025 - \$1,206; 2026 - \$6,557; 2027 - \$9,509; 2028 - \$2,016; 2034 - \$11,134; 2035 - \$20,868; 2036 - \$13,098; 2037 - \$16,536; 2038 - \$10,653; 2040 - \$2,630; and indefinite - \$67,737.

Due to the short-term uncertainty caused by COVID-19, during the year, the Company has de-recognized a portion of its deferred income tax assets related to non-expiring losses of \$15,902 and expiring losses of \$288, which were being carried forward in Canada, Colombia, Mozambique and the Philippines for a total of \$16,190 (2019 - \$1,613). The Company recognized \$4,589 (2019 - \$15,745) of net deferred income tax assets in Canada that have had a loss for tax purposes in 2020 and 2019. In evaluating whether it is probable that sufficient taxable income will be generated to realize the benefit of these deferred income tax assets, the Company considered all available evidence, including forecasts, business plans and appropriate available tax planning measures.

The Company has accumulated approximately \$5,976 (2019 - \$6,234) of capital losses that are available to reduce income taxes otherwise payable on capital gains realized in Australia. The benefit of these losses has not been recognized in the Consolidated Financial Statements.

The Company has approximately \$154,617 of temporary differences associated with its investments in foreign subsidiaries for which no deferred taxes have been provided on the basis that the Company is able to control the timing of the reversal of such temporary differences and such reversal is not probable in the foreseeable future.

The repatriation of cash through dividends, from certain jurisdictions, may cause withholding tax expense for which no liability has been provided on the basis that the Company is able to control the timing of repatriation.

The Company periodically assesses its liabilities and contingencies for all tax years open to audit based upon the latest information available. For those matters where it is probable that an adjustment will be made, the Company has recorded its best estimate of these tax liabilities, including related interest charges. Inherent uncertainties exist in estimates of tax contingencies due to changes in tax laws. While management believes they have adequately provided for the probable outcome of these matters, future results may include favourable or unfavourable adjustments to these estimated tax liabilities in the period the assessments are made or resolved, or when the statute of limitation lapses.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

13. SHARE CAPITAL

Authorized

Unlimited number of fully paid common shares, without nominal or par value, with each share carrying one vote and a right to dividends if declared.

The movement in the Company's issued and outstanding share capital during the year was as follows:

	2(2	2019			
	Number	Number				
	of shares	of shares Share capital of s		of shares	Sh	are capital
Opening balance	80,299,984	\$	241,264	80,299,984	\$	241,264
Share issue (note 18)	334,169_		1,925			
Ending balance	80,634,153	\$	243,189	80,299,984	\$	241,264

Stock option plan

Details of the Company's stock option plan (the "Plan") for Directors, Officers and other employees of the Company and its subsidiaries can be found in the Company's 2019 Management Proxy Circular.

A summary of the status of the Plan, as at April 30, 2020 and April 30, 2019, and of changes during those years, is presented below:

2020 2019	20
Weighted We	
Number average Number av	Number
of options exercise price of options exercise	of options
3,375,302 \$ 8.17 3,603,802 \$	Outstanding, beginning of year 3,375,302
105,000 3.97 160,000	Options granted 105,000
(1,341,602) 9.10 (388,500)	Options expired (1,341,602)
2,138,700 7.37 3,375,302	Outstanding, end of year 2,138,700
Number of options average exercise price Number of options average exercise 3,375,302 \$ 8.17 3,603,802 \$ 105,000 (1,341,602) 9.10 (388,500)	Outstanding, beginning of year Options granted Options expired Options expired Of options 3,375,302 105,000 (1,341,602)

The Company has reclassed options, which expired or were forfeited during the year from the Share Payment Reserve to Retained earnings (deficit). Prior year comparatives and opening balances in the Statement of Changes in Equity have been adjusted to reflect current presentation.

