

MAJOR

Partners on the Ground

Management's Discussion and Analysis

First Quarter Fiscal 2015

MAJOR DRILLING GROUP INTERNATIONAL INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FIRST QUARTER FISCAL 2015

This Management's Discussion and Analysis ("MD&A") relates to the results of operations, financial condition and cash flows of Major Drilling Group International Inc. ("Major Drilling" or the "Company") as at and for the three-month period ended July 31, 2014. All amounts in this MD&A are in Canadian dollars, except where otherwise noted. These quarterly unaudited interim condensed consolidated financial statements were prepared in accordance with International Financial Reporting Standards ("IFRS").

This MD&A is a review of activities and results for the quarter ended July 31, 2014 as compared to the corresponding period in the previous year. Comments relate to, and should be read in conjunction with, the comparative unaudited interim condensed consolidated financial statements as at and for the three months ended July 31, 2014, and also in conjunction with the audited consolidated financial statements and Management's Discussion and Analysis contained in the Company's annual report for the fiscal year ended April 30, 2014.

This MD&A is dated August 29, 2014. Disclosure contained in this document is current to that date, unless otherwise stated.

FORWARD-LOOKING STATEMENTS

This MD&A contains forward-looking statements about the Company's objectives, strategies, financial condition, results of operations, cash flows and businesses. These statements are "forward-looking" because they are based on current expectations, estimates, assumptions, risks and uncertainties. These forward-looking statements are typically identified by future or conditional verbs such as "outlook", "believe", "anticipate", "estimate", "project", "expect", "intend", "plan", and terms and expressions of similar import.

Such forward-looking statements are subject to a number of risks and uncertainties that include, but are not limited to: cyclical downturn, competitive pressures, dealing with business and political systems in a variety of jurisdictions, repatriation of property in other jurisdictions, payment of taxes in various jurisdictions, exposure to currency movements, inadequate or failed internal processes, people or systems or from external events, dependence on key customers, safety performance, expansion and acquisition strategy, legal and regulatory risk, corruption, bribery and fraud by employees and agents, extreme weather conditions and the impact of natural or other disasters, specialized skills and cost of labour increases, equipment and parts availability and reputational risk. These factors and other risk factors, as described under "General Risks and Uncertainties" of the Company's Annual Information Form, represent risks the Company believes are material. Actual results could be materially different from expectations if known or unknown risks affect the business, or if estimates or assumptions turn out to be inaccurate. The Company does not guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place reliance on these forward-looking statements.

The Company disclaims any intention and assumes no obligation to update any forward-looking statement, even if new information becomes available, as a result of future events or for any other reasons, except in accordance with applicable securities laws. Risks that could cause the Company's actual results to materially differ from its current expectations are also discussed in this MD&A.

Additional information relating to the Company, including the Company's Annual Information Form for the previous year and the most recently completed financial year, are or will be available on the SEDAR website at www.sedar.com.

CORPORATE OVERVIEW

Major Drilling Group International Inc. is one of the world's largest drilling service companies primarily serving the mining industry. To support its customers' varied exploration drilling requirements, Major Drilling maintains field operations and offices in Canada, the United States, Mexico, South America, Asia, and Africa. Major Drilling provides all types of drilling services including surface and underground coring, directional, reverse circulation, sonic,

geotechnical, environmental, water-well, coal-bed methane, shallow gas and underground percussive/longhole drilling.

BUSINESS STRATEGY

Major Drilling continues to base its business premise on the following: mining companies continue to deplete the more easily accessible mineral reserves around the world and attractive deposits will be in increasingly remote locations, areas difficult to access and/or deep in the ground. For this reason, Major Drilling's strategy is to focus its services on projects that have these characteristics, calling these services "specialized drilling". Over the years, the Company has positioned itself as one of the largest specialized operators in the world by leveraging its main competitive advantages: skilled personnel, specialized equipment, long-standing relationships with the world's largest mining companies and access to capital.

Although the Company's main focus remains specialized services, it also intends to continue to modernize its conventional fleet and expand its footprint in strategic areas while maintaining prudent debt levels and remaining best in class in safety and human resources. The Company will also seek to diversify by investing in energy and underground drilling services that are complementary to its skill set.