The following table summarizes information on stock options outstanding as at April 30, 2020:

Range of exercise prices	Outstanding at April 30, 2020	Weighted average remaining life (years)			Exercisable at April 30, 2020	0	ed average rcise price
\$3.97 - \$6.28	500,100	4.07	\$	5.44	392,420	\$	5.83
\$6.97 - \$7.57	980,100	3.17		7.15	886,300		7.17
\$8.05 - \$11.26	658,500	1.25		9.17	608,354		9.24
	2,138,700				1,887,074		



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

13. **SHARE CAPITAL (Continued)**

The Company's calculations of share-based compensation for options granted were made using the Black-Scholes option-pricing model with weighted average assumptions as follows:

		2019
Risk-free interest rate at date of grant	1.34%	2.04%
Expected life	6.2 years	6.1 years
Expected volatility (based on historical volatility)	34.8%	36.9%

The weighted average grant date fair value of options granted during the year ended April 30, 2020 was \$1.40 (2019 - \$2.54). For the year ended April 30, 2020, the amount of compensation cost recognized in earnings and credited to share-based payments reserve was \$267 (2019 - \$526).

14. LOSS PER SHARE

All of the Company's losses are attributable to common shares, therefore net loss is used in determining loss per share.

		2020		2019
Net loss	<u>\$</u>	(70,962)	\$	(18,084)
Weighted average number of shares: Basic (000s) Diluted (000s)		80,465 80,472		80,300 80,313
Loss per share: Basic Diluted	\$ \$	(0.88) (0.88)	\$ \$	(0.23) (0.23)

The calculation of diluted loss per share for the year ended April 30, 2020 and 2019 excludes the effect of 2,731,853 and 3,414,993 options, respectively, as they were anti-dilutive.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

15. SEGMENTED INFORMATION

The Company's operations are divided into three geographic segments corresponding to its management structure: Canada - U.S.; South and Central America; and Asia and Africa. The services provided in each of the reportable segments are essentially the same. The accounting policies of the segments are the same as those described in note 4. Management evaluates performance based on earnings from operations in these three geographic segments before impairment of goodwill, finance costs, general and corporate expenses, restructuring charge and income tax. Data relating to each of the Company's reportable segments is presented as follows:

Deviana	2020_		2019
Revenue	ф 20E EE4	ф	106 105
Canada - U.S.*	\$ 205,551	\$	196,105
South and Central America	104,002		108,139
Asia and Africa	99,591_		80,578
	\$ 409,144	\$	384,822
Earnings (loss) from operations			
Canada - U.S.	\$ 4,825	\$	6,057
South and Central America	(5,738)		(4,307)
Asia and Africa	16,280		2,970
Tible diffe Tillion	15,367		4,720
Impairment of goodwill	58,743		_
-	The state of the s		775
Finance costs	1,108		
General and corporate expenses**	6,517		6,407
Restructuring charge	4,553		7,874
Income tax	15,408_		7,748
	86,329	_	22,804
Net loss	\$ (70,962)	\$	(18,084)

^{*}Canada - U.S. includes revenue in 2020 of \$95,603 (2019 - \$94,561) for Canadian operations.

^{**}General and corporate expenses include expenses for corporate offices, stock options and certain unallocated costs.

	 2020	 2019
Capital expenditures		
Canada - U.S.	\$ 21,522	\$ 15,172
South and Central America	4,719	5,982
Asia and Africa	4,427	4,333
Unallocated and corporate assets	1,373	-
Total capital expenditures	\$ 32,041	\$ 25,487
Depreciation and amortization		
Canada - U.S.	\$ 18,434	\$ 19,168
South and Central America	14,226	13,085
Asia and Africa	6,744	8,381
Unallocated and corporate assets	 138	 275
Total depreciation and amortization	\$ 39,542	\$ 40,909



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

15. SEGMENTED INFORMATION (Continued)

	April 30, 2020		April 30, 2019		il 30, 2019
Identifiable assets					
Canada - U.S.*	\$	180,925		\$	203,622
South and Central America		129,748			138,605
Asia and Africa		121,954			104,173
Unallocated and corporate assets (liabilities)		(6,710)			14,897
Total identifiable assets	\$	425,917		\$	461,297

Amounts presented in comparative period under unallocated and corporate assets have been allocated to other segments consistent with current year presentation.

16. ADDITIONAL INFORMATION TO THE STATEMENTS OF CASH FLOWS

Changes in non-cash operating working capital items:

	 2020	 2019
Trade and other payables	\$ (10,982)	\$ 4,252
Inventories	(9,531)	(8,124)
Other items	(421)	(498)
Prepaid expenses	622	(2,062)
Trade and other receivables	22,004	(913)
	\$ 1,692	\$ (7,345)

17. <u>NET LOSS FOR THE YEAR</u>

Net loss for the year has been arrived at after charging various employee benefit expenses as follows:

	 2020	 2019
Direct costs:		
Salaries and wages	\$ 116,173	\$ 111,000
Other employee benefits	24,565	23,511
General and administrative expenses:		
Salaries and wages	22,080	21,279
Other employee benefits	4,577	4,338
Other expenses:		
Share-based compensation	267	506

^{*}Canada - U.S. includes property, plant and equipment in 2020 of \$44,146 (2019 - \$31,573) for Canadian operations.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

18. BUSINESS ACQUISITION

Norex Drilling Limited

Effective November 1, 2019, the Company acquired all of the issued and outstanding shares of Norex Drilling Limited ("Norex").

The acquisition has been accounted for using the acquisition method. Through this purchase, which allows the Company to gain a strong position to service its customers in both surface and underground exploration drilling services in Northern Ontario, the Company acquired 22 drill rigs, support equipment and inventory, existing contracts and receivables, the operation's management team, and other employees, including experienced drillers.

The purchase price for the transaction was \$18.7 million, consisting of \$14.0 million in cash (net of cash acquired), \$1.9 million in Major Drilling shares, a holdback of \$1.0 million and an additional payout of \$1.8 million (discounted) tied to performance. The maximum amount of the contingent consideration is \$2.5 million, with a payout date three years from the effective date of November 1, 2019. Payment is contingent on achieving EBITDA (earnings before interest, taxes, depreciation and amortization) run rates above current levels.

Goodwill arising from this acquisition is equal to the excess of the total consideration paid over the fair market value of the net assets acquired and represents the benefit of expected synergies, revenue growth, and future market development.

The net assets acquired at fair value at acquisition are as follows:

Net assets acquired

Trade and other receivables	\$ 4,865
Inventories	1,762
Property, plant and equipment	8,217
Goodwill (not tax deductible)	7,708
Intangible assets	1,135
Trade and other payables	(3,385)
Deferred income tax liabilities	(1,625)
Total assets	\$ 18,677
Consideration	
Cash	\$ 14,241

Total consideration	\$ 18,677
Less: cash acquired	(296)
Shares of Major Drilling	1,925
Contingent consideration	1,807
Holdback	1,000
Cash	\$ 14,241

Subsequent to the date of acquisition, the trade and other receivables included in the above net assets acquired have been fully collected.

The above consideration includes non-cash investing activities, which are not reflected in the Consolidated Statements of Cash Flows, including the issuance of 334,169 shares of Major Drilling at \$5.76 for a total of \$1,925, contingent consideration of \$1,807 (discounted) and a holdback of \$1,000.

The Company incurred acquisition-related costs of \$182 relating to external legal fees and due diligence costs. These acquisition costs have been included in the other expenses line of the Consolidated Statements of Operations.

The results of operations of Norex are included in the Consolidated Statements of Operations from November 1, 2019.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

19. RESTRUCTURING CHARGE

During the year, the Company made the decision to close its operations in Colombia. During the previous year, the Company closed its operations in Burkina Faso.

These restructuring initiatives generated impairment losses calculated based on the determination of the fair value of assets less cost of disposal. Fair value was determined through the use of industry knowledge.

The costs related to these initiatives, and recorded as part of the restructuring charge, total \$4,553 (2019 - \$7,874). This amount consists of non-cash charges totaling \$3,469 (2019 - \$7,274), including an impairment charge of \$1,128 (2019 - \$338) relating to property, plant and equipment; a write-down of \$2,341 (2019 - \$2,766) to reduce inventory to net realizable value; and other non-cash charges of nil (2019 - \$4,170). Cash charges include \$1,084 (2019 - \$600) to wind down operations, and employee severance costs incurred to rationalize the workforce in various jurisdictions.