The Company categorizes its mineral drilling services into three types: specialized drilling, conventional drilling and underground drilling.

Specialized drilling can be defined as any drilling project that, by virtue of its scope, technical complexity or location, creates significant barriers to entry for smaller drilling companies. This would include, for example, deep-hole drilling, directional drilling, and mobilizations to remote locations or high altitudes. Because significant ore bodies are getting more difficult to find, the Company expects specialized drilling services to continue to fuel future growth, and over the next two decades, the Company believes these skills will be in greater and greater demand.

Conventional drilling tends to be more affected by the industry cycle as the barriers to entry are not as significant as with specialized drilling. This part of the industry is highly fragmented and has numerous competitors. Because the Company offers only limited differentiation in this sector, it is not its priority for investment.

Underground drilling takes on greater importance in the latter stages of the mining cycle as clients develop underground mines. The Company just entered a new type of underground service with the acquisition of Taurus Drilling Services, a provider of underground percussive/longhole drilling to mining company clients. Percussive/longhole drilling is more related to the production function of a mine. Offering both underground production drilling and its existing underground core drilling, the Company can now provide an even wider range of complimentary services to its clients.

A key part of the Company's strategy is to maintain a strong balance sheet and the Company is in a unique position to react quickly when the industry begins to recover as its financial strength allows it to invest in safety and to maintain its equipment in excellent condition. The Company also has a variable cost structure whereby most of its direct costs, including field staff, go up or down with contract revenue, and a large part of the Company's other expenses relates to variable incentive compensation based on the Company's profitability.

INDUSTRY OVERVIEW

The metals and minerals drilling industry is reliant primarily on demand from two metal groups, gold on the one hand and base metals on the other. Each commodity group is influenced by distinct market forces.

Gold has always been a significant driver in the mining industry accounting for 40 to 50% of the exploration spend carried on around the world. Exploration activity generally varies up or down with the trend in gold prices.

The demand for base metals is dependent on economic activity. In the longer-term, the fundamental drivers of base metals remain positive, with worldwide supply for most metals expected to tighten and higher demand coming from the emergence of the BRIC countries (Brazil, Russia, India and China) over the last 10 years. As these countries continue to urbanize, the requirement for base metals will continue to increase at the same time as the easily accessible reserves are being depleted.

One of the realities of the mining industry is that future mineral deposits will have to come from areas difficult to access, either in remote or politically sensitive areas, deeper in the ground or at higher altitudes. This should improve demand for specialized services in the future.

In terms of customer base, the Company has two categories of customers: senior and intermediate companies with operating mines, and junior exploration companies.

The industry is currently in a cyclical downturn. At this point in time, most senior and intermediate mining companies are more cautious with their investments in exploration. Large base metal producers will eventually need to expand existing mines and develop new ones to meet the world's growth, especially in emerging markets. Activity from senior gold producers is likely to show greater volatility as gold prices vary, which will impact their exploration budgets.

Many junior mining companies continue to experience financing difficulties thus have slowed down their exploration efforts. Junior mining companies can account for some 50% of the market in cyclical upturns. While it is expected that some of the more advanced projects will be able to obtain financing as needed, it will be necessary for investors to once again support exploration projects in order for drilling activities to regain the momentum that they had at their peak.

OVERALL PERFORMANCE

In the quarter, revenue and margins reflected the impact of the lowest pricing seen in 15 years. As senior mining houses focus on cutting costs, they are more likely to defer specialized drilling projects, which are, by their nature, more expensive. The Company, therefore, finds itself competing more often on a pure price basis, and management has to find the optimum balance between price and volume. Additionally, in a number of jurisdictions, uncertainty as to the policies of host governments or issues around land tenure continues to have an impact on activity levels. These factors, combined with the fact that sources of funding for junior mining companies remain limited, have led to decreased activity in all regions, and as a result, revenue decreased by 38% during the quarter to \$67.6 million.