20. CONTINGENCIES

The Company is involved in various legal claims and legal notices arising in the ordinary course of business. The outcome of all the proceedings and claims against the Company is subject to future resolution and the uncertainties of litigation. Based on information currently known to the Company and after consultation with outside legal counsel, it is management's opinion that the ultimate disposition of these matters will not have a material adverse effect on the Company's financial position, results of operations, or cash flows. Any amounts awarded as a result of these actions will be reflected when known.

21. COMMITMENTS

The Company has commitments for the purchase of equipment totaling \$1,011 with delivery dates early in fiscal 2021, as well as various commitments, primarily for rental of premises, with arms-length parties as follows: 2021 - \$951; 2022 - \$422; 2023 - \$283; 2024 - \$150; and 2025 - \$104.

22. RELATED PARTY TRANSACTIONS

The remuneration of Directors and other members of key management personnel (which consists of senior executives) during the year was as follows:

Salaries, bonuses and fees Other long-term benefits	\$ 2,557 104	\$ 2,715 113
Share-based payments benefits	1,145	840
Share-based payments beliefits	\$ 3,806	\$ 3,668

Employment agreement termination commitments and entitlements for the above personnel are detailed in the Company's Management Proxy Circular.

Revenue earned during the current year, under the normal course of operations and recorded at arms-length, included \$10.3 million (2019 - \$6.2 million) from customers related to Directors of the Company.

Other than those transactions disclosed above, there were no other material related party transactions during the year ended April 30, 2020 or April 30, 2019.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

23. CAPITAL MANAGEMENT

The Company includes shareholders' equity (excluding foreign currency translation and other reserves), long-term borrowings, cash and cash equivalents in the definition of capital.

Total managed capital was as follows:

	 2020	 2019
Long-term debt	\$ 51,357	\$ 17,358
Share capital	243,189	241,264
Share-based payments reserve	8,519	14,503
Retained earnings (deficit)	(35,691)	29,020
Cash and cash equivalents	(58,433)	(27,366)
	\$ 208,941	\$ 274,779

The Company's objective when managing its capital structure is to maintain financial flexibility in order to: (i) preserve access to capital markets; (ii) meet financial obligations; and (iii) finance internally generated growth and potential new acquisitions. To manage its capital structure, the Company may adjust spending, issue new shares, issue new debt or repay existing debt.

Under the terms of certain of the Company's debt agreements, the Company must satisfy certain financial covenants. Such agreements also limit, among other things, the Company's ability to incur additional indebtedness, create liens, engage in mergers or acquisitions and make dividend and other payments. The Company is in compliance with all covenants and other conditions imposed in its credit agreement.

In order to facilitate the management of its capital requirements, the Company prepares annual budgets that are updated as necessary, dependent on various factors.

The Company's objectives with regards to capital management remain unchanged from 2019.

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS

Risk management objectives

The Company's corporate treasury function monitors and manages the financial risks relating to the operations of the Company through analysis of the various exposures. When deemed appropriate, the Company uses financial instruments to hedge these risk exposures.

Interest rate risk management

The Company is exposed to interest rate risk as it borrows funds at both fixed and floating interest rates. The risk is managed by the Company by use of interest rate swap contracts when deemed appropriate. As at April 30, 2020, the Company has estimated that a one percentage point change in interest rates would have an annual impact of \$350 on net earnings.

Fair value

The carrying values of cash and cash equivalents, trade and other receivables, demand credit facilities and trade and other payables approximate their fair values due to the relatively short period to maturity of the instruments. The carrying value of long-term debt approximates its fair value as the interest applicable is reflective of fair market rates.



For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (Continued)

Financial assets and liabilities measured at fair value are classified and disclosed in one of the following categories:

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 inputs other than quoted prices included in level 1 that are observable for the assets or liabilities, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The Company's derivatives are classified as level 2 financial instruments. There were no transfers of amounts between level 1, level 2 and level 3 financial instruments for the year ended April 30, 2020.