The overall gross margin percentage for the quarter was 24.7%, down from 32.5% for the same period last year. With decreasing prices, margins continue to be affected as the Company struggles to improve productivity beyond all the gains that it has been able to make over the last 18 months. These levels of pricing are not sustainable beyond the medium term as it will affect the capacity of the industry to maintain the quality of its equipment. It should be noted that in this quarter, margins were affected by higher than normal repair costs, as the Company continued to prepare rigs in order to be able to respond rapidly to any customer requests.

During the quarter, the Company has been able to reduce its general and administrative costs by \$1.7 million, of which \$0.7 million relates to the closure of its Australian operations. As the Company did with Australia, it continually reviews the long-term viability of all its operations.

Net loss was \$7.3 million or \$0.09 per share for the quarter, compared to net earnings of \$1.5 million or \$0.02 per share for the same quarter last year.

As a result of the Taurus acquisition, the Company has invested some of its cash in building for the future. We will continue to look to take advantage of the current market conditions by using our strong balance sheet to seek out strategic opportunities to further build our business. Based on our continuing strong balance sheet the Board of Directors has declared a semi-annual dividend of \$0.10 per common share, which will be paid on November 3, 2014 to shareholders of record as of October 10, 2014. This dividend is designated as an "eligible dividend" for Canadian tax purposes. The Board will continue to closely monitor the Company's balance sheet, and the market in general, in determining the optimal use of its cash resources between acquisitions, capital expenditures and dividends.

RESULTS OF OPERATIONS – FIRST QUARTER ENDED JULY 31, 2014

Total revenue for the quarter was \$67.6 million, down 38% from revenue of \$108.2 million recorded in the same quarter last year. Uncertainty around economic matters impacting the mining market caused some customers to delay or cancel their exploration drilling plans, which impacted the quarter's results compared to last year. In a number of jurisdictions, uncertainty as to the policies of host governments or issues of land tenure also had an impact on quarter results. Also, many junior customers have scaled back or suspended drilling activities as compared to last year.

Revenue for the quarter from Canada-U.S. drilling operations decreased by 32% to \$36.4 million compared to the same period last year. All of the decrease came from Canada, as our U.S. operation was able to maintain its activity at the same levels as the corresponding quarter last year.

South and Central American revenue was down 35% to \$14.1 million for the quarter, compared to the prior year quarter. All of the countries in this region, particularly Mexico, Chile and Argentina, were affected by a reduction in work by juniors and the cancellation or reduction of projects. Additionally, in Colombia, geopolitical factors have slowed exploration efforts of many mining companies. In Brazil, the Company had its first month of operations, although it is expected that it will take a few months to attain an adequate volume to become profitable.

Australian, Asian and African operations reported revenue of \$17.0 million, down 49% from the same period last year. Three main factors affected the region's revenue: 1) Australia, where the Company has shut down operations, 2) Mongolia, which is affected by political uncertainty around mining laws, and 3) Mozambique, where the cancellation of one large project had a significant impact on that operation.

The overall gross margin percentage for the quarter was 24.7%, down from 32.5% for the same period last year. Margins continue to be affected by reduced pricing due to increased competitive pressures. As well, margins were affected by higher than normal repair costs this quarter, as the Company continued to prepare rigs in order to be able to respond rapidly to any customer requests.

General and administrative costs were down 16% from last year at \$11.0 million for the quarter compared to \$13.0 million in the same period last year. With the decrease in activity, the Company has reduced its general and administrative costs by implementing reductions of salaried employees, restructuring certain branches, and reducing management salaries. The Company continues to review the viability of all its operations.

Other expenses for the quarter were \$0.9 million, down from \$1.1 million in the prior year quarter, due primarily to lower incentive compensation expenses given the Company's decreased profitability, which was somewhat offset by higher bad debt provisions.

Net loss was \$7.3 million or \$0.09 per share for the quarter, compared to net earnings of \$1.5 million or \$0.02 per share for the same quarter last year.

SUMMARY OF QUARTERLY RESULTS

(in \$000 CAD, except per share)	Fiscal 2013			Fiscal 2014				Fiscal 2015
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Revenue	\$ 199,637	\$ 123,189	\$ 135,537	\$ 108,211	\$ 92,268	\$ 71,830	\$ 82,637	\$ 67,551
Gross profit	66,699	29,275	43,087	35,122	30,011	17,770	21,524	16,667
Gross margin	33.4%	23.8%	31.8%	32.5%	32.5%	24.7%	26.0%	24.7%
Net earnings (loss)	22,349	(4,288)	2,174	1,522	(19,100)	(12,797)	(24,935)	(7,331)
Per share - basic	0.28	(0.05)	0.03	0.02	(0.24)	(0.16)	(0.31)	(0.09)
Per share - diluted	0.28	(0.05)	0.03	0.02	(0.24)	(0.16)	(0.31)	(0.09)

With the exception of the third quarter, the Company exhibits comparatively less seasonality in quarterly revenue than in the past. The third quarter (November to January) is normally the Company's weakest quarter due to the shutdown of mining and exploration activities, often for extended periods over the holiday season, particularly in South and Central America.

LIQUIDITY AND CAPITAL RESOURCES

Operating Activities

Cash flow from operations (before changes in non-cash operating working capital items, interest and income taxes) was \$4.5 million for the quarter compared to \$18.9 million generated in the same period last year.

The change in non-cash operating working capital items was an outflow of \$1.2 million for the quarter compared to an outflow of \$9.6 million for the same period last year. The outflow in non-cash operating working capital in the quarter ended July 31, 2014 was primarily impacted by:

- A decrease in accounts receivable of \$7.6 million;
- A decrease in accounts payable of \$8.3 million;
- A decrease in inventory of \$0.8 million; and
- An increase in prepaid expenses of \$1.2 million.

Financing Activities

Under the terms of certain of the Company's debt agreements, the Company must satisfy certain financial covenants. Such agreements also limit, among other things, the Company's ability to incur additional indebtedness, create liens, engage in mergers or acquisitions and make dividend and other payments. During the period, certain covenants were not met under the debt agreement. Due to the level of EBITDA this quarter the debt service ratio of 1.5 to 1 was not met (actual 1.33 to 1). The Company does not consider this to be material as the lenders have provided a waiver and, importantly, the Company's cash position is three times the amount of its debt. Additionally the Company has restrictions in its credit agreement against the making of dividend payments where those payments, in a year, exceed 50% of net earnings. With regard to the dividend payment made in May, 2014, and the dividend payment to be made in November, 2014, the lenders have waived that restriction, again based primarily on the Company's positive net cash position.

Operating Credit Facilities

The credit facilities related to operations total \$33.1 million (\$25.0 million from a Canadian chartered bank, \$3.8 million for a Chilean pesos facility and \$4.3 million in various credit facilities) and are primarily secured by corporate guarantees of companies within the group. At July 31, 2014, the Company had utilized \$6.5 million of these lines mostly for stand-by letters of credit. The Company also has a credit facility of \$3.9 million for credit cards for which interest rate and repayment are as per cardholder agreements.

Long-Term Debt

Total long-term debt decreased by \$1.7 million during the quarter to \$22.1 million at July 31, 2014. Debt repayments were \$1.7 million during the quarter.

As of July 31, 2014, the Company had the following long-term debt facilities:

- \$10.8 million non-revolving facility for financing the acquisition of Bradley Group. This facility is amortized over five years ending in September 2016.
- \$50.0 million revolving facility for financing the cost of equipment purchases or acquisition costs of related businesses. At July 31, 2014, this line had not been utilized.
- \$7.1 million non-revolving facility. This facility carries a fixed interest rate of 5.9% and is amortized over ten years ending in August 2021.
- \$3.0 million note payable, carrying interest at a fixed rate of 4% due in September 2014.
- The Company also has various other loans and capital lease facilities related to equipment purchases that totaled \$1.2 million at July 31, 2014, which were fully drawn and mature through 2017.

The Company believes that it will be able to generate sufficient cash flow to meet its current and future working capital, capital expenditure, dividend and debt obligations. As at July 31, 2014, the Company had unused borrowing capacity under its credit facilities of \$76.6 million and cash of \$65.5 million, for a total of \$142.1 million in available funds.