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

Credit risk

The Company has a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The maximum credit risk the Company was exposed to as at April 30, 2020 was \$130,030 (2019 - \$115,395), representing total cash and cash equivalents and trade and other receivables. As at April 30, 2020 and 2019 one customer represented more than 10% of total revenue. The Company's exposure and the credit ratings of its counterparties are continuously monitored.

While COVID-19 has created significant market disruptions, the Company noted that 88% of its activity is with senior/intermediate clients and that client activities were deemed essential in most jurisdictions where it has operations. The Company has increased its scrutiny of outstanding trade receivables in order to react quickly to additional credit risk due to the current economic disruption. The Company not only considers information specific to the trade receivable, but also macroeconomic information, which could lead to an increase in credit risk.

As at April 30, 2020, 81.6% (2019 - 85.6%) of the Company's trade receivables were aged as current and 2.0% (2019 - 1.1%) of the trade receivables were impaired.

The movement in the loss allowance for expected credit losses of trade receivables during the year was as follows:

	 2020	 2019
Opening balance	\$ 863	\$ 928
Increase in loss allowance	442	919
Recovery of amounts previously impaired	-	(207)
Write-off charged against allowance	(37)	(760)
Foreign exchange translation differences	(42)	(17)
Ending balance	\$ 1,226	\$ 863

Foreign currency risk

In order to reduce its exposure to foreign exchange risks associated with currencies of developing countries, where a portion of the Company's business is conducted, the Company has adopted a policy of contracting in U.S. dollars, where practical and legally permitted.

For the years ended April 30, 2020 and 2019 (in thousands of Canadian dollars, except per share information)

24. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (Continued)

As at April 30, 2020, the most significant carrying amounts of net monetary assets (which may include intercompany balances with other subsidiaries) that: (i) are denominated in currencies other than the functional currency of the respective Company subsidiary; and (ii) cause foreign exchange rate exposure, including the impact on earnings before income taxes ("EBIT"), if the corresponding rate changes by 10%, are as follows:

	Rate variance	ID	R/USD	MN	IT/USD	US	D/AUD	MZ	ZN/USD	US	SD/CAD	Other
Net exposure on monetary assets		\$	8,702	\$	4,308	\$	4,132	\$	2,003	\$	(2,327)	\$ (387)
EBIT impact	+/-10%		967		479		459		223		259	43

Currency controls and government policies in foreign jurisdictions can restrict the Company's ability to exchange such foreign currency for other currencies, such as the U.S. dollar. To mitigate this risk, the Company has adopted a policy of carrying limited foreign currencies in local bank accounts.

Liquidity risk

The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities. Note 10 sets out details of all facilities that the Company has at its disposal to manage liquidity risk.

The following table details the Company's contractual maturities for its financial liabilities:

	1 year2-3 years4-		4-5 years		Total		
Trade and other payables	\$	55,858	\$ -	\$	_	\$	55,858
Lease liabilities (interest included)		1,420	2,354		711		4,485
Contingent consideration (note 18)		-	2,500		-		2,500
Long-term debt (interest included)		2,584	3,343		50,747		56,674
	\$	59,862	\$ 8,197	\$	51,458	\$	119,517

As a strictly precautionary measure, the Company has drawn \$35,000 from reserves on its existing credit facility to mitigate financing risks that could occur in the event COVID-19 would result in limited access to capital. The Company continues to forecast cash flows in order to identify any expected liquidity requirements and ensure sufficient reserves are available to support business requirements and withstand temporary disruptions caused by the pandemic.

COVID-19

From the onset of the pandemic, management and the Board of Directors have been in regular communication to ensure the impact of this unique and unprecedented situation is reviewed as it evolves. The Company has implemented its business continuity plan, as well as other measures, to react to the risks and restrictions caused by COVID-19 and to reduce the impacts from the pandemic. This plan includes health screening, enhanced cleaning arrangements, travel bans, revised work schedules and the reorganization of processes and procedures to limit contact with other employees, customers and contractors on-site.

The Company has also reduced forward inventory purchases, minimized discretionary expenditures and significantly reduced capital spend. Supply chains and logistics have become challenging in certain regions, but the Company continues to evaluate alternatives to ensure the jobs currently operating will be able to continue. Also, due to the Company's strong financial position, it has a large inventory of consumables and parts, which should allow it to continue to service its drills.

Where available, the Company has also leveraged various government assistance programs, which either provide an elimination of certain amounts normally due, payment deferrals or direct subsidies. The Company has recorded \$1,652 in direct assistance, recorded in the Consolidated Statements of Operations against direct costs (\$1,073), and general and administrative costs (\$579).

2020	2019	2018	2017	2016	_2015_	_2014_	2013	2012
(in millions of Canadian dollars, except per share information)								

OPERATING SUMMARY

Revenue by region Canada - U.S. South and Central America Australia, Asia and Africa	\$ 205	\$ 196	\$ 185	\$ 180	\$ 195	\$ 177	\$ 176	\$ 317	\$ 322
	104	108	94	71	66	76	74	203	252
	100	81	<u>63</u>	50	44	53	105	176	223
	409	385	342	301	305	306	355	696	797
Adjusted gross profit ⁽¹⁾ as a percentage of revenue	99	91	74	60	70	66	104	220	251
	24.0%	23.6%	21.7%	20.0%	23.0%	21.6%	29.4%	31.7%	31.5%
General and administrative expenses as a percentage of revenue	48	47	48	45	44	45	50	64	58
	11.7%	12.2%	14.0%	15.0%	14.4%	14.7%	14.1%	9.2%	7.3%
Net (loss) earnings (Loss) earnings per share Basic Diluted	(71) (0.88) (0.88)	(0.23) (0.23)	(22) (0.28) (0.28)	(42) (0.52) (0.52)	(45) (0.57) (0.57)	(50) (0.62) (0.62)	(55) (0.70) (0.70)	0.66 0.65	90 1.18 1.16
EBITDA ⁽²⁾	48	39	25	11	20	13	44	143	174
per share	0.60	0.49	0.31	0.13	0.25	0.17	0.56	1.80	2.26
Dividends paid	-	-	-	-	3	16	16	15	12
Total net cash (net of debt)) ⁽³⁾ 7	10	2	18	38	30	46	39	(14)
BALANCE SHEET SUMMAR	Y								
Cash and cash equivalents Property, plant and equipment Debt Shareholders' equity	58	27	21	26	50	45	70	82	37
	169	164	185	222	241	277	307	340	318
	51	17	19	8	12	15	24	44	51
	297	363	372	410	426	460	484	538	488

⁽¹⁾ Excluding depreciation expenses.

⁽²⁾ Non-IFRS measure: Earnings before interest, income taxes, depreciation and amortization, excluding restructuring charge and goodwill impairment.

⁽³⁾ Excluding lease liabilities.



DIRECTORS

David Tennant (Chairman)
Edward Breiner
John Burzynski
Louis-Pierre Gignac
Kim Keating
Denis Larocque
Janice Rennie
Sybil Veenman
Jo Mark Zurel

OFFICERS

Denis Larocque

President & Chief Executive Officer

Ian Ross Chief Financial Officer

Kelly Johnson Sr. VP Operations - North America & Africa

Ashley Martin VP Operations - South America

John Ross Davies

VP Operations – Asia

Ben Graham VP HR & Safety

Marc Landry VP Technology & Logistics

Andrew McLaughlin
VP Legal Affairs & General Counsel

TRANSFER AGENT

AST Trust Company (Canada)

AUDITORS

Deloitte LLP

CORPORATE OFFICE

Major Drilling Group International Inc. 111 St. George Street, Suite 100 Moncton, New Brunswick, E1C 1T7, Canada

Tel: 506-857-8636 Toll-free: 866-264-3986 Fax: 506-857-9211

Website: www.majordrilling.com Email: info@majordrilling.com

ANNUAL GENERAL MEETING

The Annual General Meeting of the shareholders of Major Drilling Group International Inc. will be held virtually on September 10, 2020 at 3:00pm Eastern. www.virtualshareholdermeeting.com/MDI2020