Investing Activities

Capital expenditures were \$7.1 million for the quarter ended July 31, 2014 compared to \$5.2 million for the same period last year.

The disposal of equipment generated proceeds of \$10.6 million during the quarter, \$9.7 million of which came from the closure of the Company's Australian operations, compared to \$1.8 million for the same period last year.

During the quarter, the Company added 2 drill rigs through its capital expenditure program while retiring or disposing of 20 drill rigs, 15 of which were sold as part of the closure of the Australian operations. This brings the total drill rig count to 690 at quarter-end.

OUTLOOK

Due to the uncertainty around economic matters impacting the mining market, it is very difficult to predict customer behavior over the next twelve months, as senior customers are still very cautious about investing in future projects. In the immediate future, however, the Company will be adding revenue from the Taurus acquisition, and the Company is in a unique position to react quickly when the industry begins to recover as the Company's financial strength has allowed it to invest in safety and to maintain its equipment in excellent condition.

The Company will continue to focus on cash generation by limiting capital expenditures as necessary, by reducing inventory and by closely managing costs. The Company continues to have a variable cost structure whereby most of its direct costs, including field staff, go up or down with contract revenue, and a large part of the Company's other expenses relates to variable incentive compensation based on the Company's profitability.

FOREIGN EXCHANGE

Year-over-year revenue comparisons can be affected by the variations of the Canadian dollar against the U.S. dollar and other functional reporting currencies. The impact of foreign exchange translation for the quarter was negligible on both revenue and net earnings.

COMPREHENSIVE EARNINGS

The consolidated statements of comprehensive earnings for the quarter include \$2.5 million in unrealized losses on translating the financial statements of the Company's foreign operations compared to a loss of \$5.1 million for the same period last year. The change relates to translating the net assets of the Company's foreign operations, which have a functional currency other than the Canadian dollar, to the Company's Canadian dollar currency presentation.

SUBSEQUENT EVENT

On August 1, 2014, the Company completed the purchase of the underground percussive/longhole drilling company, Taurus Drilling Services, based in the United States and Canada.

Through this purchase, which fits with the Company's strategic focus on specialized drilling, the Company acquired 39 underground drill rigs. In addition to the rigs, this acquisition involved support equipment and inventory, existing contracts, the operation's management team, and other employees, including experienced drillers.

Over the past 12 months, the operations of Taurus have produced revenue of approximately \$38 million and EBITDA of approximately \$8 million.

The purchase price for the transaction was \$28.9 million (consisting of \$15.9 million in cash, \$8.7 million in Major Drilling shares, and \$4.3 million in assumption of debt), and an additional maximum amount of \$11.5 million tied to

performance. The additional payout period extends for three years, commencing on August 1, 2014, and payments are contingent on growing EBITDA run rates above current levels.

GENERAL RISKS AND UNCERTAINTIES

A complete discussion of general risks and uncertainties may be found in the Company's Annual Information Form for the fiscal year ended April 30, 2014, which can be found on the SEDAR website at www.sedar.com. The Company is not aware of any significant changes to risk factors from those disclosed at that time.

OFF BALANCE SHEET ARRANGEMENTS

Except for operating leases discussed in the annual MD&A for the year ended April 30, 2014, where there were no significant changes, the Company does not have any other off balance sheet arrangements.

DISCLOSURE CONTROLS AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

There have been no changes in the Company's disclosure and internal controls over financial reporting during the period beginning on May 1, 2014 and ended on July 31, 2014 that have materially affected, or are reasonably likely to materially affect, its internal controls over financial reporting.

OUTSTANDING SHARE DATA

As of August 29, 2014, there were 80,135,883 common shares issued and outstanding in the Company. This represents an increase of 974,505 issued and outstanding shares as compared to the number reported in our annual MD&A (reported as of June 5, 2014).

ADDITIONAL INFORMATION

Additional information relating to the Company, including the Company's Annual Information Form, is available on SEDAR at www.sedar.com.